

T302: Come Together, Right Now:

Strengthening Interactions between Research Administration and Research Development

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Gen Clark, University of Saskatchewan
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My model for business is The Beatles...They balanced each other, and the total was greater than the sum of the parts. That's how I see business: research great things in business are never done by one person, they're done by a team of people.

-Steve Jobs-

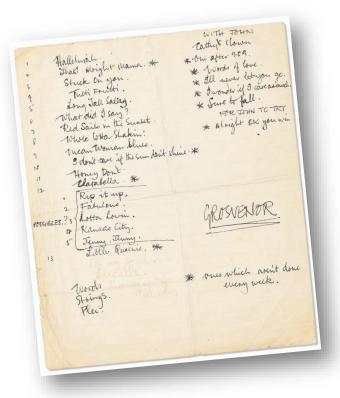




Session Objectives

- Understand and discuss common issues between research administration and research development.
- Identify ways participants can strengthen research administration and research development interaction in their own departments/institutions.





Today's "Set List"

- Introduce the band
- Meet the audience
- Set the stage
- Open Mic (Q&A)
- Load out



Meet the Band



Genevieve Clark

Research Facilitator

College of Pharmacy and Nutrition

College of Kinesiology

University of Saskatchewan



Anita Sharma, PhD

Associate Director, Research Services
Office of the Vice-President
Thompson Rivers University



Meet the Band



Kimberly Pratt, MA CRA
Sponsored Programs Manager
Office of Research and Sponsored Projects
Ohio University



Kimberly Read, PhD MBA CRA

Director, Business and Research

Administration

Department of Child & Family Studies

University of South Florida



Who Are You?

Are you in **Research Administration** or **Research** CHICAGO CHICAGO **Development?** Are you in a College/Department or Central Office? Are you in Pre-Award or Post-Award?



Setting the Stage

Research administration and research development are complementary activities that support the larger research enterprise and are both critical to the overall research enterprise

Getting the Research Enterprise to the Finish Line: Best Practices for Collaborative Research Development and Research Administration (NORDP)

Rachel Dresbeck, Oregon Health & Science University, Gretchen L. Kiser, University of California San Francisco, and Anne Maglia, University of Massachusetts Lowell

Research Administration

- Research Administration is a welldeveloped discipline
- RA comprises activities from submission to maintenance to compliance and beyond
- RA work is process-oriented, with a large focus on compliance
- RA work is more often transactional
- The RA professional provides guidance on crafting vital, scoredriving components and tips about navigating institutional systems

Research Development

- Research Development is a newer professionalized field
- RD comprises strategic, catalytic, and capacity-building activities that advance research
- RD work is generative, strategic, and conceptual
- RD work is often contextual and relational
- The RD professional strategically advises on much of the proposal content, but focused on the research narrative



RESEARCH DEVELOPMENT

People- & Idea-focused

Pre-pre-award

Strategic, Big-picture

Resource Development

Grant Writing & Editing

Large-scale Proposal Support

Team Science

Research & Opportunity Communication

RD/\RA

FUNDING SUCCESS

RESEARCH ADMINISTRATION

Policy-focused

Pre- & Post-award

Submission Process

Application Components

Budgets & Contracts

Financial Management

Streamlining Processes

Compliance

CREDIT: JILL JIVIDEN

https://marsal.umich.edu/ceder/blog/partnering-research-development-professional-what-you-can-get-and-expect



Support Services Provided by Research Development (RD) and Research Administration (RA)

RD: Content Development

- Pre-pre-award - Curated funding searches
- Grantseeking support
- Proposal strategy guidance
- Facilitation of multi/interdisciplinary teams
 - Narrative developmental editing
 - Grant-getting training & workshops
 - Proposal review for responsive & competitive content

RESEARCH GRANT SUCCESS

RA: Administrative Development

- Solicitation review and interpretation
- Create and edit Cayuse record; Route in accordance with campus guidelines
 - Budget and budget justification preparation
 - Compliance elements (proposal adherence to University policies)
 - Completion of proposal administrative sections
 - Subrecipient communication and document coordination -Just-in-time requests

https://rds.ucmerced.edu/

Support Services Provided by Research Development and Research Administration

https://www.uh.edu/class/grants/research-resources/

Content Development

- Identify funding sources and share with faculty
- Facilitate collaborative and multi/interdisciplinary research teams
- Manage internal awards
- Proposal review for responsive competitive content
- Grantsmanship

Proposal

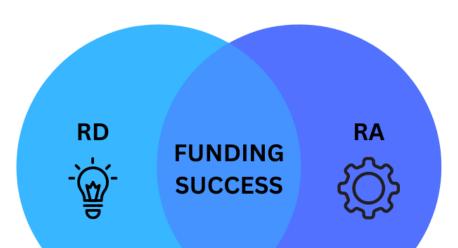
Development and Review

Technical Development

- Facilitate documentation
- Build Budgets
- Develop, monitor and approve transmittals
- Proposal review for adherence to federal, sponsor & UH guidelines, compliancy mandates, & technical requirements
- Official submission
- Grantsmanship

Research Development (Pre-Pre Award)

Research Administration (Pre-Award)



Research Development

People & idea focused
Pre-pre-award
Strategic, big picture vision
Proposal development support
Limited submissions
Training & education

Research Administration

Policy & compliance focused
Pre- & post-award
Budgets & contracts
Proposal submission process
Award negotiation
Authorized organizational representative

https://research.usu.edu/rd/

How would you describe your current position/context within your organization?





How would you define Research Development vs. Research Administration?





In what ways do you interact with "the other side" in your role?





How do you do handoff? What works well in your interactions?





What are some challenges you face?





Do you have any ideas for how to improve interactions between the two spheres?





Q&A



Getting By With A Little Help...

- Strong communications and coordinated workflows are critical to positive relationships and efficient processes
- Consider regular forums and training workshops developed jointly to create opportunities for mutual learning and collaboration
- Together, we are uniquely positioned within the research enterprise to serve as change agents for critical structural transformation
- We are all struggling with overwork, managing many deadlines, and mastering new bodies of knowledge, so patience with each other is key

...From My Friends

(and colleagues)





More Questions?

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