SATURDAY, JULY 15

4:30 p.m. – 6:00 p.m. CHECK-IN/COURTESY DESK
Glass Shop, next to Le Cav Dining room, lobby level
Hotel du Pont

SUNDAY, JULY 16

9:15 a.m. – 4:15 p.m. PRE-CONFERENCE NETWORKING EXCURSION
Meet in the hotel lobby. Breakfast is on your own. Buses depart promptly at 9:15.

| Group 1 – 10:00 am – 12:00 pm | Group 2 – 10:00 am – 12:30 pm |
| Kalmar Nyckel Tall Ship Sail | Historic New Castle Museums & Walking Tour |

| Group 1 – 12:15 pm – 1:00 pm | Group 2 – 12:30 pm – 1:15 pm |
| Lunch | Lunch |

| Group 1 – 1:00 pm – 3:30 pm | Group 2 – 1:30 pm – 3:30 pm |
| Historic New Castle Museums & Walking Tour | Kalmar Nyckel Tall Ship Sail |

4:30 p.m. – 6:00 p.m. CHECK-IN/COURTESY DESK
Glass Shop, next to Le Cav Dining room, lobby level
Hotel du Pont

6:00 p.m. – 8:30 p.m. WELCOME RECEPTION & NETWORKING DINNER
Meet in hotel lobby to walk to venue
Old Town Hall & Delaware History Museum

MONDAY, JULY 17

7:45 a.m. – 9:00 a.m. BREAKFAST
du Barry Room, 2nd Floor

9:00 a.m. – 9:30 a.m. WELCOME AND OPENING REMARKS
Governor John Carney, Delaware

9:30 a.m. – 10:30 a.m. NATIONAL ECONOMIC OUTLOOK
Emily Mandel, Economist, Moody’s Analytics

This session will provide a national economic outlook including recession risks due to the impact of inflation, interest rates, unemployment and other factors.

10:30 a.m. – 10:45 a.m. BREAK
<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
<th>Speaker(s)</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>10:45 a.m. – 11:45 a.m.</td>
<td><strong>PANEL: STATE REVENUE FORECASTING MODELS</strong>&lt;br&gt; Danamona Andrianarimanana, Assistant Program Budget Manager, California Department of Finance&lt;br&gt; Greg Harkenrider, Deputy Executive Director for Economic Analysis, Kentucky Office of State Budget Director&lt;br&gt; Mike Kaufmann, Tax Policy Analyst, Oklahoma Tax Commission</td>
<td>Gold Ballroom, lobby level</td>
<td>States have varying approaches to revenue forecasts that form the basis of the budget. This session will examine the pros and cons of various models.</td>
<td></td>
</tr>
<tr>
<td>11:45 a.m. – 1:00 p.m.</td>
<td><strong>LUNCHEON</strong>&lt;br&gt; <strong>THE NATION’S BUSINESS COURT: DELAWARE COURT OF CHANCERY</strong>&lt;br&gt; Chief Justice Collin Seitz, Delaware Court of Chancery</td>
<td>du Barry Room, 2nd Floor</td>
<td>More than 1 million businesses call Delaware their legal home making the state’s Court of Chancery the nation’s preeminent forum for the determination of disputes involving many corporations’ internal affairs.</td>
<td></td>
</tr>
<tr>
<td>1:00 p.m. – 1:15 p.m.</td>
<td><strong>BREAK</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1:15 p.m. – 2:15 p.m.</td>
<td><strong>FEDERAL BUDGET ISSUES AFFECTING STATES</strong>&lt;br&gt; Marcia Howard, Executive Director, Federal Funds Information for States</td>
<td>Gold Ballroom, lobby level</td>
<td>With the federal budget providing about 30 percent of state revenues, this session will focus on federal appropriations and key legislative actions that may impact state budgets.</td>
<td></td>
</tr>
<tr>
<td>2:15 p.m. – 2:30 p.m.</td>
<td><strong>BREAK</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2:30 p.m. – 3:15 p.m.</td>
<td><strong>DEMOGRAPHIC TRENDS SHAPING THE WORKFORCE</strong>&lt;br&gt; Christine Machovec, Economist, Bureau of Labor Statistics</td>
<td>Gold Ballroom, lobby level</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3:30 p.m. – 5:30 p.m.</td>
<td><strong>EXECUTIVE COMMITTEE MEETING</strong>&lt;br&gt; (All NASBO members are invited and encouraged to attend.)</td>
<td>Greenville Suite, 2nd Floor</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6:30 p.m. – 8:30 p.m.</td>
<td><strong>NETWORKING DINNER</strong>&lt;br&gt; <em>DE.CO at the Hotel du Pont</em></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TUESDAY, JULY 18</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7:45 a.m. – 9:00 a.m.</td>
<td><strong>BREAKFAST</strong></td>
<td>du Barry Room, 2nd Floor</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7:45 a.m. – 9:00 a.m.</td>
<td><strong>PLATINUM SPONSOR &amp; NASBO EXECUTIVE COMMITTEE BREAKFAST</strong></td>
<td>Christina Room, lobby level</td>
<td></td>
<td></td>
</tr>
<tr>
<td>9:00 a.m. – 10:00 a.m.</td>
<td><strong>STATE CREDIT UPDATE</strong>&lt;br&gt; Karen Krop, Senior Director, Public Finance, Fitch Ratings</td>
<td>Gold Ballroom, lobby level</td>
<td>This session will examine the outlook for state credit and discuss debt and pension trends.</td>
<td></td>
</tr>
<tr>
<td>10:00 a.m. – 10:15 a.m.</td>
<td><strong>BREAK</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Time</td>
<td>Event</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>--------------</td>
<td>----------------------------------------------------------------------</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
| 10:15 a.m. – 11:45 a.m. | **GENERATION THEM: NAVIGATING A MULTI-GENERATIONAL WORKFORCE**  
Gold Ballroom, lobby level  
Kristin Scroggin, Chief Executive Officer, GenWHY Communications  
Generation "THEM" examines the "WHY" behind each American generation's common perspectives so that we can better understand one another and build more cohesive teams. Attendees will gain a solid understanding of generational norms and the importance of attracting and retaining top young talent to ensure sustainability. |
| 11:45 a.m. – 12:30 p.m. | **BREAK**                                                              |
| 12:30 p.m. – 5:00 p.m. | **BOXED LUNCHES & NETWORKING EXCURSION**  
Winterthur Museum & Gardens |
| 5:30 p.m. – 9:00 p.m. | **NETWORKING DINNER**  
Winterington Blue Rocks v. Greensboro Grasshoppers Baseball Game |

**WEDNESDAY, JULY 19**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:45 a.m. – 9:00 a.m.</td>
<td><strong>BREAKFAST</strong></td>
</tr>
<tr>
<td>9:00 a.m. – 9:30 a.m.</td>
<td><strong>BUSINESS MEETING</strong></td>
</tr>
</tbody>
</table>
| 9:30 a.m. – 10:30 a.m. | **FEDERAL DATA TRANSPARENCY ACT – ELECTRONIC REPORTING**  
Campbell Pryde, President & CEO, XBRL US  
Signed into law in December 2022, the Federal Data Transparency Act requires state and local governments to provide their financial information in compliance with new reporting standards and in a machine-readable format by 2027. The new standards for reporting are to be created by the Securities and Exchange Commission. |
| 10:30 a.m. – 10:45 a.m. | **BREAK**                                                              |
| 10:45 a.m. – 11:45 a.m. | **IMPROVING STATE CAPACITY FOR EVIDENCE-BASED POLICY**  
Darryl Childers, Assistant State Budget Officer for Budget Development, North Carolina Office of State Budget & Management  
Andrew Miner, Acting State Budget Director, New Mexico Department of Finance & Administration  
David Thurman, Budget Director, Tennessee Department of Finance & Administration  
Three states engaged in the use of evidence in budgeting and policymaking will share their experiences, challenges, and successes in this area, with a focus on capacity-building (e.g., hiring staff, using technology, cross-branch collaboration, leveraging external partnerships) to support and enhance these efforts. |
| 11:45 a.m. – 1:00 p.m. | **NETWORKING LUNCHEON**                                                   |
| du Barry Room, 2nd Floor |                                                                 |

Note: Times and locations may vary. Please check the official schedule for the most accurate information.
1:00 p.m. – 2:00 p.m.  
Gold Ballroom, lobby level  
PANEL: TRANSITIONING FROM FEDERAL FUNDS  
Zac Jackson, Budget Director, Indiana State Budget Agency  
Lauren Larson, Director, Colorado Governor’s Office of State Planning & Budgeting  
Mike Wood, Director, Bureau of Performance, Revenue and Program Analysis, Pennsylvania Office of Budget  
States will discuss strategies for staffing, shifting funding sources and more as they prepare for the wind down of pandemic-related federal funds.  

2:00 p.m. – 2:15 p.m.  
BREAK  

2:15 p.m. – 2:45 p.m.  
Gold Ballroom, lobby level  
U.S. DEPARTMENT OF TREASURY RECOVERY PROGRAMS  
Marisa Waxman, Director, State & Local Recovery Funds, Office of Recovery Programs, U.S. Department of Treasury  
The Office of Recovery Programs, U.S. Department of Treasury, will provide updates on programs, guidance, and reporting.  

2:45 p.m. – 3:30 p.m.  
Gold Ballroom, lobby level  
DIRECTOR ROUNDTABLE: TRANSITIONING FROM FEDERAL FUNDS  
This is an opportunity for states to continue to share plans and discuss challenges in preparation for the wind down of pandemic-related federal funds and obligation deadline for Coronavirus State and Local Fiscal Recovery Funds.  

3:30 p.m. – 3:45 p.m.  
BREAK  

3:45 p.m. – 4:45 p.m.  
Gold Ballroom, lobby level  
PANEL: RESPONDING TO SHIFTS IN PUBLIC EDUCATION ENROLLMENT  
Thomas Dee, Barnett Family Professor, Stanford University  
Mark Holodick, Secretary of Education, Delaware Department of Education  
Michael Smingler, Chief Budget Examiner, New York State Division of the Budget  
Interstate migration and changes in student behavior during the pandemic have created challenging shifts in public schools with some states experiencing surges in enrollment and others facing significant declines. Hear more about these trends from a national expert, followed by two states discussing their varied experiences with these shifts and strategies for responding.  

4:45 p.m.  
CLOSING REMARKS  

5:00 p.m. – 6:00 p.m.  
du Barry Room, 2nd Floor  
NETWORKING RECEPTION  
Hotel du Pont  

6:00 p.m. – 8:30 p.m.  
Gold Ballroom, lobby level  
AWARDS DINNER  
Hotel du Pont  
NASBO will honor our 2023 national award winners and recognize the first-time women have held all three top leadership positions on NASBO’s Executive Committee. The Gold Room is the perfect setting for this event – opened in 1918, it highlights twenty famous women from history and literature popular at the time.