



“The Pen is Mightier Than the Sword” – Scholarly Publishing and the Military

Greta E. Marlatt

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MLTW 2015

Arlington, VA

Point - Counterpoint

True, This! —
Beneath the rule of men entirely great
The pen is mightier than the sword.
Behold
The arch-enchanters wand!
— itself is nothing! —
But taking sorcery from the master-
hand
To paralyse the Cæsars, and to strike
The loud earth breathless!
— Take away the sword —
States can be saved without it!

Edward Bulwer-Lytton – 1839
Play – *Richelieu: Or the Conspiracy*



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Whoever said the *pen is mightier than the sword* obviously never encountered automatic weapons – General Douglas MacArthur

When the Pen



becomes the sword



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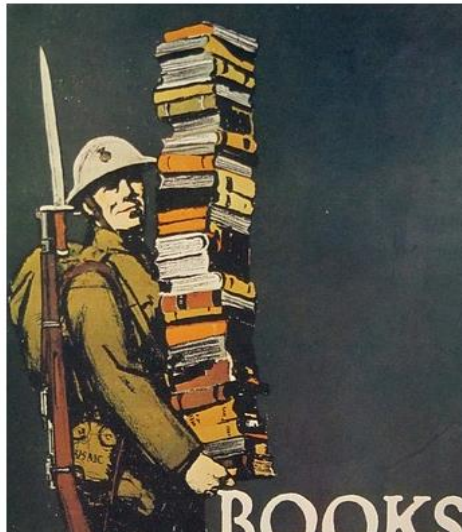
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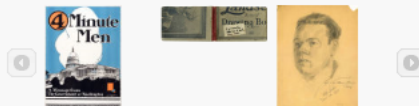
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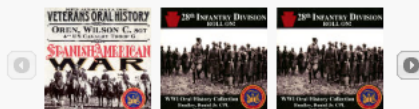
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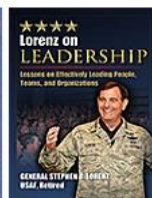


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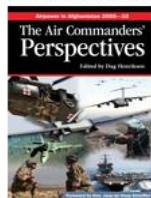


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Guidelines for Command

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Airpower in Afghanistan 2005-10

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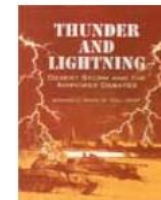
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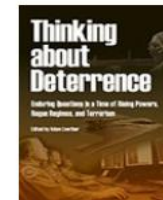
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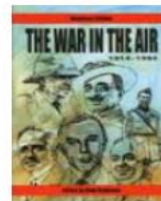
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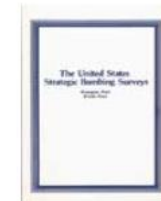
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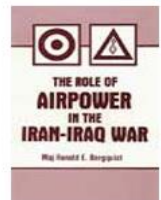
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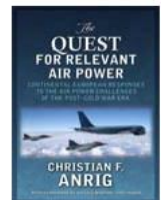
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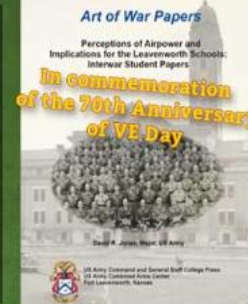
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Perceptions of Airpower and Implications for the Leavenworth Schools is the latest publication released by the US Army

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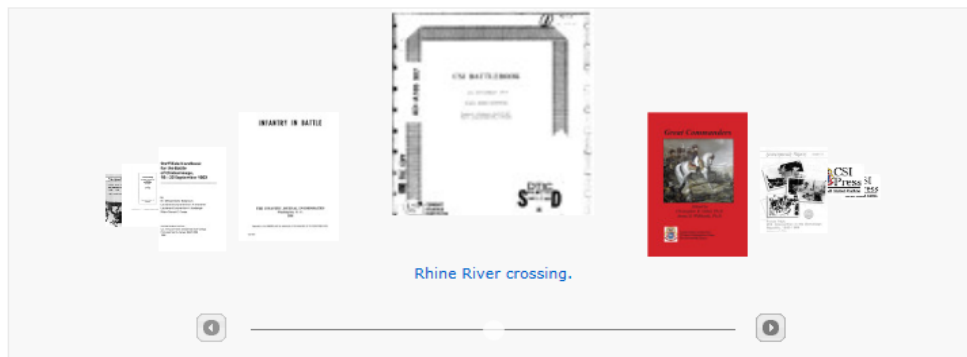
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the Combat Studies Institute provides a wide range of military historical and educational support to the Combined Arms Center, Training and Doctrine Command, and the United States Army. CSI researches, writes, and publishes (via the CSI Press) original interpretive works on issues of relevance to our Army and the defense of our Nation. The Institute conducts an Oral History program that targets Command and General Staff College students and faculty, as well as permanent party and visitors of the Combined Arms Center focusing on their operational experiences. Likewise, CSI conducts a Staff Ride program for the Army that offers live and virtual battlefield Staff Rides and serves as TRADOC's agent for information and assistance with how organizations can conduct their own Staff Rides. The Institute is charged with improving the quality of the instruction of military history throughout the TRADOC school system and does this by assisting the TRADOC Chief Historian with program inspections, assessing and revising training support packages, conducting "train-the-trainer" courses, and by serving as the TRADOC proponent for the Military History Instructors' Courses (MHIC). CSI also exercises oversight responsibilities for the Combined Arms Center Command History program and the Frontier Army Museum. CSI consists of five Teams: the Research and Publications Team, the Military History Instructional Support Team, the Staff Ride Team, the CAC Command History Office, and the Frontier Army Museum.

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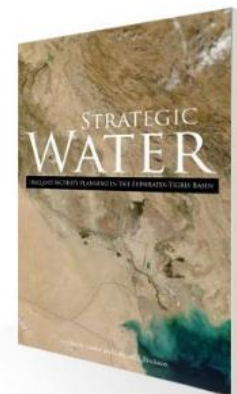


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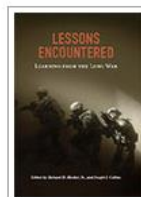


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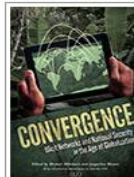
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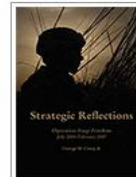
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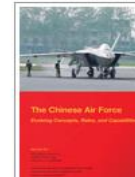
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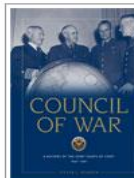
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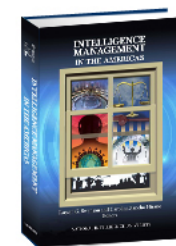
Listen to Plowman's SpyCast Interview

Author of NI Press's *Climate Change and Conflict Prevention*, J. Andrew Plowman, discusses his book in a recent National Spy Museum SpyCast.

Plowman, a career U.S. Foreign Service Officer, conducted research for the book while serving as a Fellow at National Intelligence University from 2009



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CAPT Erich M. Telfer, USCG

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The Center on Irregular Warfare and Armed Groups (CIWAG) at the United States Naval War College in Newport, Rhode Island, is dedicated to the interdisciplinary study of the challenges presented by irregular warfare (IW) and non-state actors (armed groups) in the twenty-first century.

CIWAG's Mission and History

CIWAG was established in 2008 at the US Naval War College to promote interdisciplinary study of the challenges presented by irregular warfare and armed groups in the 21st century. CIWAG focuses on fostering interaction, collaboration, and interagency coordination across professional military and civilian educational institutions throughout the country and with US allies. Its mission encompasses curriculum development, research, and outreach:

1. Promote and support research and teaching on irregular warfare and armed groups;
2. Deliver direct support to practitioners by providing civilian special advisors in combat theaters of operations, and by creating and running pre- and post-deployment workshops on operational and strategic matters for both conventional and Special Operations forces;
3. Facilitate interaction and collaboration between professional military educational institutions, civilian academics, and battlefield operators;
4. Disseminate cutting-edge analysis via symposia and workshops to provide a forum for dialogue at the Naval War College between US and international practitioners and scholars;
5. Expand outreach and networking activities to establish and sustain a community of interest devoted to the study and teaching of irregular warfare and armed groups.

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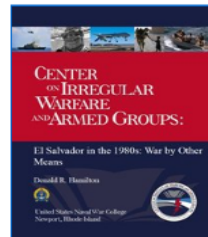
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In 2008, the Naval War College established the Center on Irregular Warfare & Armed Groups (CIWAG). CIWAG's primary mission is twofold: first, to bring cutting edge research on Irregular Warfare into the Joint Professional Military Educational (JPME) curricula; and second, to bring operators, practitioners, and scholars together to share their knowledge and experiences about a vast array of violent and non-violent irregular challenges. These case studies are part of an ongoing effort at CIWAG that includes symposia, lectures by world-renowned academics, case studies, research papers, articles and books. Our aim is to make these case studies part of an evolving and adaptive curriculum that fulfills the needs of students preparing to meet the challenges of the post-9/11 world.

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[El Salvador in the 1980s: War by Other Means](#) by Donald R. Hamilton

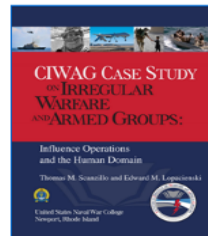


The civil war in El Salvador in the 1980s engaged a remarkable degree of attention at the highest levels of the U.S. government and became a proxy of the Cold War. *El Salvador in the 1980s: War by Other Means*, by Donald R. Hamilton, brings to light the challenges of committing oneself to a flawed ally and intervening in another country with an exceptionally limited number of military personnel.

This case study raises questions of about the role of the warrior who is forbidden to engage in combat; how to work with deeply flawed and indeed criminal counterparts; and the role of communication and public affairs in conflict situations. It draws on Mr. Hamilton's 28 years of experience as a foreign service officer, including as counselor for public affairs at the U.S. Embassy in El Salvador from 1982-1988.

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[Influence Operations and the Human Domain](#) by Thomas Scanzillo and Edward Lopacienski



Influence Operations and the Human Domain, by Thomas Scanzillo and Edward Lopacienski, addresses a common problem: how to influence the human domain—a local population—as part of a strategic plan. The U.S. Army Special Operations Command strategic document ARSOF 2022 places particular emphasis on the human domain, which is amplified in this case study.

As the authors argue, successful influence operations such as those carried out in support of the strategic aims of Joint Special Operations Task Force – Philippines (JSOTF-P) between 2004–2008 can undermine support for an adversary, disrupt their operations and strategies, prevent recruitment and logistical support, and ensure that the adversary does not receive sanctuary and support in the future. Moreover, the applicability of this kind of in-depth analysis of successful influence operations becomes increasingly important as new threats from armed groups continue to emerge.

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[Sovereign Wealth Funds as Tools of National Strategy: Singapore's Approach](#) by Devadas Krishnadas



Across the globe - from the port of New Jersey to the copper mines in trans-Saharan Africa - governments are wrestling with the issue of foreign financial influence and national security. This becomes even more acute in states that are trying to transition from conflict to stability: When should states allow or encourage other countries to invest in them, and what industries should they allow foreign companies to own or build? Should states allow foreign investment funds to build infrastructure, extract rare minerals, and operate ports? How does this support or undermine the legitimacy and authority of the state? Successful IW practitioners need to understand and be able to account for third-party influence in its many varieties.

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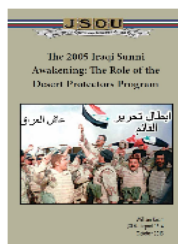
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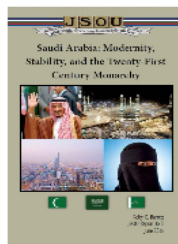


The 2005 Iraqi Sunni Awakening: The Role of the Desert Protectors Program, by William Knarr

Issue Date: October 2015
File Size: 1.4 MB

Dr. Knarr tells the story of Al Sahawa, the Awakening, in Iraq from a different perspective than most narratives. Many associate the beginning of the movement with Sheikh Sattar Albu-Risha's 14 September 2006 proclamation in Ramadi, where he coined the term Al Sahawa. However, Dr. Knarr contends that the Anbar Awakening, as a movement, started 12

months prior to the Sheikh's proclamation. As a movement, the Awakening began in the northwest of Al Anbar, in Al Qaim District along the Syrian/Iraqi border with the Albu-Mahal tribe. The Albu-Mahal, in what would become a fight for survival, realized that they could not fight Al Qaida in Iraq (AQI) on their own and pleaded for help from the Coalition and the Government of Iraq. The foundation for developing that partnership was a little known program called the "Desert Protectors." The development of the Desert Protectors has tremendous lessons for today as a newly formed Coalition organizes to fight the Islamic State of Iraq and the Levant (ISIL), an outgrowth of AQI.



JSOU Report 15-3, Saudi Arabia: Modernity, Stability, and the Twenty-First Century Monarchy by Roby Barrett

Issue Date: June 2015
File Size: 1.8 MB

Dr. Roby Barrett's newest monograph will help Special Operations Forces better appreciate the historical, domestic, regional, and other influences on the worldview and decision-making of Saudi Arabia's leaders, particularly those issues that have a significant impact on U.S.-Saudi security relationships. His monograph is a fascinating, condensed history

of Saudi Arabia, focused on events and decisions that influence the modern political worldview of citizens in that country. For example, a history of tribes being ruled by outsiders; the pros and cons of alliances with the British and (more recently) the U.S.; the impact of global

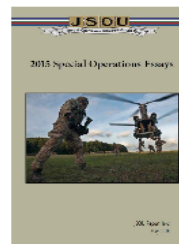


Special Operations Research Topics 2016

Issue Date: July 2015
File Size: 0.6 MB

The JSOU Special Operations Research Topics 2016 publication represents a list of SOF-related topics that are recommended for research by those who desire to provide insight and recommendations on issues and challenges facing the SOF enterprise. As with the past several years' topics publications, this list is tailored to address priority areas identified by USSOCOM. There are five SOF priorities: Ensure SOF Readiness; Help our Nation win; Continue to build relationships; Prepare for the future; and Preserve our

force and families. This publication also includes the Key Strategic Issues List (KSIL) developed and maintained by the USSOCOM J5; Strategy, Plans, and Policy Directorate. These topics reflect a consensus of the SOF experts who participated in the Special Operations Research Topics Workshop as particularly worthwhile in addressing immediate SOF needs and in building future capacity for emerging challenges. Topics may be narrowed or otherwise modified as necessary to suit school writing requirements or maximize individual interests and experiences.



JSOU Report 15-2, 2015 Special Operations Essays

Issue Date: May 2015
File Size: 1.0 MB

JSOU partnered with the Special Operations and Low Intensity Conflict (SO/LIC) Chapter of the National Defense Industrial Association (NDIA) in sponsoring this year's annual essay contest. The first-place winner is recognized each year at the NDIA SO/LIC Symposium and awarded a \$1,000 cash prize. The runner-up receives \$500. The competition is open to resident and nonresident students attending

Professional Military Education (PME) institutions and has produced outstanding works on special operations issues. Essay contestants can choose any topic related to special operations. Submissions include hard-hitting and relevant recommendations that are original, imaginative,

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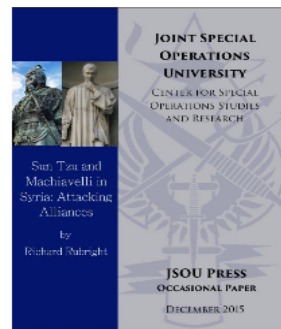
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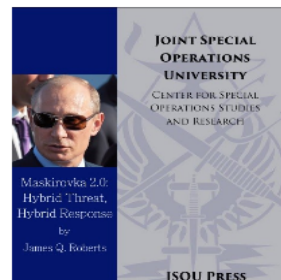


Sun Tzu and Machiavelli in Syria: Attacking Alliances by Richard Rubright

The purpose of this short work is to contextualize the ongoing conflict in Syria through the combined lens of Sun Tzu and Machiavelli, juxtaposed to the normative trend the West has followed ever so ineffectually since the conflict began in Syria. This work is an alternative view of the conflict that should be read as a cautionary tale concerning our lack of proficiency in strategy. It is broken down into three distinct parts. The first part contextualizes the conflict and the actors involved, to include the proxies. The second part lays out the strategic principles of Sun Tzu as pertaining to the conflict to provide a strategic framework with which the reader may make sense of the conflict's complex nature. The final part focuses on U.S. action keeping in mind Machiavelli within the Syrian conflict as informed by Sun Tzu's strategic principles. Dr. Rubright is a senior faculty member at the Joint Special Operations University and teaches in the fields of special operations, strategy, and counterinsurgency.

-  [Sun Tzu and Machiavelli in Syria: Attacking Alliances](#)

December



Maskirovka 2.0: Hybrid Threat, Hybrid Response by James Q. Roberts

In this paper Mr. Roberts describes the irregular and hybrid tools and techniques that Russian President Vladimir Putin, his security forces, and his intelligence forces have used, first in the attack against Georgia in 2008, then in the assault on Ukraine, and now in Syria, to advance renewed Russian regional hegemony and strategic reach. The paper also describes the mobilization of Russian minority populations, the co-option of the Georgian and Ukrainian regimes, and the West's seeming inability to effectively counter these Russian moves. Since this paper was finalized Russia has moved into Syria and the assessment of Russia's Syrian adventure is still very speculative at this time. Nevertheless, many aspects of the Syrian case are fully congruent with Russia's hybrid

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Authored by Dr. Steve Tatham, Keir Giles.
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Unlocking India's Strategic Potential in Central Asia
Authored by Roman Muzalevsky.
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Select elements of India's strategic culture and geopolitical constraints account for its limited presence in Central Asia compared to great and middle-ranked powers alike. While Delhi could rely on its own resources to advance its position in Central Asia, it is far better off partnering with Washington. Without such partnership, its positioning in Central Asia and

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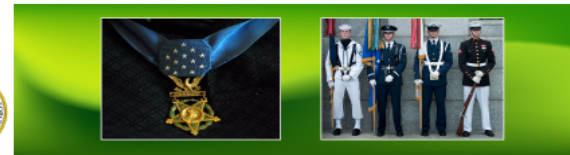
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The Air Force Historical Support Division is the **book writing element** of the Air Force History and Museums program and also provides historical services to the Headquarters, USAF. The Historical Support Office is located on Joint Base Anacostia - Bolling, in Washington DC.

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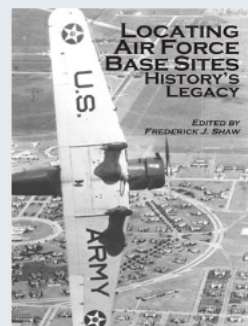
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The Revolutionary War Soldier image on the left is a detail from the painting, *Battle of Long Island*, by Domenick D'Andrea, part of the National Guard Heritage Series.
The modern-day Soldier on the right is from the 5th Battalion, 20th Infantry, 2d Infantry Division. This photo was taken in Iraq during April 2007.

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8 November 1990: President Bush announced that he planned to add more than 200,000 U.S. troops to those already deployed in Operation Desert Shield in the Persian Gulf area. The number of Marines in the area would be doubled by the addition of II MEF units from the Corps'

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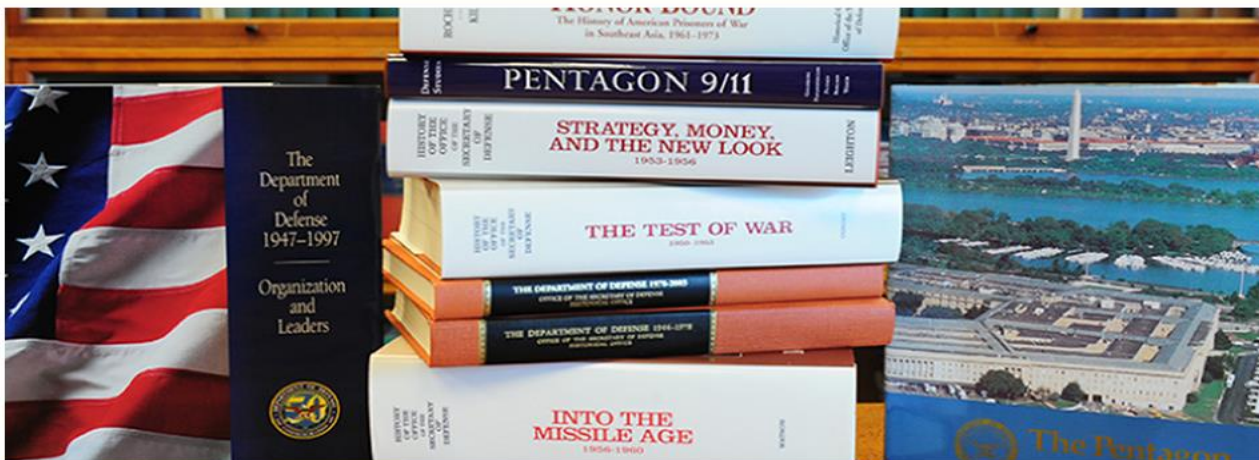
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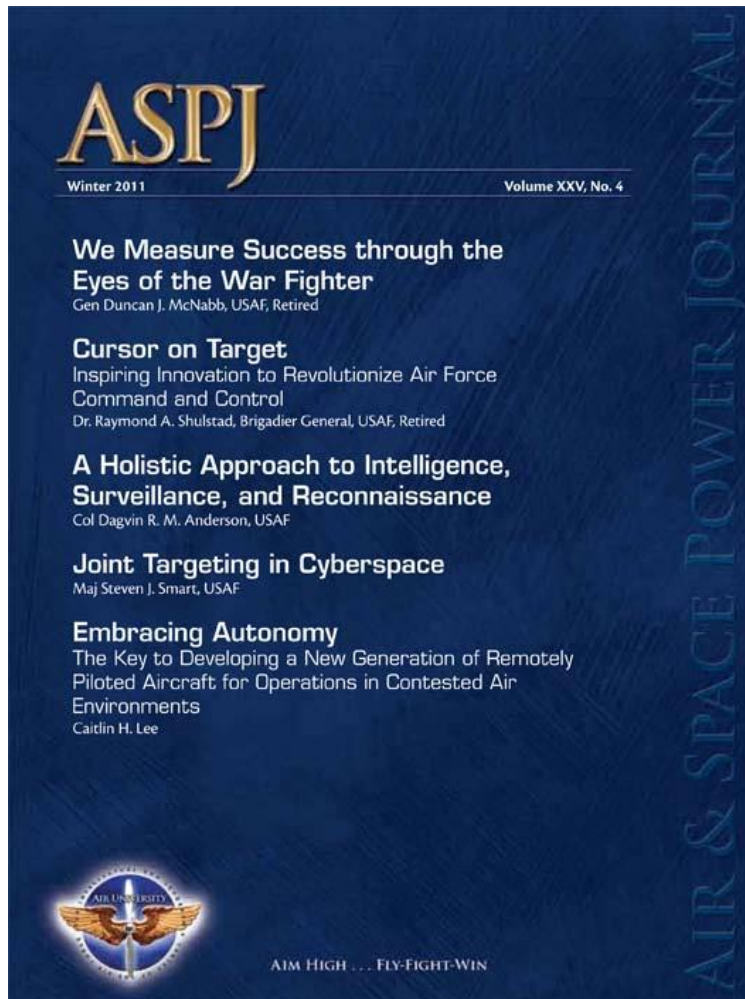
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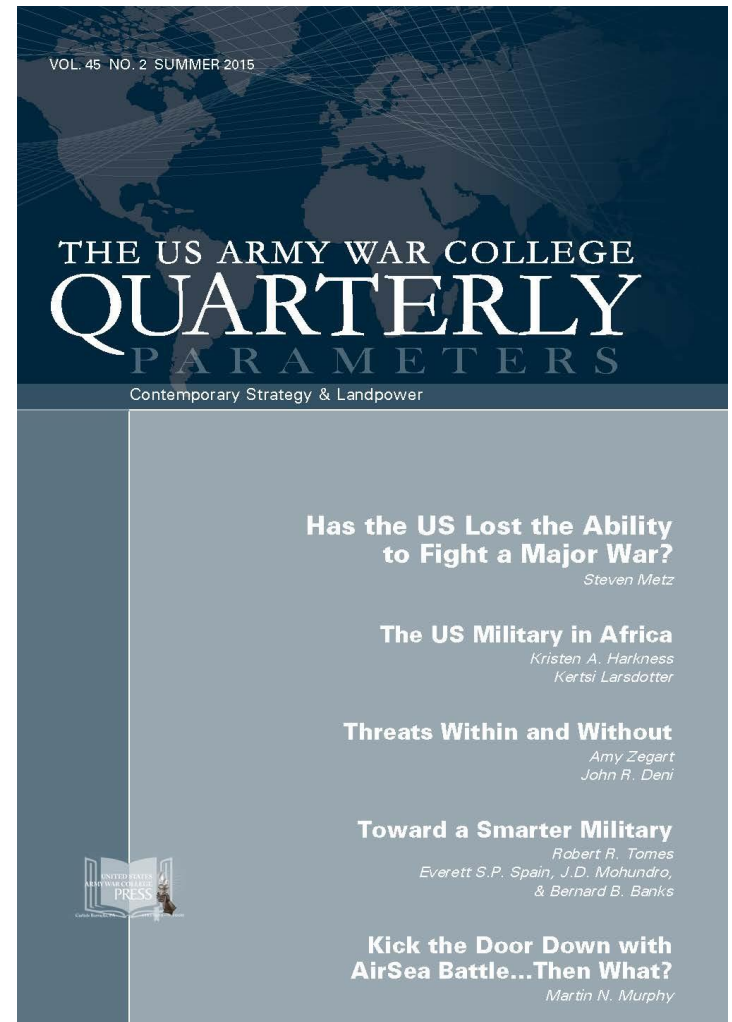
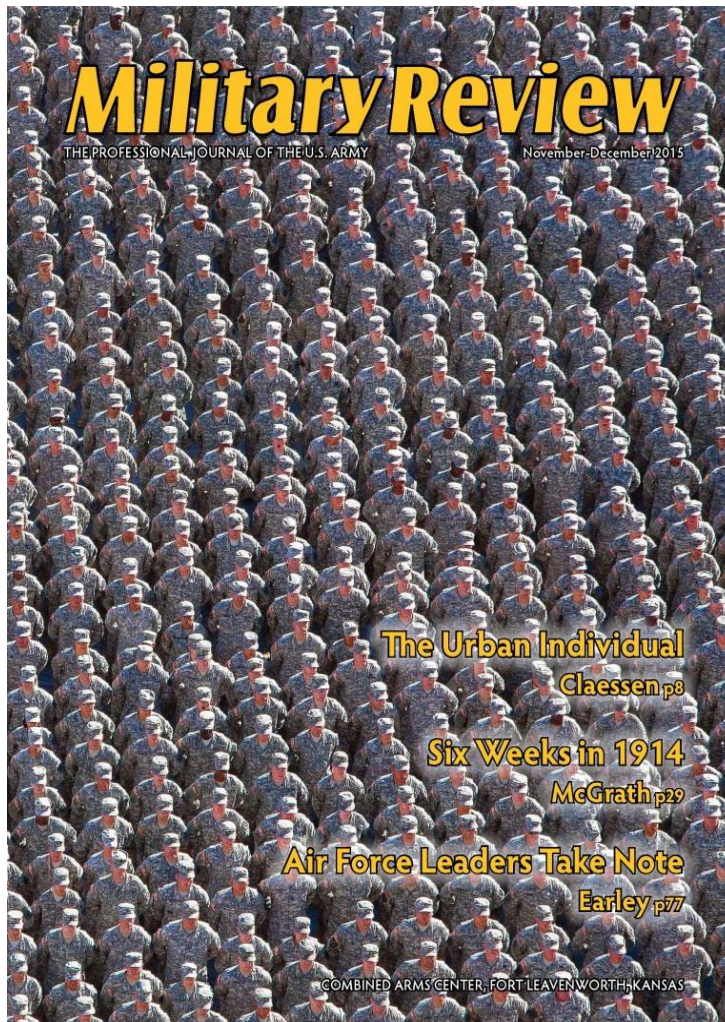


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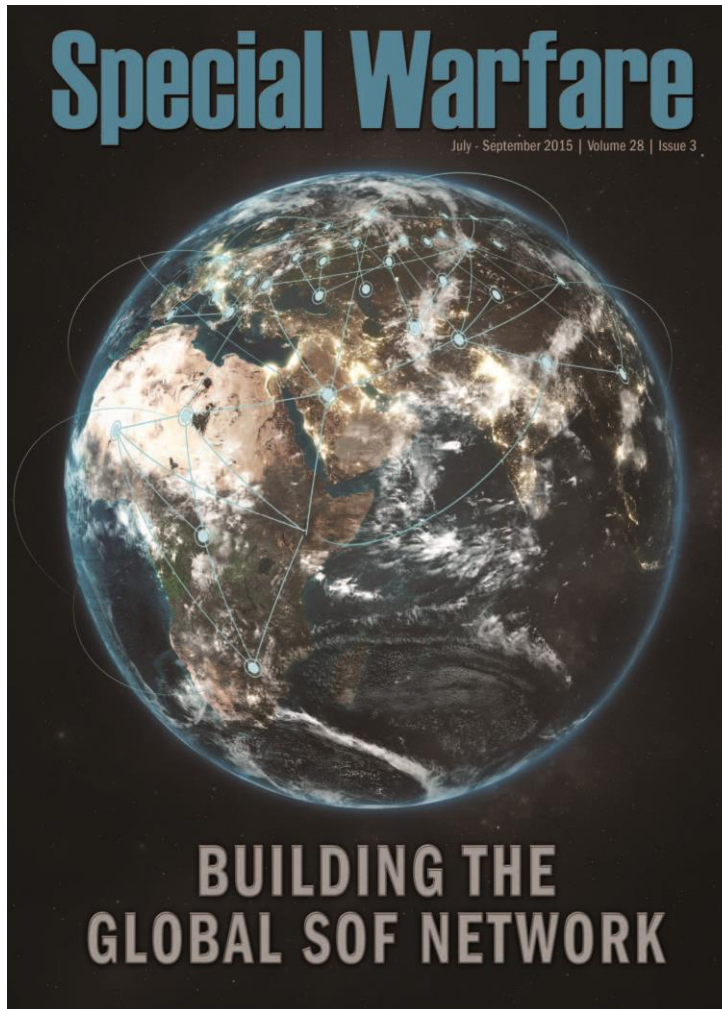
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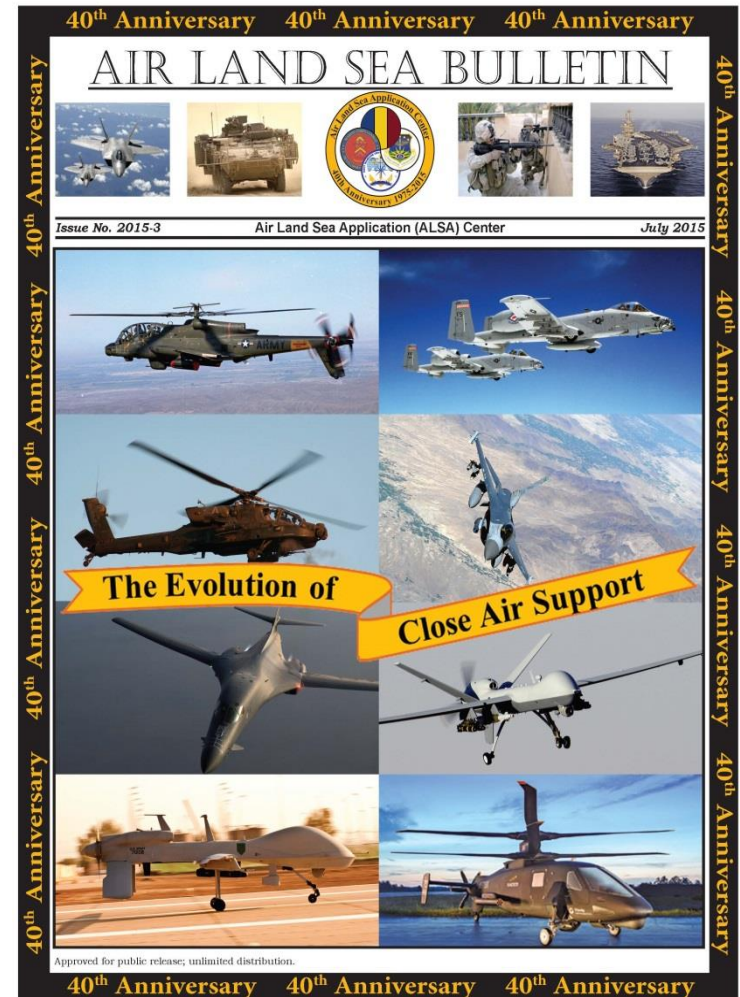
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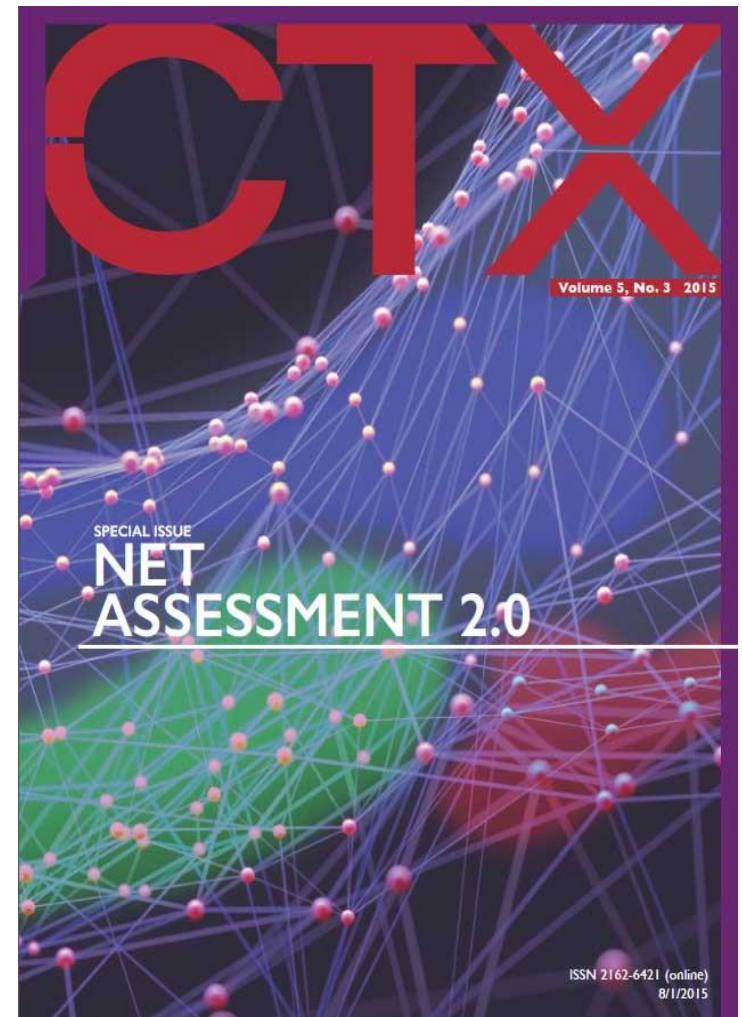
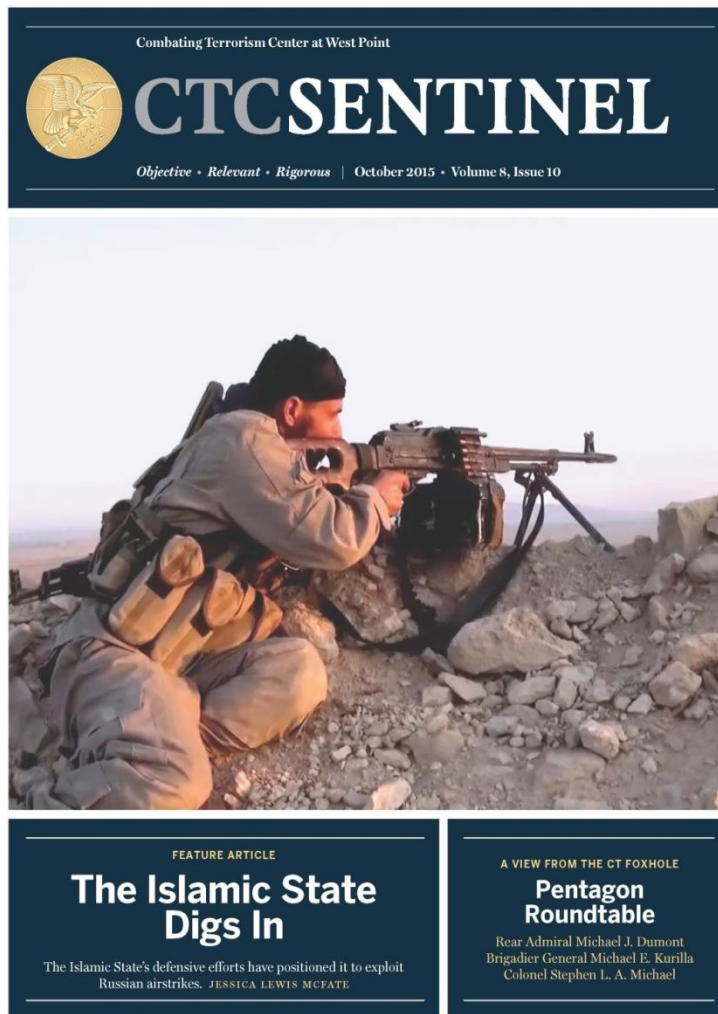


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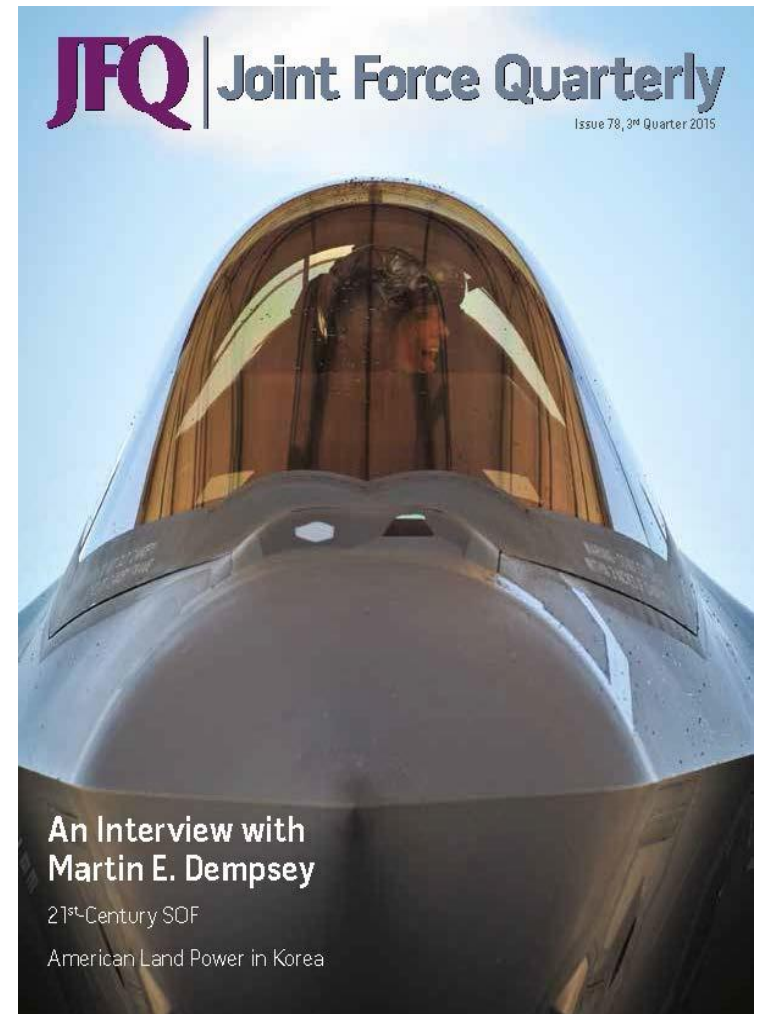
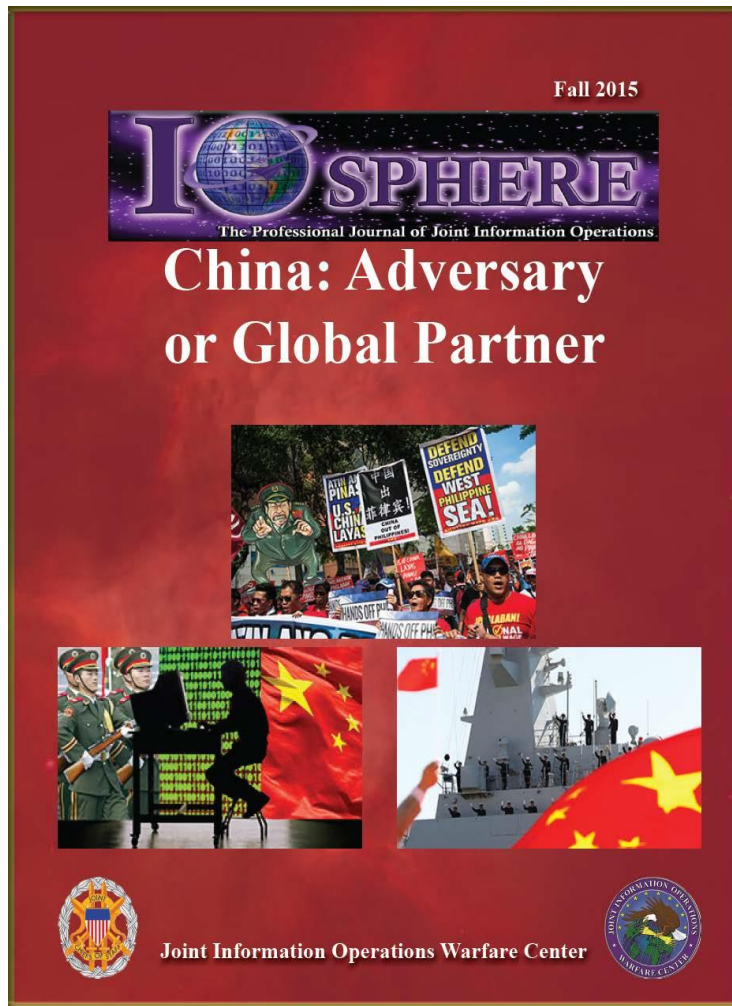
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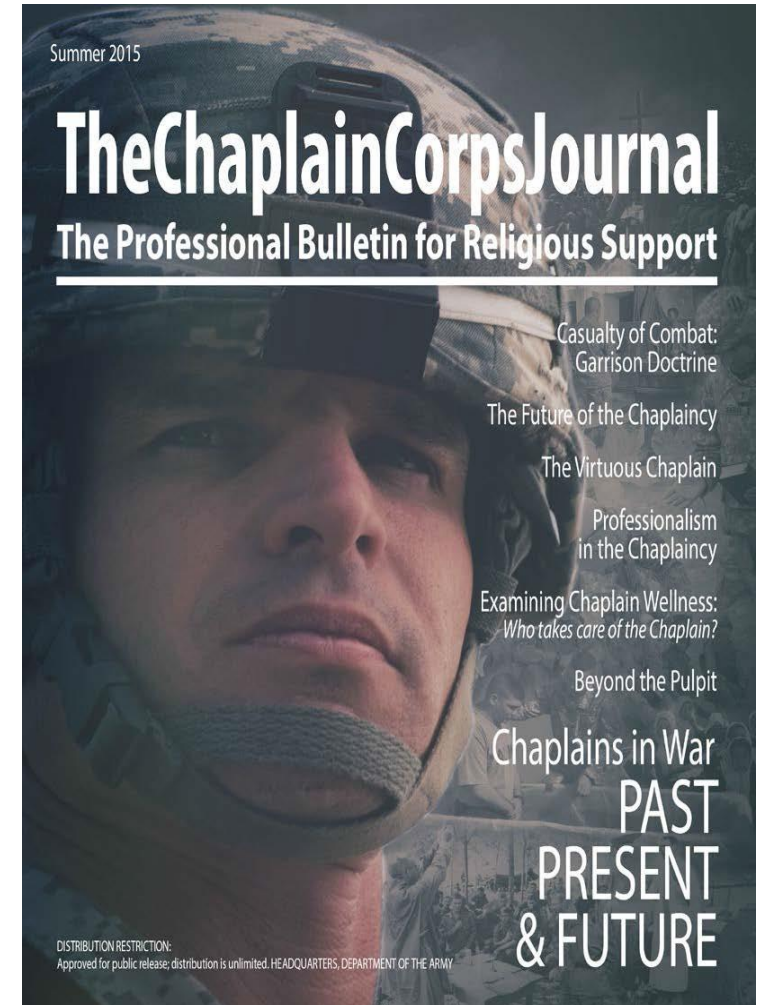
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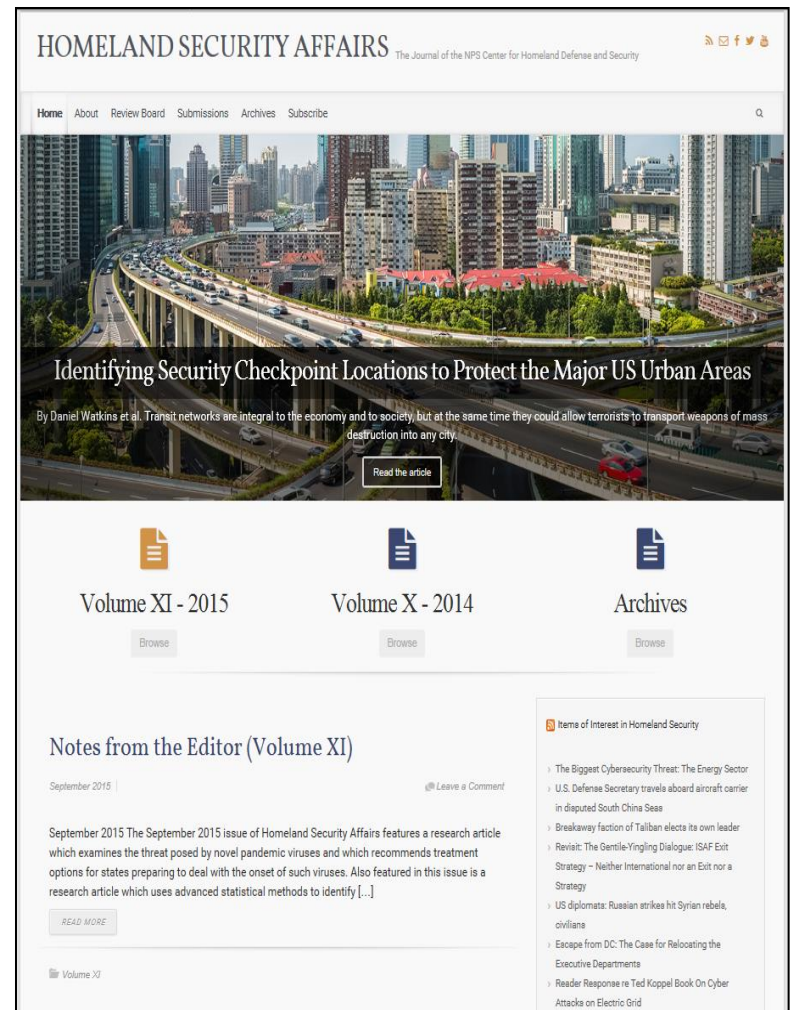
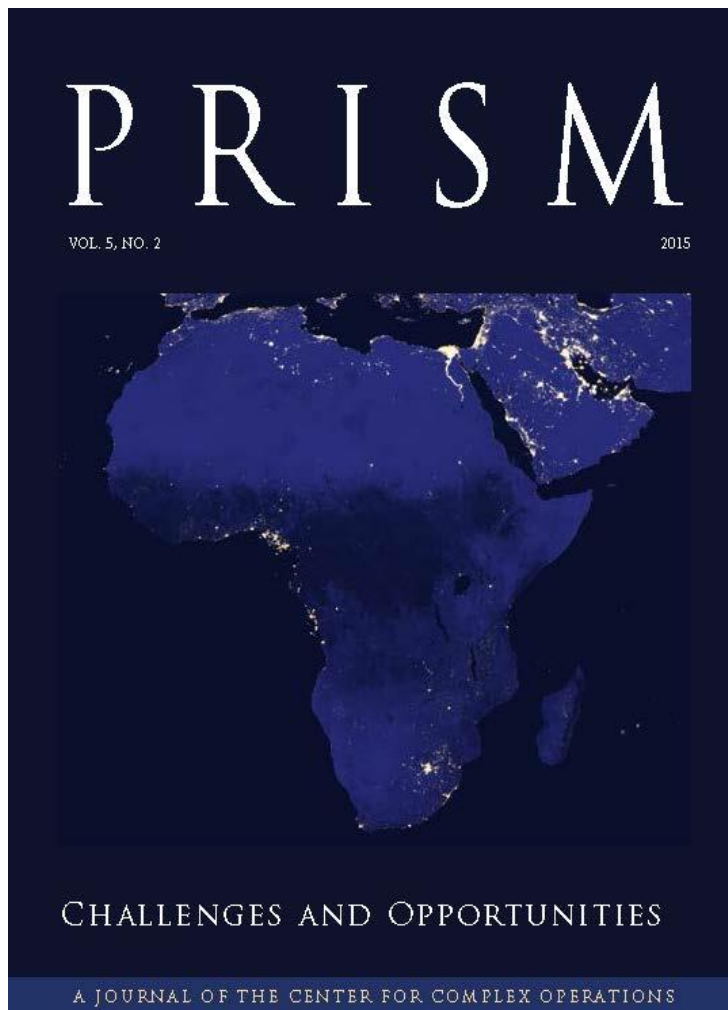
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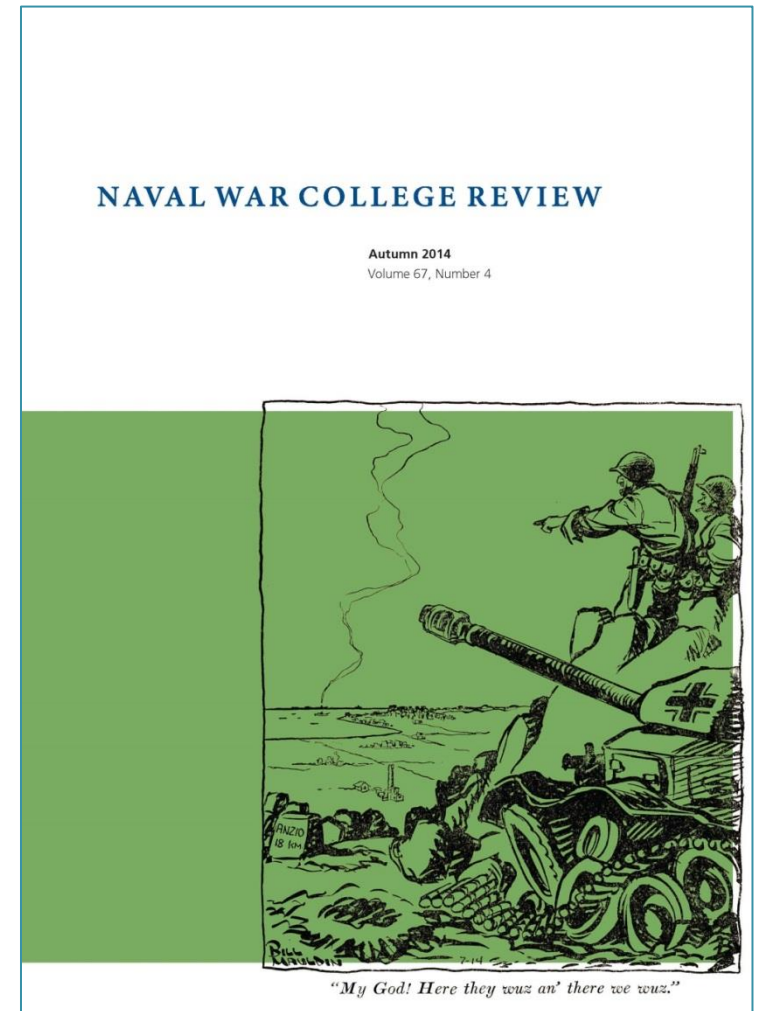
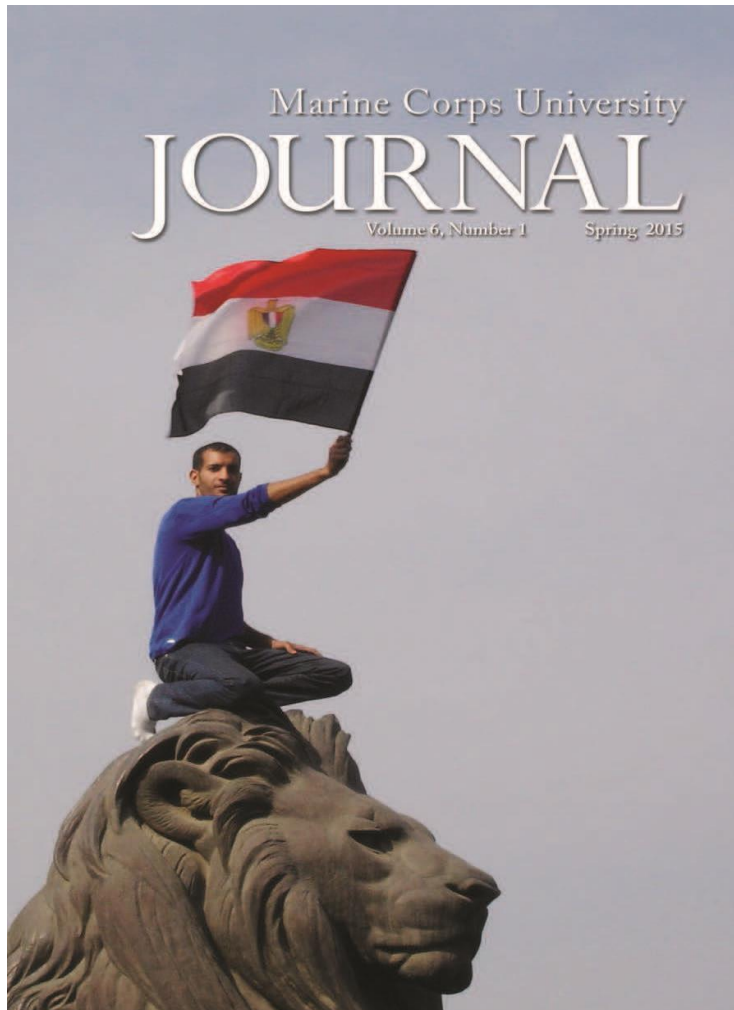
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Al Qaeda front group claims success in key Syrian town

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Al Qaeda front group claims success in key Syrian town

BY THOMAS JOSCELYN | November 5, 2015

Jund al Aqsa, an al Qaeda front group, claims to have seized all or parts of Morek, a key town that sits on a major highway connecting Aleppo and Hama. In October, Jund al Aqsa broke with the Jaysh al Fateh coalition, which was co-founded by Al Nusrah Front, but the organization remains loyal to al Qaeda.

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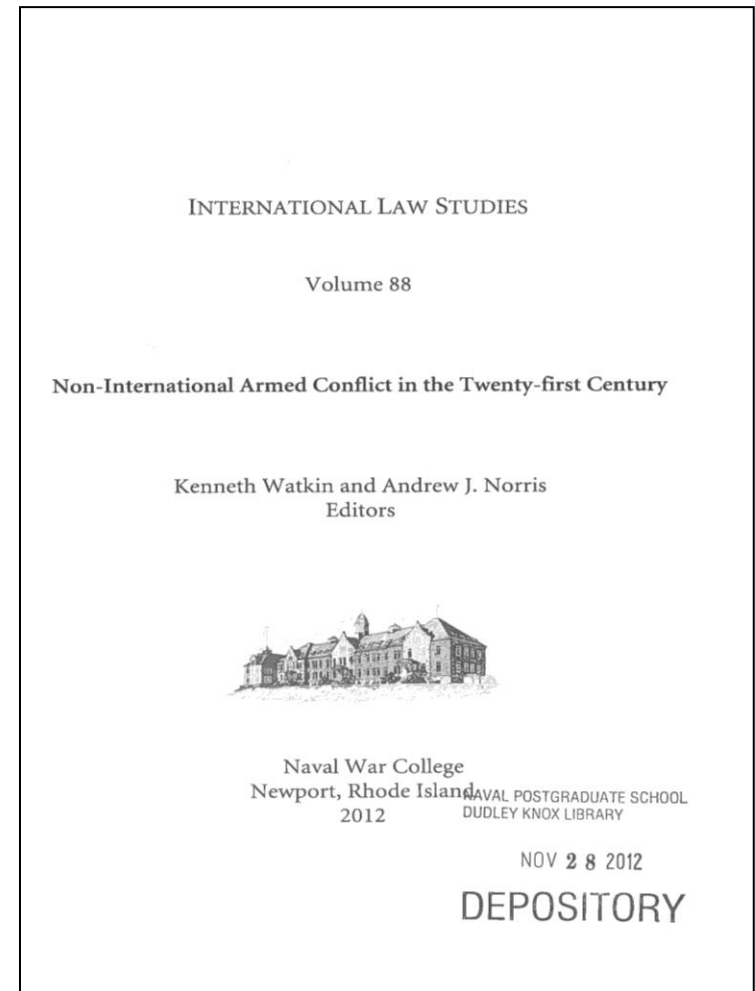
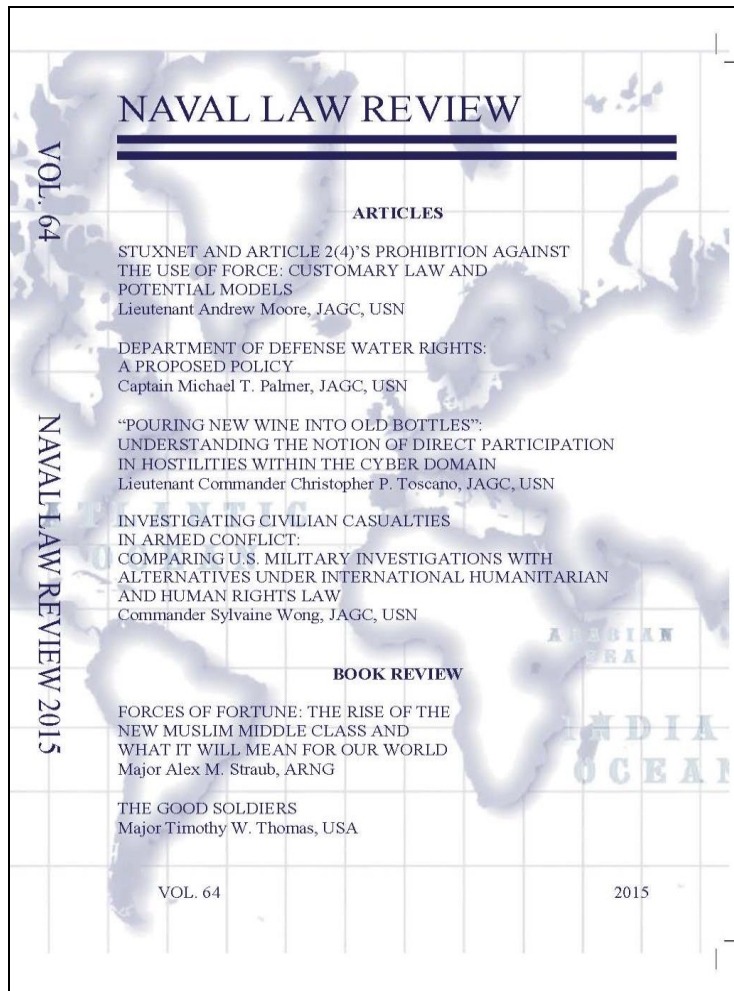
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About the Authors

Heather Marie Vitale is an International Security graduate student at George Mason University and a Research Intern at the National Defense University (NDU). Dr. James M. Keagle is Deputy Director of the Center for Technology and National Security Policy, Institute for National Strategic Studies, at NDU. He is also a Professor and former Provost at NDU.

Key Points

- ◆ The Islamic State of Iraq and al-Sham (ISIS) uses a combination of intimidation, military might, and digital propaganda to project power militarily, economically, politically, and informationally.
- ◆ ISIS runs a sophisticated and multidimensional social media campaign, exploiting it as a weapon of war to intimidate, spread official messages, recruit, fundraise, network, and justify its gruesome acts.
- ◆ ISIS has been emboldened by the borderless nature of the region and the clash of religious and secular sub-identities in Iraq.
- ◆ The United States needs to develop a comprehensive digital strategy that is slicker, faster, and more nimble than ISIS's to fight the insurgency.

A Time to Tweet, as Well as a Time to Kill: ISIS's Projection of Power in Iraq and Syria

by Heather Marie Vitale and James M. Keagle

On June 29, 2014, the Islamic State of Iraq and al-Sham (ISIS), also known as the Islamic State of Iraq and the Levant or the Islamic State,¹ a Sunni jihadist group with the capability of a paramilitary, established an Islamic caliphate. With 10,000 militants, the group took territory and achieved a goal that rival terrorist group al Qaeda has pursued for decades. Yet how did a group with relatively few fighters accomplish so much?

ISIS and its caliph, Abu Bakr al-Baghdadi, have learned lessons from past insurgents and leaders. In the implementation of its campaign, the group has used strategic tools to project military, economic, political, and informational power to the local, regional, and global community. From exploiting the sectarian divide to gain support, to manipulating political and social media to inflate its appearance of strength, to recruiting disaffected Sunnis and Muslim youth of the world through social media, ISIS has proved to be a new class of insurgency.

ISIS, however, has projected the most power and shown the most innovation with technology and media. It demonstrates a masterful understanding of effective propaganda and social media use, producing a multidimensional global campaign across multiple platforms. ISIS has used these platforms to exhibit intimidation, networking, recruitment, justice, and justification. It continues to spread its anti-Western, pro-jihad messages to vulnerable populations using viral videos made to look like video games. Yet its skill is best displayed on Twitter where it has garnered tens of thousands of followers across dozens of accounts, eliciting feedback from average supporters.

The deterioration of the Syrian and Iraqi states further enabled ISIS's expansion of power. With the civil war in Syria and the inflamed sectarian tensions



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COMBATING TERRORISM CENTER AT WEST POINT
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The ISIL's Theft of WMD



new Aleppo on July 19, 2014. - Ahmed Dweh/AP Photo
Muthanna project site located 60 miles north of Baghdad near the town of Muthanna where the remnants of former (Iraqi) chemical weapons were kept.²⁴

al-Muthanna site is a 100-square-meter complex that has been the site of Iraq's chemical weapons program since the 1970s. Before the site was known as the State Blackmarket for Pesticide Production (P), a front company dedicated to the production of chemical weapons. During 1980s, the site produced hundreds of tons of Sarin, VX, and mustard agents.²⁵ al bombing during Desert Storm ended the research and production

National Security Council, 2014.

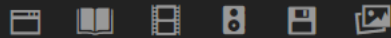
Muthanna Chemical Weapons Complex, "Central Intelligence Agency, April 28, 2007.


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
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

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

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

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


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

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

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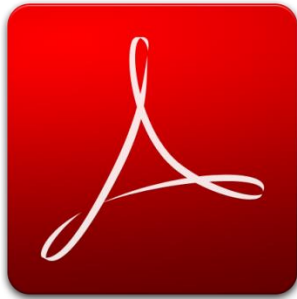

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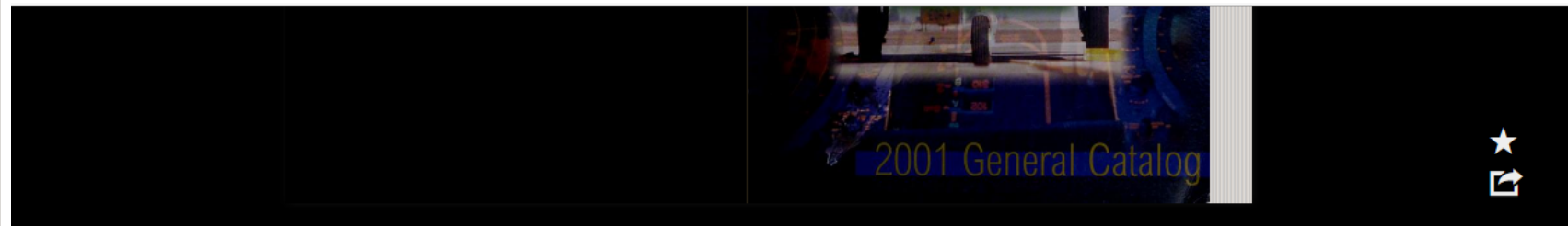
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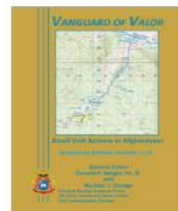
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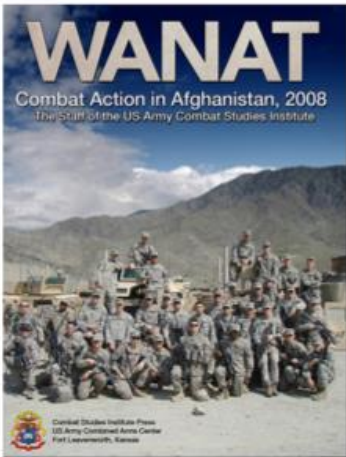
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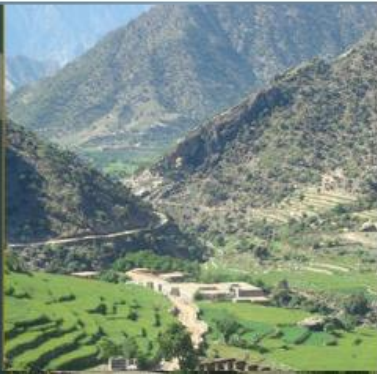
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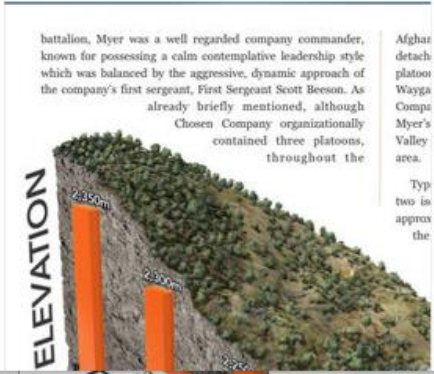
CHAPTER 2

The Establishment of COP Kahler, 8-12 July 2008

Operation ROCK MOVE called for the establishment of a new tactical base in an area that was known to be dangerous. The American experience in Afghanistan and Iraq had demonstrated that a new base, such as a forward operating base (FOB) or a combat outpost (COP), was most vulnerable to attack in the first few days of its inception. At this time, Soldiers as well as civilian contractors, if they were present, were busy constructing protective barriers, guard towers, and stone walls. Often, units emplaced defensive obstacles, such as concertina

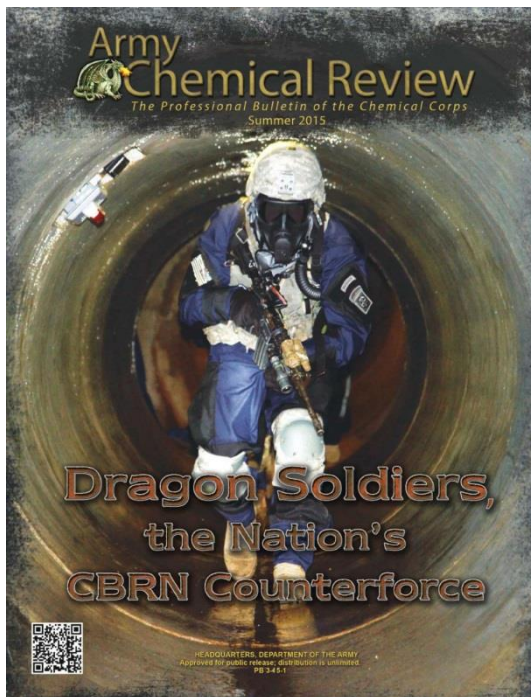


battalion, Myer was a well regarded company commander, known for possessing a calm contemplative leadership style which was balanced by the aggressive, dynamic approach of the company's first sergeant, First Sergeant Scott Beeson. As already briefly mentioned, although Chosen Company organizationally contained three platoons, throughout the



Afghan detach platoons Wayga Compa Myer's Valley area. Type two is approx the

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