

PDMA

UN's Sustainable Development Goals

Data & Funnels

O₂ Cube Case Study

PDMA Special Interest Group



Why am I Here Today?

Hypothesis: PDMA's community of product innovators and managers have the immense opportunity to leverage innovation to improve the lives of billions of people by focusing our skills and energy on the underserved regions of the world.



PDMA & Our Community



PRODUCT DEVELOPMENT & MANAGEMENT PRACTITIONERS, ACADEMICS and SERVICE PROVIDERS



WE SERVE NATIONS, ORGANIZATIONS AND INDIVIDUALS

Connecting Innovators Worldwide

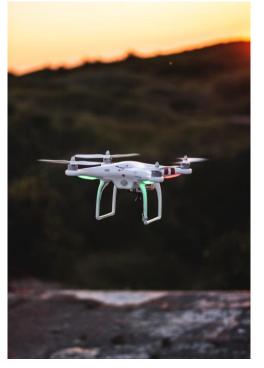


PDMA Community – Industries















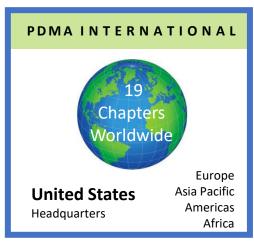


Product Development & Management Concepts and Best Practices are *UNIVERSAL*. They transcend industry, product or service.



PDMA Community – Geographies





Members in 47 countries



PDMA Offerings

CERTIFICATION & PROFESSIONAL DEVELOPMENT







Professional Development Program

Body of Knowledge Training

BOOKS, JOURNALS & CUTTING EDGE RESEARCH







PDMA Best Practices Survey

NEWSLETTERS & SOCIAL MEDIA COMMUNITIES



ONLINE WEBCASTS, WORKSHOPS & KHUB







GLOBAL, REGIONAL & LOCAL EVENTS



JPIM Research Forum

PROFESSIONAL RECOGNITION



Crawford Fellow Award

Allan Anderson Ambassador Award

United Nations Sustainable Development Goals





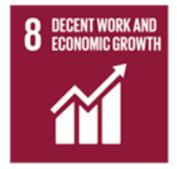


































The State of the World (in numbers)













The State of the World (in images)

Hunger



Poverty



Illiteracy





Clean Water



No Electricity



How Much Money is Spent in These Areas? (U.S.)



\$328B on Startups [6]





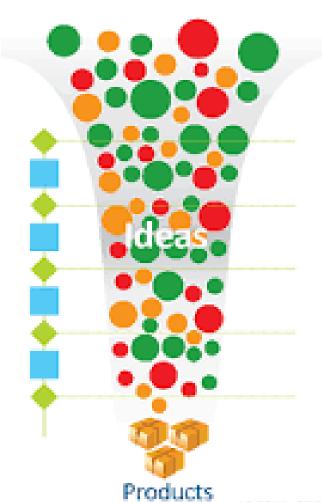






The Innovation Funnel

The Neglect Funnel



It's my belief that R&D focused on higher income consumers must be translated through innovation into viable, valuable products and services for low-to-middle-income countries (LMIC's).



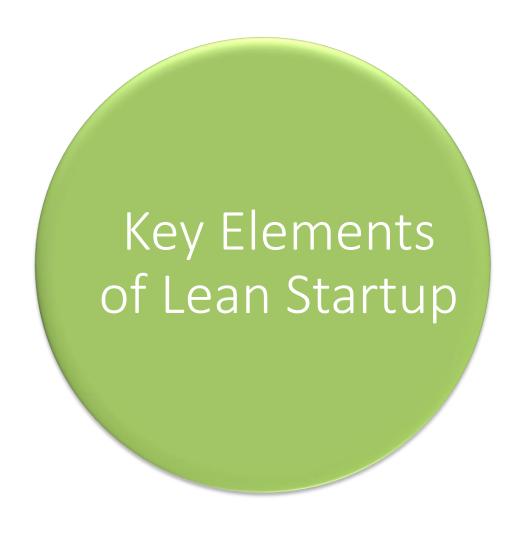




LEANMED

A CASE STUDY

Leveraging Lean Startup methodology in Product Innovation



1. The Three Stages

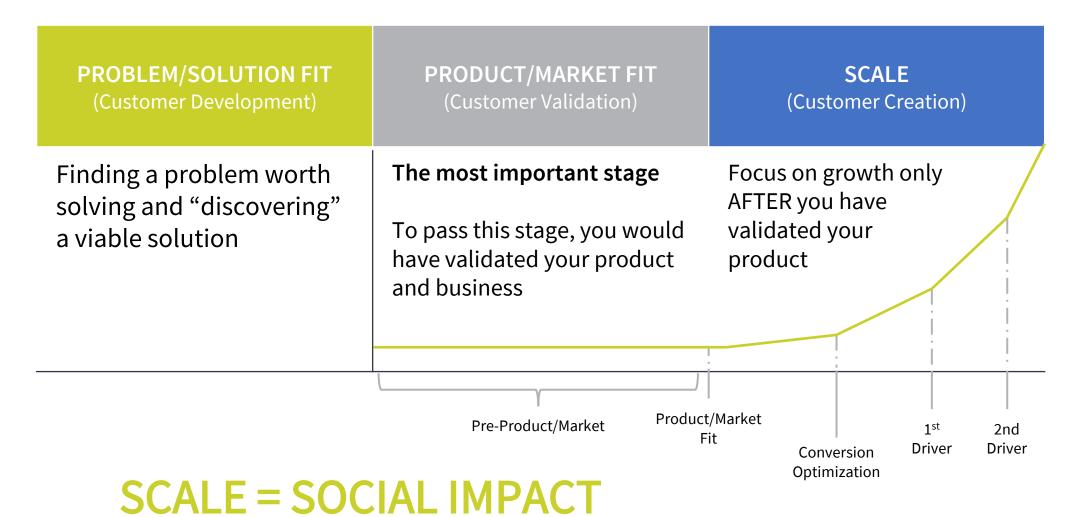
2. The Business Model Canvas

3. Build/Measure/Learn

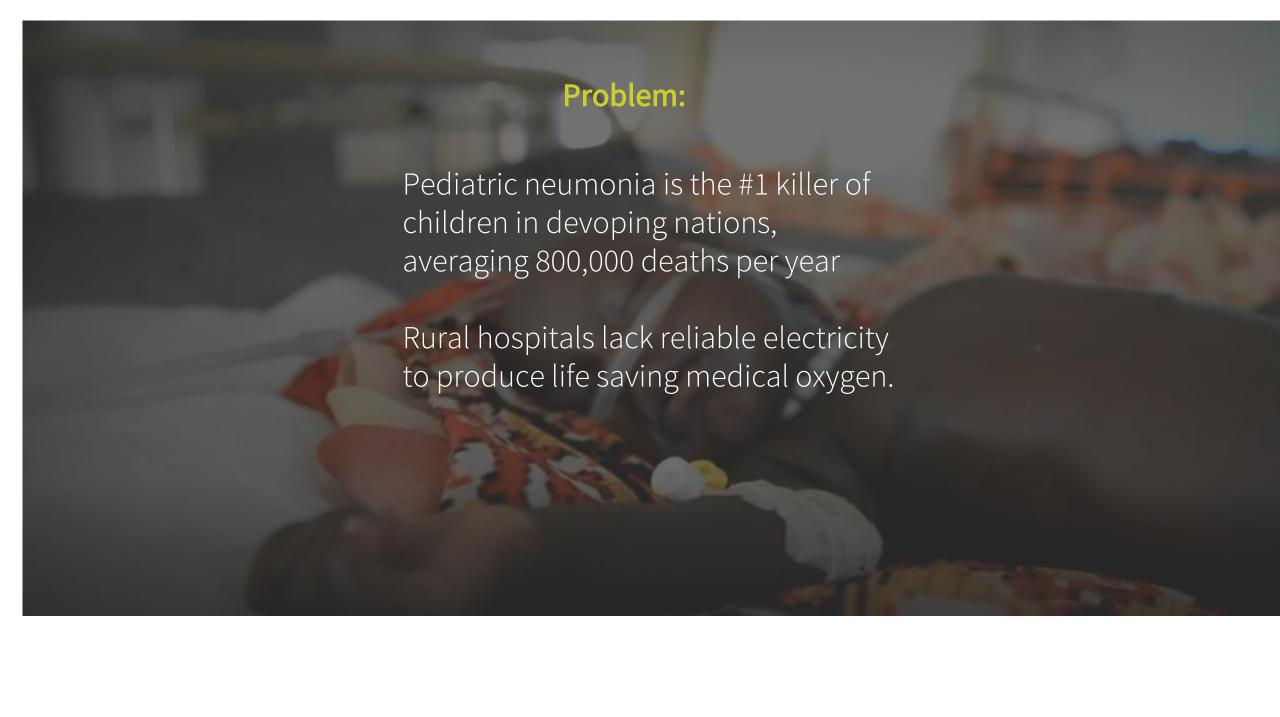
4. Minimum Viable Product



The Three Stages of a Startup







Solution: Bring Oxygen to the People

The *O2 Cube* is a solar-powered, cloud connected production system that brings *life-saving oxygen* to the over *one billion* people that live without it today.







Five Years of Product/Market Fit

2018

Winner of the University of Pittsburgh 2018 Blast Furnace competition

Developed functional O₂ Cube prototype at Duquesne 2020

Duquesne University New Venture Competition Finalist

Acceptance into life sciences incubator, LifeX Labs



2022

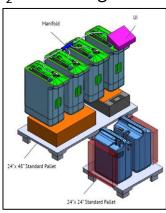
Wefunder crowdfunding campaign started. \$85K raise.





2022 – O₂ Cube Pilot Operational in Nigeria

First Commercial 10 LPM O₂ Cube Designed



Idea Foundry Incubator Malawi Pulse Oximetry Project



2019



Finalist in PinCh Competition. \$50K award

Licensed UltraFill oxygen filling station from Philips



O₂ Cube included in 2021 WHO Compendium of Innovative Health Technologies for Low-Resource Settings



Commerical O2 Cubes Ship to Uganda and Nigeria!

2021

2023

Five Years of Product/Market Fit





O₂ Cube Scale-up

3 Stages: Questions?

- o Gen 1 Commercial O₂ Cube
- U.S Based Manufacturing
- o 50 Units Shipped

H2 H1 2023 2024

- o Gen 2 20LPM O₂ Cube Design
- o African Build, Test & Ship
- Global Network of O2aaS and Medical Equipment Distributors

H1

2025

550 Units Shipped

H2

2024

 Manufacturing Expansion to South Asia & LATAM

Scale

H2

2025

o 4, 400 Units Shipped

H1 H2 H1 H2 2026 2027 2027

Philips Sourced UltraFills

Installed Base of 5,000 O2 Cubes

- 200 New UltraFills
- Procure, Assembly & Test performed in Pittsburgh
- 50 Units

H1

2023

In-country Sourcing of Solar Panels
 & Lithium Batteries

African Sourcing & Manufacturing

- Manufacturing Partner In Place
- Quality Management System active
- Complete local sourcing except compressor

- Full Local Manufacturing
- BOM Cost Reduction
- Full Local Sourcing

Mfg. Expansion to South Asia and LATAM



The Business Model Canvas

KEY PARTNERS

Who are our key partners? Who are our key suppliers?

Which key resources are we acquiring from our partners?

Which key activities do partners perform?

KEY ACTIVITIES

What key activities do our value propositions require? Our distribution channels? Customer relationships? Revenue streams?

KEY RESOURCES

What key resources do our value propositions require? Our distribution channels? Customer relationships? Revenue streams?

VALUE PROPOSITIONS

What value do we deliver to the customer?

Which one of our customers' problems are we helping to solve?

What bundles of products and services are we offering to each segment?

Which customer needs are we satisfying?

What is the minimum viable product?

CUSTOMER RELATIONSHIPS

How do we get, keep, and grow customers?

Which customer relationships have we established?

How are they integrated with the rest of our business model? How costly are they?

CUSTOMER SEGMENTS

For whom are we creating value? Who are our most important customers? What are the customer archetypes?

Through which channels do our customer segments want to be reached?

How do other companies reach them now?

Which ones work best?

Which ones are most cost-efficient?

How are we integrating them

CHANNELS

with customer routines?

01 IDEA! 02 HYPOTHESIS 6.a PIVOT experiments 03 EXPERIMENTAL DESIGN disprove hypothesis 04 EXPERIMENTATION **05 PIVOT OR PERSEVERE?** 6.b PERSEVERE

experiments prove hypothesis

COST STRUCTURE

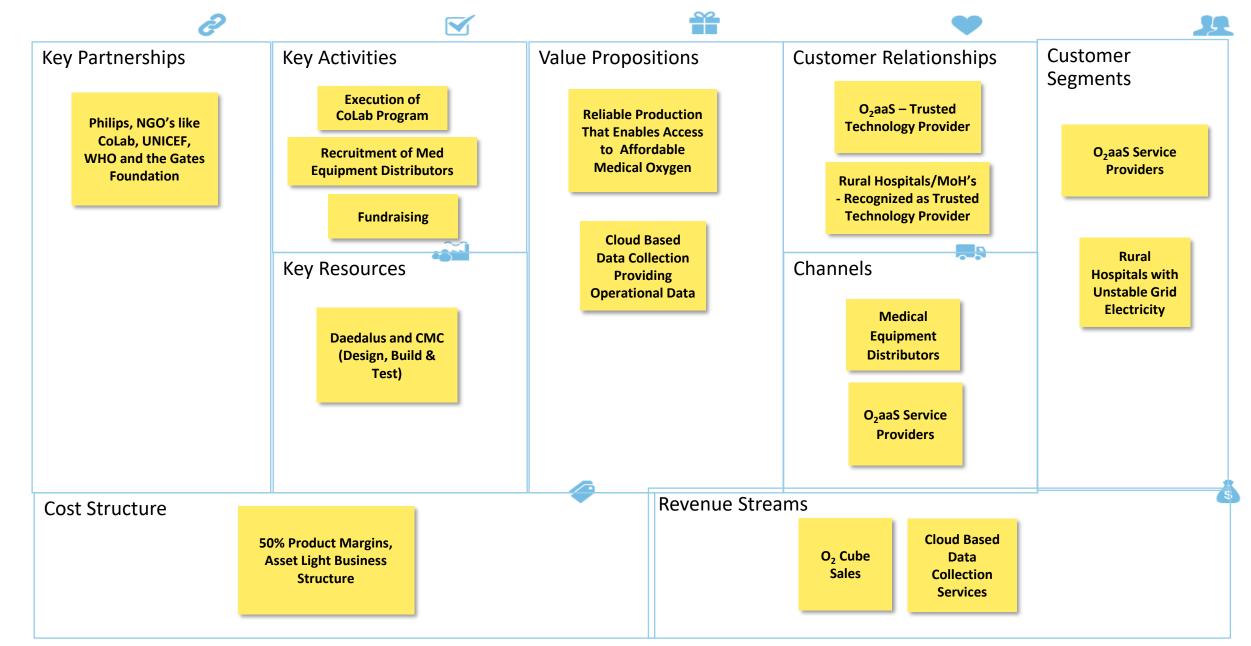
What are the most important costs inherent to our business model? Which key resources are most expensive? Which key activities are most expensive?

REVENUE STREAMS

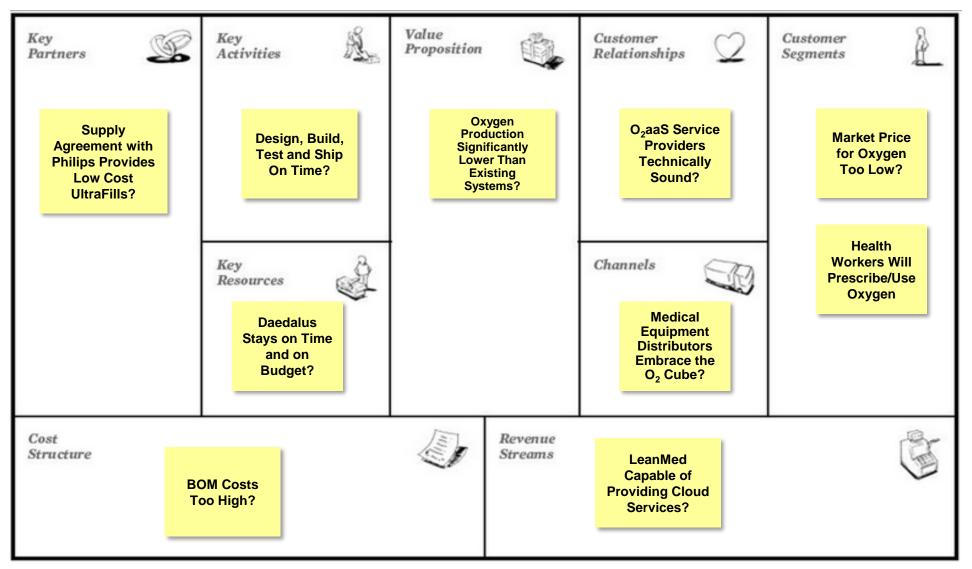
For what value are our customers really willing to pay? For what do they currently pay? What is the revenue model? What are the pricing tactics?



Lean Med Business Model Canvas

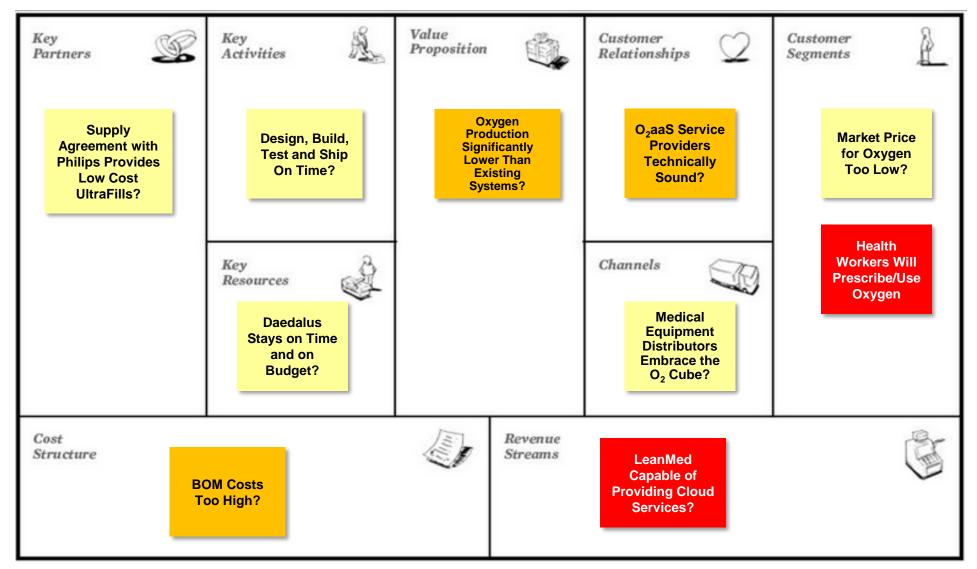


Identify Key Hypotheses



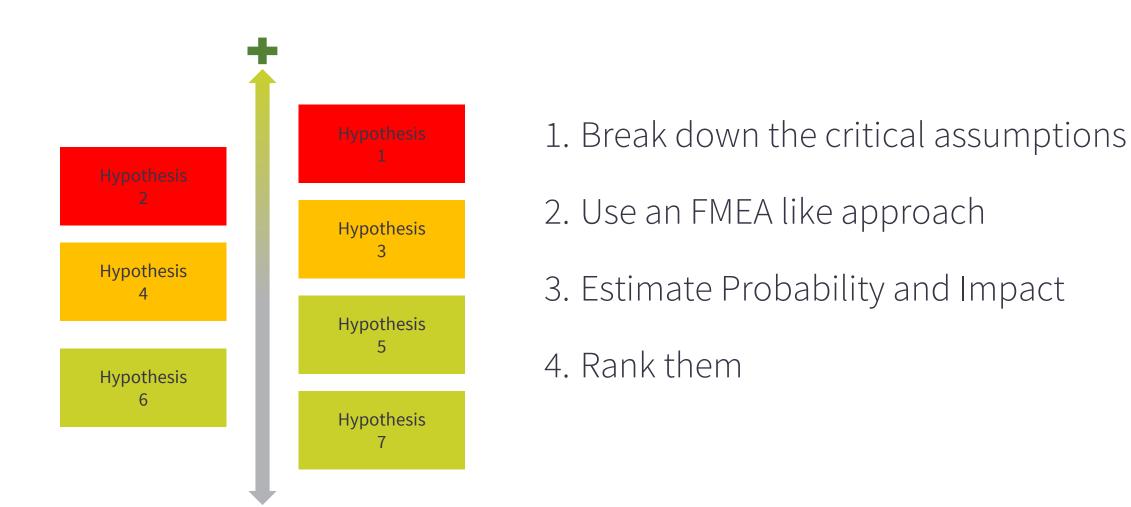


Where is the Risk?





Prioritize Hypotheses





Design an Experiment and Measure Results

1. We Believe:

Medical staff will use oxygen cylinders effectively

2. To Verify:

Execute the Nigerian Fast Track program

3. And Measure:

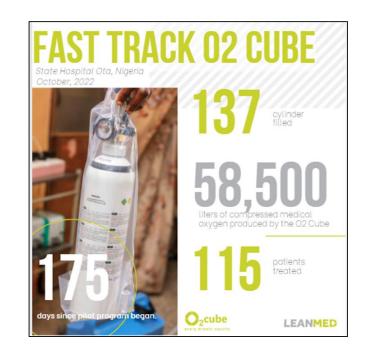
Satisfaction score and system usage

4. It Will Require:

8 or higher satisfaction rating and 80% utilization

5. We Are Right if

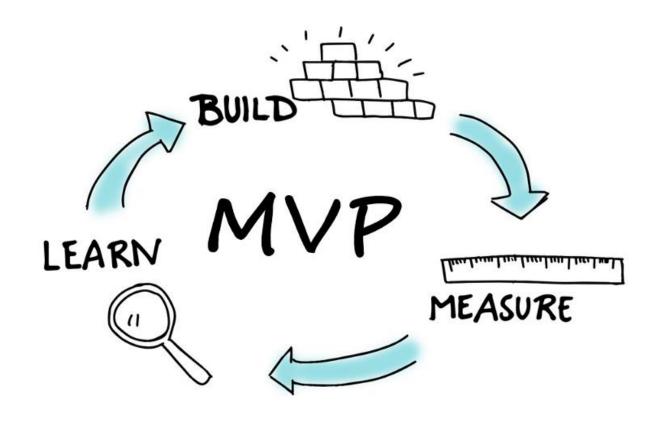
Scores and utilization exceeds targets







Minimum Viable Product



A minimum viable product (MVP) is a version of a product with just enough features to be usable by early customers who can then provide feedback for future product development



Fast Track as MVP

What is it?

A pilot program initiated to better understand the demand for oxygen and learn how versatile the O_2 Cube is by implementing variations of the product in multiple locations with different needs.

How will it work?

The Fast Track O_2 Cube is the minimal viable product version of the O_2 Cube that uses already FDA-approved components donated by various organizations including Philips, Goal Zero, and Masimo.



Fast Track O₂ Cube









26 Bed Pediatric Ward Ota, Nigeria

One Pilot Program Using an MVP



O₂ Cubes Deployed at Scale

800,000 Deaths per Year Due to Pediatric Pneumonia

Multiple Clinical Studies Show a 33% Reduction in Mortality Rate When Oxygen Treatment is Available

800,000/3 = **266,000** Lives Saved Every **Year**

In Addition, An Enormous Reduction in Medical Complications and Hospitals Stays



In Summary

- PDMA's community of product managers and developers have an **ENORMOUS OPPORTUNITY** to make the world a better place to live, work and play. Let's use our innovation resources and skills to improve healthcare, eliminate poverty and protect the environment.
- Product and service INNOVATION IS REQUIRED to invent the technologies that will allow us to
 achieve the challenging price-performance objectives and operational requirements for new
 products to work properly under specific constraints found in low to middle income countries
 (LMIC's)
- The LeanMed journey is demonstrating the impact that comes when new product development becomes **MISSION DRIVEN INNOVATION**.





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