



U.S. ARMY

DOD Library Program Office Concept

Michael J. McNulty

Librarian of the Army

Military Libraries Training Workshop 2019



Fact

U.S. ARMY

Department of Defense (DOD) libraries have an important role in advancing and supporting the DOD mission.



Issue

U.S. ARMY

DOD lacks a unified agency-wide library service and overarching business process to provide cohesion and coordination between DOD libraries, develop policies and standards, provide oversight, advocate for libraries and librarians, promote best practices, and leverage economies of scale.



U.S. ARMY

Executive Departments

- 15 Executive Departments
- Most of them have central libraries or library program offices at the agency level. Not DOD.
- At DOD, libraries and program offices are aligned under military departments and defense activities and agencies.
- DOD is significantly larger than all other Executive Departments; 2.86 million employees (1.3 million active-duty, 826,000 National Guard and Reservists, 732,000 civilians)



DoD Organizational Structure

Yellow Highlight = Libraries/
Librarians Supporting Mission

Department of Defense

Secretary of Defense

Office of the Inspector General
of the Department of Defense

The overall organization of DoD is established in law in 10 U.S.C. §111 and in DoD Policy in DoDD 5100.01.

Office of the Secretary of Defense

Deputy Secretary of Defense, Under Secretaries of Defense, Assistant Secretaries of Defense, and other specified officials

Department of the Army

Secretary of the Army

Office of the Secretary of the Army

The Army Staff

The Army

Department of the Navy

Secretary of the Navy

Office of the Chief of Naval Operations

Office of the Secretary of the Navy

Headquarters Marine Corps

The Navy

The Marine Corps

Department of the Air Force

Secretary of the Air Force

Office of the Secretary of the Air Force

The Air Staff

The Air Force

Joint Chiefs of Staff

Chairman of the Joint Chiefs of Staff

The Joint Chiefs

The Joint Staff

Defense Agencies (19)

- Defense Advanced Research Projects Agency
- Defense Commissary Agency
- Defense Contract Audit Agency
- Defense Contract Management Agency
- Defense Counterintelligence and Security Agency
- Defense Finance and Accounting Service
- Defense Health Agency
- Defense Information Systems Agency
- Defense Intelligence Agency
- Defense Legal Services Agency
- Defense Logistics Agency
- Defense POW/MIA Accounting Agency
- Defense Security Cooperation Agency
- Defense Threat Reduction Agency
- Missile Defense Agency
- National Geospatial-Intelligence Agency
- National Reconnaissance Office
- National Security Agency/Central Security Service
- Pentagon Force Protection Agency

DoD Field Activities (8)

- Defense Media Activity
- Defense Technical Information Center
- Defense Technology Security Administration
- DoD Education Activity
- DoD Human Resources Activity
- DoD Test Resource Management Center
- Office of Economic Adjustment
- Washington Headquarters Services

Combatant Commands (9**)

- U.S. Africa Command
- U.S. Central Command
- U.S. European Command
- U.S. Northern Command
- U.S. Pacific Command
- U.S. Southern Command
- U.S. Special Operations Command
- U.S. Strategic Command
- U.S. Transportation Command
- U.S. Cyber Command – IOC 2017

Senior Leader

DoD Component

Military Service



U.S. ARMY



DOD Library Program Office

- **Potential Benefits:**
 - Unified agency-wide library service and overarching business process for DOD libraries.
 - Delivery of information and knowledge services and resources in the most cost effective and efficient manner.
 - Cohesion and coordination between DOD libraries.
 - Governance framework for libraries.
 - Overarching policies and standards, advocacy for libraries and librarians, promoting best practices, and leverage economies of scale.
 - Central procurement and management of enterprise library resources.



Next Steps

U.S. ARMY

- Feasible?
- Interested in joining/forming a working group to continue the discussion? Contact me.

Michael J. McNulty

Librarian of the Army

Headquarters, Department of the Army

The Pentagon | Washington, D.C.

Office: (703) 695-5401 | michael.j.mcnulty18.civ@mail.mil









Backup Slides

U.S. ARMY

Backup Slides

Seal	Department	Formed	Employees	Agency-Level Central Library or Program Office?
	Agriculture	May 15, 1862	105,778	Yes. National Agricultural Library
	Commerce	February 14, 1903	43,880	Yes. Commerce Research Library
	Defense	September 18, 1947	2.86 million	No. Libraries/Program Offices are aligned under military departments and defense activities and agencies.
	Education	October 17, 1979	3,912	Yes. National Library of Education
	Energy	August 4, 1977	12,944	Yes. DOE Energy Library
	Health and Human Services	April 11, 1953	79,540	No. National Institutes of Health Library supports.
	Homeland Security	November 25, 2002	229,000	Yes. DHS Research Library and Information Services
	Housing and Urban Development	September 9, 1965	8,416	Yes. HUD Library
	Interior	March 3, 1849	70,003	Yes. Interior Library

	Justice	July 1, 1870	113,543	Yes. DOJ Libraries
	Labor	March 4, 1913	17,450	Yes. Wirtz Labor Library
	State	July 27, 1789	69,000	Yes. Ralph J. Bunche Library
	Transportation	April 1, 1967	58,622	Yes. DOT Headquarters Library
	Treasury	September 2, 1789	86,049	Yes. Treasury Library
	Veterans Affairs	July 21, 1930	377,805	Yes. VHA National Desktop Library. Veterans Affairs Library Network (VALNET). Library Network Office (LNO) supports VALNET.