



SRA INTERNATIONAL  
ANNUAL MEETING  
**SEATTLE 2023**  
OCTOBER 14-18

# T302: Come Together, Right Now:

Strengthening Interactions between Research  
Administration and Research Development

Kimberly Pratt, Ohio University

Kimberly Read, University of South Florida

Gen Clark, University of Saskatchewan

Anita Sharma, Thompson Rivers University

My model for ~~business~~ <sup>research</sup> is The Beatles...They  
balanced each other, and the total was greater than  
the sum of the parts. That's how I see ~~business~~ <sup>research</sup>:  
great things in ~~business~~ <sup>research</sup> are never done by one  
person, they're done by a **team of people**.

*-Steve Jobs-*

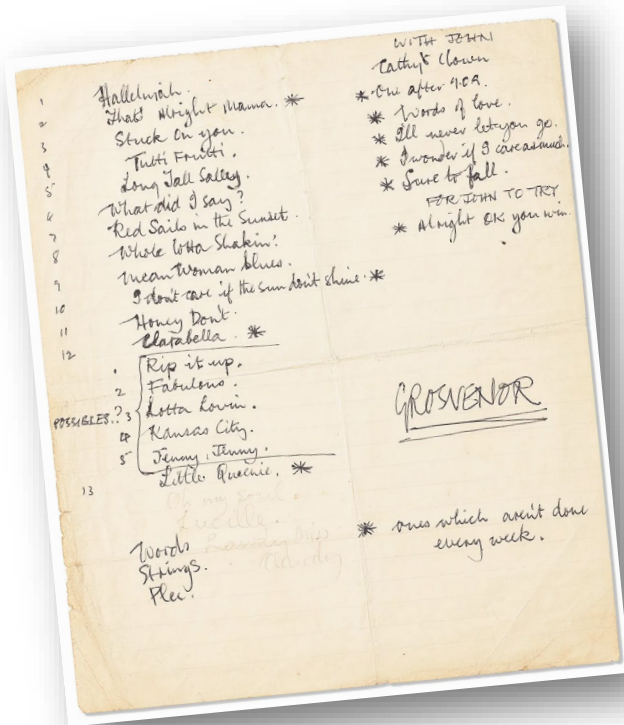


# Session Objectives

- Understand and discuss common issues between research administration and research development.
- Identify ways participants can strengthen research administration and research development interaction in their own departments/institutions.

# Today's "Set List"

- Introduce the band
- Meet the audience
- Set the stage
- Open Mic (Q&A)
- Load out



# Meet the Band



**Genevieve Clark**

*Research Facilitator*

College of Pharmacy and Nutrition

College of Kinesiology

University of Saskatchewan



**Anita Sharma, PhD**

*Associate Director, Research Services*

Office of the Vice-President

Thompson Rivers University

# Meet the Band



**Kimberly Pratt, MA CRA**

*Sponsored Programs Manager*

Office of Research and Sponsored Projects

Ohio University



**Kimberly Read, PhD MBA CRA**

*Director, Business and Research*

*Administration*

Department of Child & Family Studies

University of South Florida

# Who Are You?

Are you in **Research Administration** or **Research Development**?

Are you in a **College/Department** or **Central Office**?

Are you in **Pre-Award** or **Post-Award**?



# Setting the Stage

Research administration and research development are **complementary activities** that **support the larger research enterprise** and are both **critical to the overall research enterprise**

*Getting the Research Enterprise to the Finish Line: Best Practices for Collaborative Research Development and Research Administration (NORDP)*

Rachel Dresbeck, Oregon Health & Science University, Gretchen L. Kiser, University of California San Francisco, and Anne Maglia, University of Massachusetts Lowell



## Research Administration

- Research Administration is a well-developed discipline
- RA comprises activities from submission to maintenance to compliance and beyond
- RA work is process-oriented, with a large focus on compliance
- RA work is more often transactional
- The RA professional provides guidance on crafting vital, score-driving components and tips about navigating institutional systems

## Research Development

- Research Development is a newer professionalized field
- RD comprises strategic, catalytic, and capacity-building activities that advance research
- RD work is generative, strategic, and conceptual
- RD work is often contextual and relational
- The RD professional strategically advises on much of the proposal content, but focused on the research narrative

## **RESEARCH DEVELOPMENT**

**RD**

People- & Idea-focused

Pre-pre-award

Strategic, Big-picture

Resource Development

Grant Writing & Editing

Large-scale Proposal Support

Team Science

Research & Opportunity Communication

**RA**

## **RESEARCH ADMINISTRATION**

Policy-focused

Pre- & Post-award

Submission Process

Application Components

Budgets & Contracts

Financial Management

Streamlining Processes

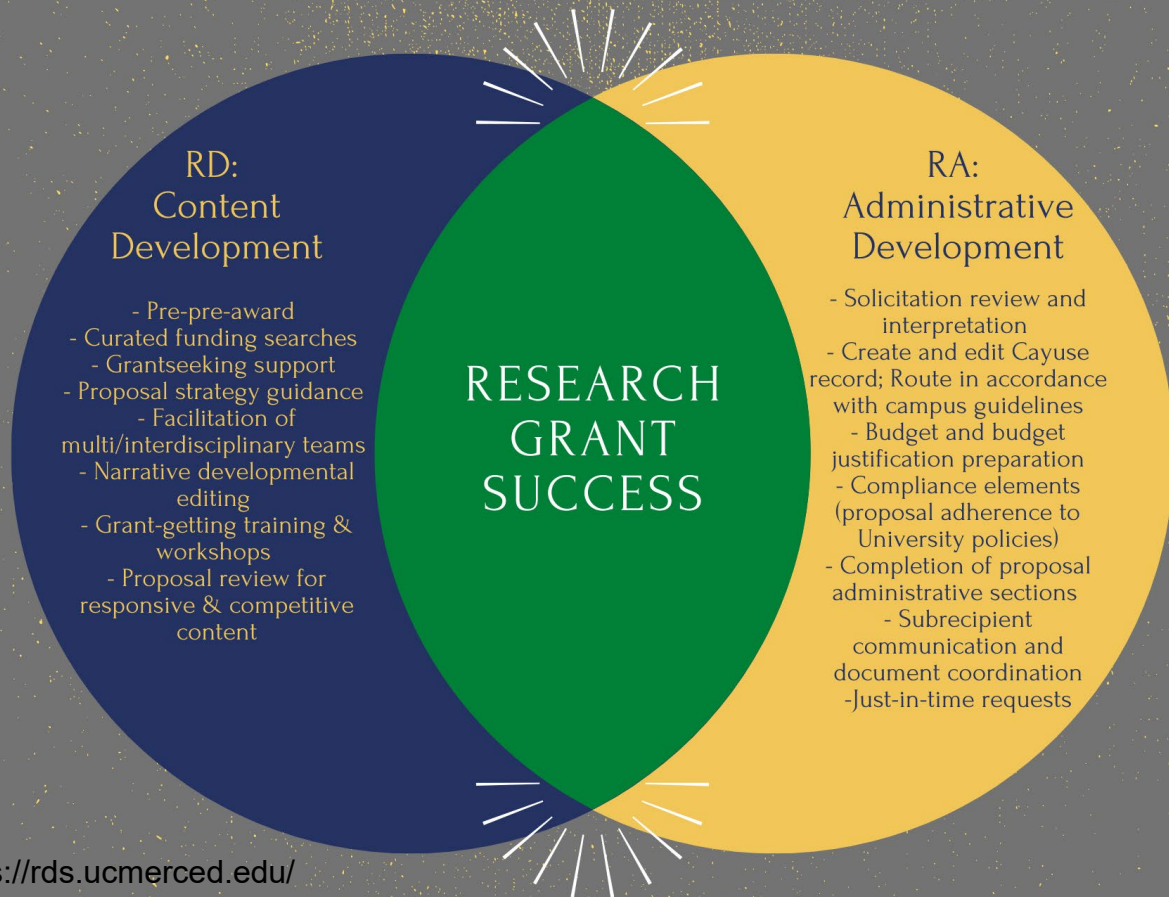
Compliance

**FUNDING  
SUCCESS**

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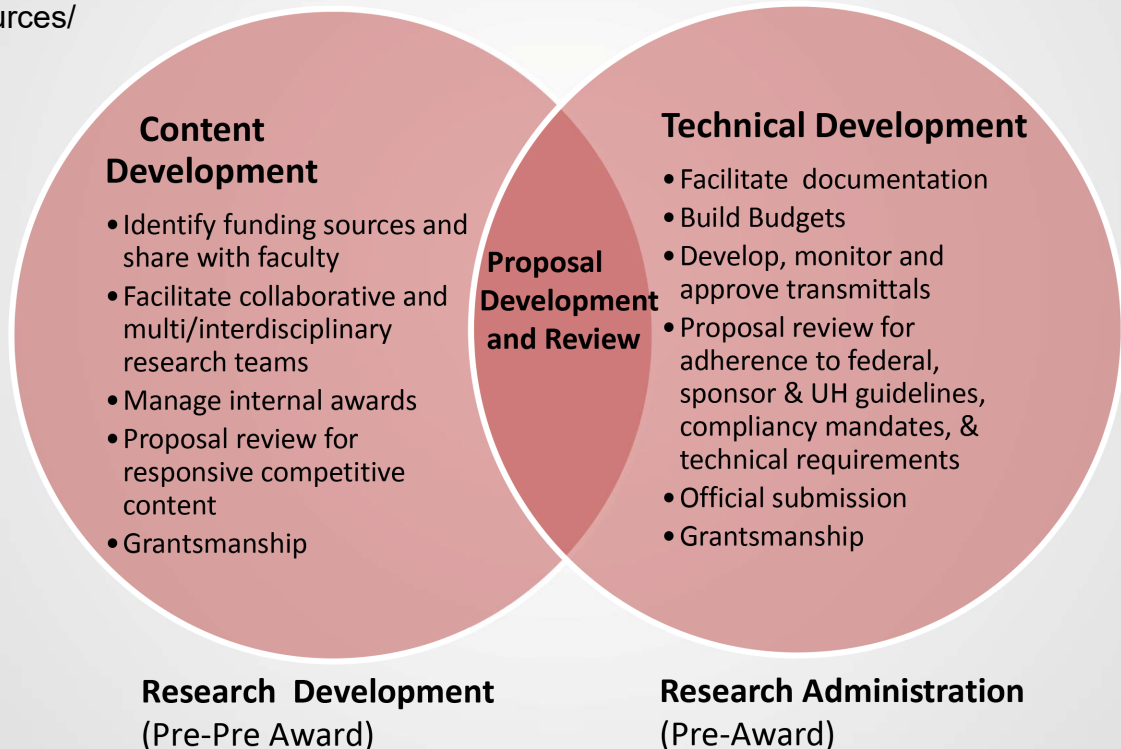
<https://marsal.umich.edu/ceder/blog/partnering-research-development-professional-what-you-can-get-and-expect>

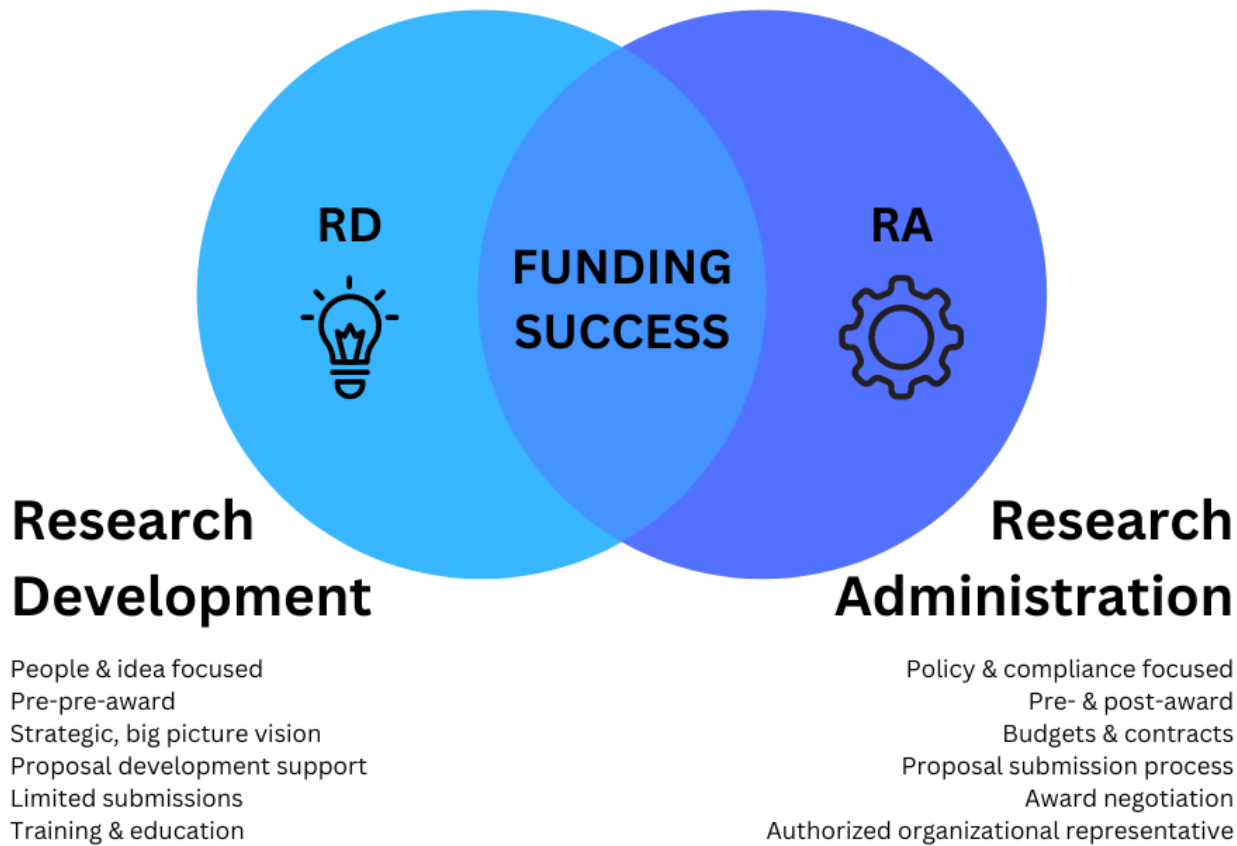
# Support Services Provided by Research Development (RD) and Research Administration (RA)



# Support Services Provided by Research Development and Research Administration

<https://www.uh.edu/class/grants/research-resources/>





# Discussion

**How would you describe  
your current  
position/context within  
your organization?**





# Discussion

**How would you define  
Research Development vs.  
Research Administration?**





# Discussion

In what ways do you interact with “the other side” in your role?



# Discussion

**How do you do handoff?  
What works well in your  
interactions?**



# Discussion

**What are some challenges  
you face?**



# Discussion

**Do you have any ideas for  
how to improve interactions  
between the two spheres?**



# Q&A

# Getting By With A Little Help...

- Strong communications and coordinated workflows are critical to positive relationships and efficient processes
- Consider regular forums and training workshops developed jointly to create opportunities for mutual learning and collaboration
- Together, we are uniquely positioned within the research enterprise to serve as change agents for critical structural transformation
- We are all struggling with overwork, managing many deadlines, and mastering new bodies of knowledge, so patience with each other is key

**...From My Friends**  
(and colleagues)



# More Questions?

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