## **CVPM Task Analysis**

### I. Human Resources

- 1. recruit, interview and hire
- 2. manage training and development (including safety training)
- 3. scheduling
- 4. manage daily work assignments
- 5. conduct staff meetings
- 6. conduct employee performance reviews
- 7. mediate internal disputes
- 8. discipline/discharge employees
- 9. manage employee benefit programs
- 10. maintaining confidential employee records
- 11. create/update job descriptions/manuals
- 12. manage staff continuing education and licensure/certification

## II. Law & Ethics

### A Regulatory Agencies

- 1. OSHA/ OSHA Right To Understand
- 2. DEA
- 3. FDA
- 4. Familiarity with state, local agencies
- 5. monitor hospital violations/dangerous situations
- 6. familiarity of state safety regulations
- 7. document/report accidents, file appropriate reports

## B Ethics

- 1. AVMA code of ethics
- 2. CVPM/VHMA code of ethics

### C Contract Law

- 1. associate / staff
- 2. client

## D Employment/Labor Law

- 1. Fair Labor Standards Act
- 2. Civil Rights Act of 1964
  - a. Sexual Harassment
  - b. Pregnancy Discrimination Act
  - c. Americans with Disabilities Act
  - d. Age Discrimination in Employment Act
- 3. Family and Medical Leave
- 4. Worker's Compensation
- 5. Federal Unemployment Tax Act
- 6. Employment Retirement Income Security Act
- 7. Consolidated Omnibus Budget Reconciliation Act-COBRA
- 8. Health Insurance Portability and Accountability Act (HIPPA)
- 9. Mental Health Parity Act
- 10. Employee Polygraph Protection Act
- 11. Required Department of Labor posters
- 12. Uniformed Services Employment and Reemployment Rights Act
- 13. Affordable Care Act

## **E** Confidentiality

- 1. staff
- 2. client
- 3. patient

## III. Marketing

## A Internal/External Marketing and Public Relations

- manage practice promotional items (brochures, etc.)
- 2. develop and manage advertising
- 3. website management
- 4. manage social media
- 5. manage community outreach

#### **B** Client Services

- 1. monitor client retention
- 2. develop and manage new client programs
- 3. handle client complaints
- 4. obtain/report client feedback on service
- 5. respond to client questions
- 6. develop and manage client reminder system

## C Client Education

# IV. Organization of Practice

## A Inventory

- 1. maintain appropriate inventory system including controlled substance ordering, tracking, security, destruction
- 2. place and track purchase orders for drugs, uniforms, equipment

## B Equipment & Maintenance

- 1. assure insurance coverage of hospital and equipment
- 2. contract for repair/maintenance of equipment, building, grounds
- 3. protocols for daily facility maintenance

## C Medical Record Standards and Compliance

## D Technology Systems and Policies

- 1. maintain computer systems and policies
- 2. establish information and data security policies
- 3. procure hardware and software
- 4. maintain practice management/productivity software applications

## E Liaison to Professional Services

F Hospital policies/procedures/Risk Management G Strategic Planning

#### V. Financial

- 1. analyze practice and financial reports
- 2. manage payroll
- 3. A/R and A/P
- 4. budgeting and long-range planning
- 5. establish and enforce client credit policies
- 6. fee analysis
- 7. oversee daily and monthly banking procedures
- 8. maintain chart of accounts
- 9. maintain imprest petty cash account

## **Updated March 2016**