

What Did Your Principal Investigator Promise to Provide on This Proposal? Understanding Mandatory versus Voluntary Committed Cost Share.

Kimberly Read, PhD, MBA, CRA
Director, Business & Research Administration
Child & Family Studies
University of South Florida

## Kimberly

- Director of Business & Research Administration Child & Family Studies The University of South Florida
- PhD, Higher Education Administration
   & MBA
- CRA and member of SRA since 2010;
   Currently the President for the Southern Section
- Lives in Florida with a menagerie of pets and hubby and has a serious addiction to sci-fi and fantasy literature.





## **Fran Stephens**

Director, Pre-Award Services
 Office of Research Services
 University of Oklahoma

Thank you to Fran for developing this curriculum!





## **Expected Outcomes**

- Participants will be able to define mandatory and voluntary cost share
- Participants will be able to identify what can be included in a cost share package





#### What is Cost Share?

#### CFR 2 Part 200.29

Cost sharing or matching means the portion of project costs not paid by Federal funds (unless otherwise authorized by Federal statute). See also §200.306 Cost sharing or matching.

https://www.ecfr.gov/





## Why Do Sponsors Ask for Cost Share?

- Makes their dollars go further towards accomplishing the work they want to have done
- Leverages additional funds (and may involve more collaborators)
- Shows you have a stake in the game
- Improves their story to their board, constituents, and Congress



## Why Do We Sweat Cost Share?



- Limited resources
- Ties up institutional resources
- Lost revenue
- Undermines F&A rates



## What Are the Types of Cost Share?



#### **Involuntary Committed**

- Mandatory
- Required by sponsor as a condition of the award
- May be called a hard match



## What Are the Types of Cost Share?

#### **Voluntary Committed**

- Not required
- Offered by the institution
- Improves competitiveness
- Planned in the budget
- Committed when grant is awarded





### What Are the Types of Cost Share?

#### **Voluntary Uncommitted**

- Unplanned, unspecified or unquantified commitment
- PI elects to spend more than the budget
  - Unforeseen expenses
  - Sponsor reduction
- Discouraged





### **Beware the Gray Areas!**

#### **Gray Cost Share (term dubbed by Fran Stephens)**

- In a Request for Proposal (RFP), you may see in one place that cost share is not required, but another area notes that cost share is recommended.
- While not required, cost share may be a review item.









### **How Do Cost Principles Factor?**

- Must be allowable under applicable cost principles, administrative guidelines, and agency policies
- Must be necessary and reasonable to complete the project
- Must be verifiable through documentation
- Cannot have been charged as cost sharing on another project
- Cannot be paid by another federal award with sponsor approval



## What Is Meant by In-kind or Matching?

- Terms are often used interchangeably
- Matching implies there is a ratio of contributions
- The value of something applied to the proposed work
- May be provided by the institution or a third-party
- Examples:

Salaries

Tuition

**Supplies** 

Equipment

Services

Travel





# What Do You Need to Know about Mandated Cost Share?

Mandatory cost share normally comes with a framework from the sponsor that includes:

- What is allowed for cost share
- What is not allowed for cost share
- Minimum percentage or amount
- How they want it reported in the submission
- Sometimes how they want it calculated (by a set amount, by a ratio or percentage calculated on sponsor request or total costs)
- If the specific solicitation doesn't include the information, the sponsor general guidelines should be checked



## How Does a Sponsor Capture Cost Share?

- Budget Forms
- Budget Justifications
- Letters
- 424 Cover Page
- Any regular component of the proposal (abstract, summary, narrative, description, equipment, facilities, effort tables, etc.)
- Current and Pending (although many federal sponsors say they won't use CP for this purpose)
- Notification of cost share should be in award documents





# What Are Some Common Sources of Cost Share?

- Project Personnel effort
- Equipment (if in-kind match it usually has depreciation & usage limits)
- Travel
- Unrecovered indirect costs
- Start-up funds
- Third-parties (subcontracts, for profit companies, non-profit organizations, state agencies, schools, Regents)
- Program income
- Volunteer time (logged and appropriate for level or work)



#### **How Do You Document Cost Share?**

- Internal accounting systems
  - Ledgers
  - Purchase invoices
  - Receipts
  - FFT notices
- Letters documenting contributed support from other agencies
  - Third Party assigns and documents their own value
  - Cash match might be verified with records of donations





#### **How Do You Calculate Cost Share?**

- Has the sponsor has provided a required rate or amount
- Look through the whole solicitation for special rates for educational or non-profit organizations
- Amount can be a ratio, percentage, or a specific number
  - If it is one to one (1:1; 50%; half; exact match) this means for every dollar you ask for from the sponsor you need to provide a dollar of match.
- Sponsor may specify that it is on total request or total costs
  - Total costs (or total project costs) means the cost share calculation is based on BOTH the amount you are asking the sponsor for PLUS the amount of the cost share
- Sponsor may provide a formula



### **How Do You Report Cost Share?**

- Make sure you understand the sponsor timing on reporting as it could impact your budget/spending
- Sponsors vary in how they will allow reporting:



- Reported as the organization desires as long as the amount required is provided by the award close out
- Reported on a routine basis monthly, quarterly, yearly
- Reported based on spending thresholds (for example for every 25k spent you must also show 25k cost share)
- Reported before any sponsor funds are given or can be expended



#### What Are Some Common Issues?

- Unintended commitments
- Sponsor may require a certification, letter, or statement from AOR
- Correct person needs to sign commitments from third-parties
- Document sponsor waivers to cost share requirements
- Allowing enough time prior to proposal submission for cost share issues to be resolved
- Timely reporting of cost share, especially third-party
- Check for agreement in cost share amounts between proposal and award
- Make sure the cost share package doesn't need to be updated before an award is accepted
- Look closely for unintended cost share wasn't captured and is now part of the award
- Don't wait in silence for a cost share issue to go away



#### Want to Connect? Reach out!

Kimberly Read <a hread@usf.edu</a>







