

# Keys to Detecting a Grant in Trouble

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## **Learning Objectives**

- Recognize potential issues with grants.
- Describe solutions and procedural changes that can help to reduce grants issues.



### **Presentation Outline**

Introduction

Sources of Detection and Resolutions

Other Matters and Conclusion



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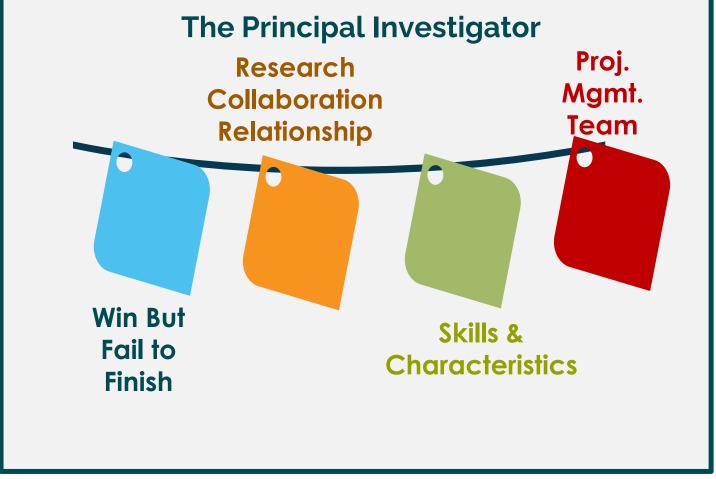
- What do you do when you anticipate problems with a research grant?
- Who do you turn to?
- Can the grants office assist?
- The donor?





## **Key Sources of "Trouble" on Research Grants** The Macro **Environment Donors Audits Grants Office Principal Investigator**







#### The Principal Investigator

#### Recommendations

- Policies
- Co-PI
- Early sourcing of Consultants
- Emotional intelligence training for PIs
- Budgeting



## Issues Associated with the Grants Office

- Insufficient Budget
- Low Burn rate
- Internal Controls
- Inflexible funders
- Onerous reporting expectations
- Lack of training



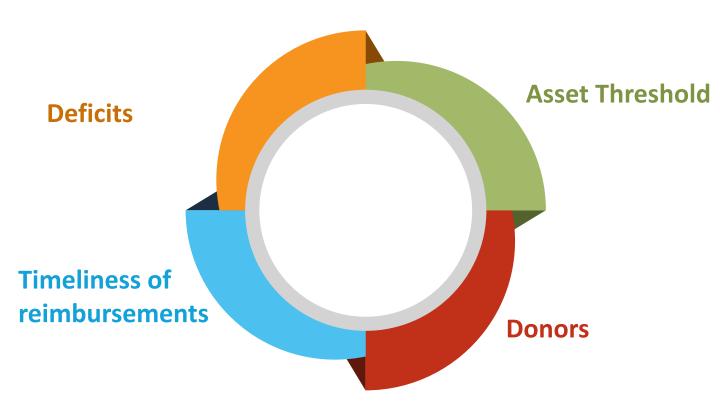
## Issues Associated with the Grants Office

#### Recommendations

- Thorough Budget Reviews
- Communication
- Timely Financial Reporting
- Grants officer(s) should be a member of the grants steering committee.



#### **Issues Associated with Audit Reports**





## Issues Associated with Audit Reports

- Expenditure management
- Audit findings Database
- Asset threshold
- Dialogue with donor
- Reductions in Sponsored Research team Support



### Issues associated with the Donor

Delays in approvals of consultants by the donor.

Indirect cost



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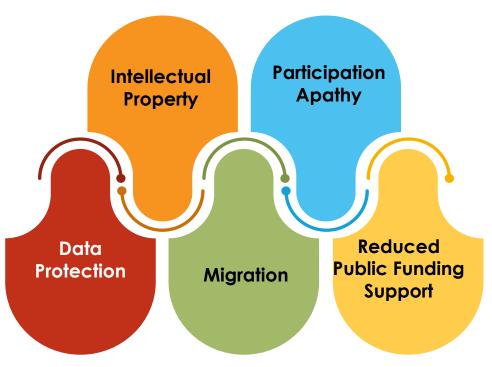
#### Recommendations

Delays in approvals of consultants by the donor.

Indirect cost



### **Other Matters**



**Politics** 



## **Keys to Detecting a Grant in Trouble**

#### **Questions?**

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