Janet Arrowood has been a writer, technical editor, and writing trainer for over 35 years. Ms. Arrowood is a mathematician by degree, an engineer by training, and a writer by profession. She specializes in training professionals, engineers, and contract specialists in "how to write in plain English." She is the author of the Rowman & Littlefield book, Plain Language, Please: How to Write for Results. She is an international author, speaker, and trainer. Ms. Arrowood has developed and presented plain/practical language, proposal/solicitation writing training, and presentation skills training programs for numerous government agencies, international organizations. In addition to her training, editing, and writing expertise, Janet brings both engineering and military backgrounds to her work. She served as an Army Signal Corps Officer, a member of the technical staff at MITRE, and a staff engineer at Martin Marietta and NATO. She holds a degree in Mathematics from Vanderbilt University and has completed graduate level courses in Operations Research at George Washington University. Janet's "plain language" programs are consistently rated among the highest in any organization where she facilitates training. Janet founded The Write Source, Inc. (www.TheWriteSourceInc.com), a woman- and certified veteran-owned small business, in 1993.