

The importance of going above & beyond in our service.

The Art of Exceptional Research Administrator Service

My RA Story:

-Passion for Math
-Passion for Teaching
-Passion for being of Service
-Passion to move on from
Payroll ☺



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"Effective administration, with all its worrisome details, restrictions, and paperwork <u>can be</u> an important element in encouraging scholarly productivity, rather than simply a necessary procedural evil."

-- Robert E. Burroughs, Director Research Administration U-M 1968



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of this session:

- Broaden understanding of what makes Exceptional Service (ES) so important
- How does ES differ from normal service
- Bring home a better understanding of what ES service might mean to other stakeholders
- Discuss helpful tools
- * Review possible hurdles to ES
- Walk away with a new inspiration for providing Exceptional Service

Disclaimer:

These are the opinions of 1 RA, assimilate at your own discretion ©





Who is ultimately responsible in the research world?



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What do PIs need help with?



- > Everything Financial
- > Intermediary with Bureaucracy
- Guide to reaching Research Goals while meeting Sponsor & University Rules
- ➤ Policy Expert
- > Reporting & Analysis Expert
- In General: Assistance thru the "Red Tape" of Research

Our mission is to provide excellent administrative support to investigators in their pursuit of research and other scholarly activities while ensuring compliance with federal, University and private sponsor regulations, terms and conditions.

University of Deleware Research Mission Statement



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What are consequences of non-compliance?



- > Unallowable Expenses
- > Removal of Budget
- Losing Future Funding
- Penalties & Fines
- > Prosecution/Jail Time

Yikes!



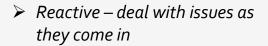
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Service type that we are <u>NOT</u> striving for





What is the <u>Baseline</u> of Customer Service to PIs?



- > Forward request straight from the source
- > Ask once with no follow-up
- > Process only what is asked
- General Attitude: These problems belong to the PI, I'm ready to help when asked





How can this baseline be elevated to Exceptional Service?



➤ Elevated Attitude: Solving these financial/policy problems belong to me the RA, I will find out what needs to happen for the PI to have more time to do their research

Exceptional Service:

– what does it look like to....

Your Pls



- "You have my full attention"
- Good Listener
- Alternative Solution Finder as opposed to just saying "No"
- Problem Solver
- Pro-active Champion

cont.....



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Exceptional Service - what does it look like to....

Your PIs cont.



- Give them an Abridged version of complicated requests, highlight what is important
- One Stop Shop
- Keeping process "behind the curtain"
- Focus on PI's issues/concerns
- Other thoughts?

Tips for working with PIs

Exceptional Service - what does it look like to....

Your Manager



Someone who is....

- Calm in a storm
- Unflappable
- Detailed
- Trusting & Trustworthy
- Forthcoming
- Takes Ownership
- Wants to be of Service

Exceptional Service

– what does it look like to....

Your Self



Discovering your Personality Types: <u>pick your guidance</u>

- ➤ Introvert/Extrovert Personality Types
- Work persona, if there is a team put together, what role do you take?
- > Developing your Talents and Strengths
- Quick online Personality Tests
- Working with other Personality Types

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Exceptional Service

– what does it look like to....

Your Self



Discovering your Personality Strengths:

Talents into Strengths

Managing Weaknesses

Could a Strength be a weakness?



Exceptional Service

– what does it look like to....

Your Self



Write yourself an email:

- I'm at my best when.... My help is valuable I'm given a problem to solve
- I'm less then best when...

I'm not given time to think

> What I need from you is...

Input on idea's, someone to collaborate with

Helps to giving
Exceptional Service –
what tools do you have
available & ready to
use?



➤ Being a Good Listener

It's Not About The Nail

- University Financial Systems
- > Data mining Systems
- ➤ Working as a Team with PI using "We" in lieu of "You/Yours"
- > Templates & prepared Tools
 - Pre-award Docs
 - Analysis Tools
- Colleagues
 - Office
 - University
 - Professional Organizations



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Hurdles to providing

Exceptional Service?

- > Timing is everything
 - Time off work
 - PI delays
 - Waiting on responses
- > Fear of Failure
 - <u>First</u>
 - <u>A</u>ttempt
 - <u>I</u>n
 - <u>L</u>earning
- ➤ Volume of work
- > Perfectionism
- "Going down the rabbit-hole"; digging tooooo deep

Additional Tips to providing Exceptional Service



- > Fresh eye's when reviewing work (How to freshen your own eyes?)
- Don't stop reviewing till you find "the mistake"
- ➤ Being a good listener
- > Always treat the PI in front of you is your #1 concern
- > Double checking

Cont...



Additional Tips to providing Exceptional Service

Cont....



- > Triple checking the important things
- Making sure what was put in motion, was completed as expected
- Keeping Great Lists & making sure things get checked off
- > Anticipating Needs
- > Listening to your inner voice

Exceptional Service – What will you take home with you?



Thoughts & Questions....

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