



TURNING THE
IMPOSSIBLE
INTO THE
INEVITABLE
2025 ANNUAL INSIGHTS REPORT





WELCOME TO THE **2025** AMPP INSIGHTS REPORT

**A YEAR OF PROGRESS
POWERED BY PEOPLE,
PURPOSE AND PERFORMANCE.**

Materials protection starts with people. AMPP's global network of professionals like you show up every day in the field, in classrooms and boardrooms, in the lab and in communities around the world to solve problems that matter.

This year was no exception. Members around the globe transformed knowledge into measurable results, and together we strengthened critical infrastructure, improved industry standards and scaled educational excellence to raise safety, bolster security and build sustainability into the work.

Local Chapters were instrumental in driving international collaboration on the ground, and our collective value reached far beyond borders. We helped shape policy in maritime and national security, and we shared best practices through new and expanded events. Each published standard and earned credential represents a more resilient world for all of us.

This report reflects a year marked by momentum and growth. AMPP is grateful to its international community of members, volunteers and industry leaders for advancing our field and driving lasting change.

AMPP'S PROMISE:

We protect the infrastructure the world depends on—today and for generations to come.

MISSION:

Advancing materials performance to protect society, assets and the environment.

VISION:

A world built and protected with safe, reliable and sustainable materials.

WHAT'S **INSIDE**

**THE MILESTONES, METRICS
AND MEMBER STORIES
THAT DEFINED 2025.**

- 4-5** Reflections from Alan Thomas, CEO
- 6-7** 2025, By the Numbers
- 8-9** A Year of Momentum, From Start to Finish
- 10-11** Empowering Member Engagement, Globally
- 12-13** Member Moments
- 14** Advocacy in Action: Advancing Policy Through Intention & Expertise
- 15** Where Industries Come Together | AMPP Conferences & Upcoming Events
- 16** Board of Excellence
- 17** Get Involved: Join the AMPP Movement

REFLECTIONS FROM **ALAN THOMAS** CEO

When global expertise meets local action, progress follows. In 2025, the AMPP community turned knowledge into impact—advancing standards, strengthening infrastructure and expanding opportunity around the world. AMPP is more than an association; it is a force multiplier that brings people and purpose together to protect what matters most.

Guided by our interconnected pillars of safety, security and sustainability, we are investing in people, broadening our transnational reach and influence, removing barriers to knowledge and enabling innovation and growth at scale. The challenges ahead are complex, but our direction is clear. By working together toward shared goals, you—our members—turn the impossible into the inevitable every single day.

Thank you for a tremendous year of achievement and for the commitment you bring to this industry and to one another.

Alan Thomas,
AMPP Chief Executive Officer



**“BY WORKING
TOGETHER TOWARD
SHARED GOALS, OUR
MEMBERS TURN THE
IMPOSSIBLE INTO
THE INEVITABLE
EVERY DAY.”**





2025

METRICS THAT MATTER

Each number represents a story of impact: A person advancing their career, a community elevating standards and an industry strengthening its future. Together, our members transformed insight into action, raising the bar for safety, sustainability and performance worldwide. These numbers illustrate the depth of our influence and the tenacity of our organization.

40,000

Global membership total;
14% member growth

- 35,100 professional members
- 970 corporate members
- 4,900 student members

180

Chapters worldwide

- 31 new professional and student Chapters formed
- 2,077 members position Houston as AMPP's largest professional Chapter
- 1,130 student members anchor India as AMPP's largest and fastest-growing student base

362

Members achieved their first certification this year

35

New standards released

- 400+ total standards to date
- 1,000+ contributing member organizations
- 60+ countries represented

87,895

Active individual certifications

16,961

Individuals trained in 45+ countries

62,375

AMPP-certified individuals

MOMENTUM

IN KEY MARKETS

Four strategic markets. One year of measurable breakthroughs.



ENERGY

AMPP fortified its position in the energy sector by advancing standards adoption, regulatory alignment and cross-border cooperation. 2025 wins included meetings with the Ministry of Energy in the Kingdom of Saudi Arabia, increased engagement across India's energy ecosystem, continued federal recognition of AMPP standards in the United States and more.



CIVIL INFRASTRUCTURE

Headway across civil infrastructure markets continued through deepened public-sector engagement. In 2025, expanded coordination with federal and municipal stakeholders—including a historic invitation to meet at the Pentagon and the placement of an AMPP staff member within the Department of Defense's Corrosion Prevention Office—reinforced collaboration on standards, workforce development and infrastructure resilience.



STRATEGIC GEOGRAPHIES & EMERGING TECHNOLOGIES

AMPP's international footprint grew through highly selective partnerships and targeted advancement of emerging technologies. Milestones included achieving NGO status in China, formalizing cooperation with Saudi Arabia's Saudi Standards, Metrology and Quality Organization (SASO) and expanding technical courses, such as Fusion Bonded Epoxy, to accelerate innovation and workforce readiness.



MARITIME & DEFENSE

In 2025, maritime and defense became AMPP's fourth strategic market, rapidly gaining traction across both sectors. Engagement across the U.S. ecosystem—including collaboration with the Maritime Industrial Base, the American Shipbuilding Suppliers Association, defense stakeholders and workforce leaders—was further solidified through a Global Cooperation Agreement with the Active Shipbuilding Experts' Federation to bolster shipbuilding, defense readiness and infrastructure resilience.



A YEAR OF MOMENTUM, FROM START TO FINISH

SELECT MILESTONES THAT MOVED AMPP—AND THE INDUSTRY—FORWARD.

From global partnerships to workforce investment and industry leadership, 2025 represented a pivotal year for AMPP. The achievements below reflect the breadth of progress and the momentum driving the organization forward.



Created a **nonprofit philanthropic organization** to support transnational workforce development.
Unveiled Master Painters Institute's first **Champion Award** winners to celebrate paint and coatings manufacturers.
Launched the first AMPP **global ambassador** program.

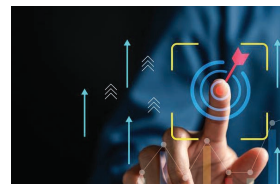
JANUARY

01

02

FEBRUARY

Integrated legacy systems to enhance member and user experience.



Added maritime as AMPP's fourth strategic market
Partnerships, collabs, meetings with:
→ Maritime Industrial Base
→ American Shipbuilding Suppliers Association
→ Hampton Roads Workforce Council

MARCH

03

04

APRIL

Welcomed **5,500+ attendees from 59 countries** to the AMPP Annual Conference + Expo.
Established AMPP's first formal engagement with the **White House National Security Council** to align expertise with U.S. shipbuilding revitalization efforts.
Partnered with the World Corrosion Organization and European Federation of Corrosion for **World Corrosion Awareness Day**, including an interactive scavenger hunt with corrosion-inspired prizes.



Introduced the **AMPP Shipbuilding Network/USA** to support the resurgence of American shipbuilding and bolster critical maritime infrastructure.
Launched **fusion-bonded epoxy (FBE)** standard, training course and certification program to close critical workforce gaps.

MAY

05

06

JUNE

Selected as 1 of only 6 organizations nationwide to receive a **Bill & Melinda Gates Foundation** grant.



Held AMPP's first formal engagement at the **Pentagon**, advancing joint work in corrosion prevention, workforce development and defense infrastructure resilience.

Partnered with the **American Water Works Association** for a free international panel discussion on wastewater control trends and practices to extend the life of critical infrastructure.

JULY

07

08

AUGUST

AMPP Gujarat Student Chapter reached 550 members across 17 leading institutes and universities.



Signed a **Memorandum of Cooperation** with the International Association of Oil & Gas Producers to scale global best practices in asset integrity.

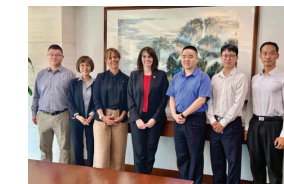
SEPTEMBER

09

10

OCTOBER

Debuted the **AMPP Knowledge Hub** to unify the industry's most trusted technical content into one easy-to-navigate resource center.
Secured NGO status in **China**.



Selected for AMPP's first-ever **National Shipbuilding Research Program Award** for \$150K to expand AI-enabled workforce modeling.

Signed a **Technical Cooperation Program** with the Saudi Standards, Metrology and Quality Organization to advance alignment in standardization, training and technical development.

NOVEMBER

11

12

DECEMBER

Engaged Texas leadership on **workforce and economic development priorities** at the Governor's Mansion, reinforcing AMPP's role in shaping the state's future workforce.
Signed a **Global Cooperation Agreement** with the Active Shipbuilding Experts' Federation to scale shipbuilding and maritime collaboration.



EMPOWERING MEMBER ENGAGEMENT, GLOBALLY

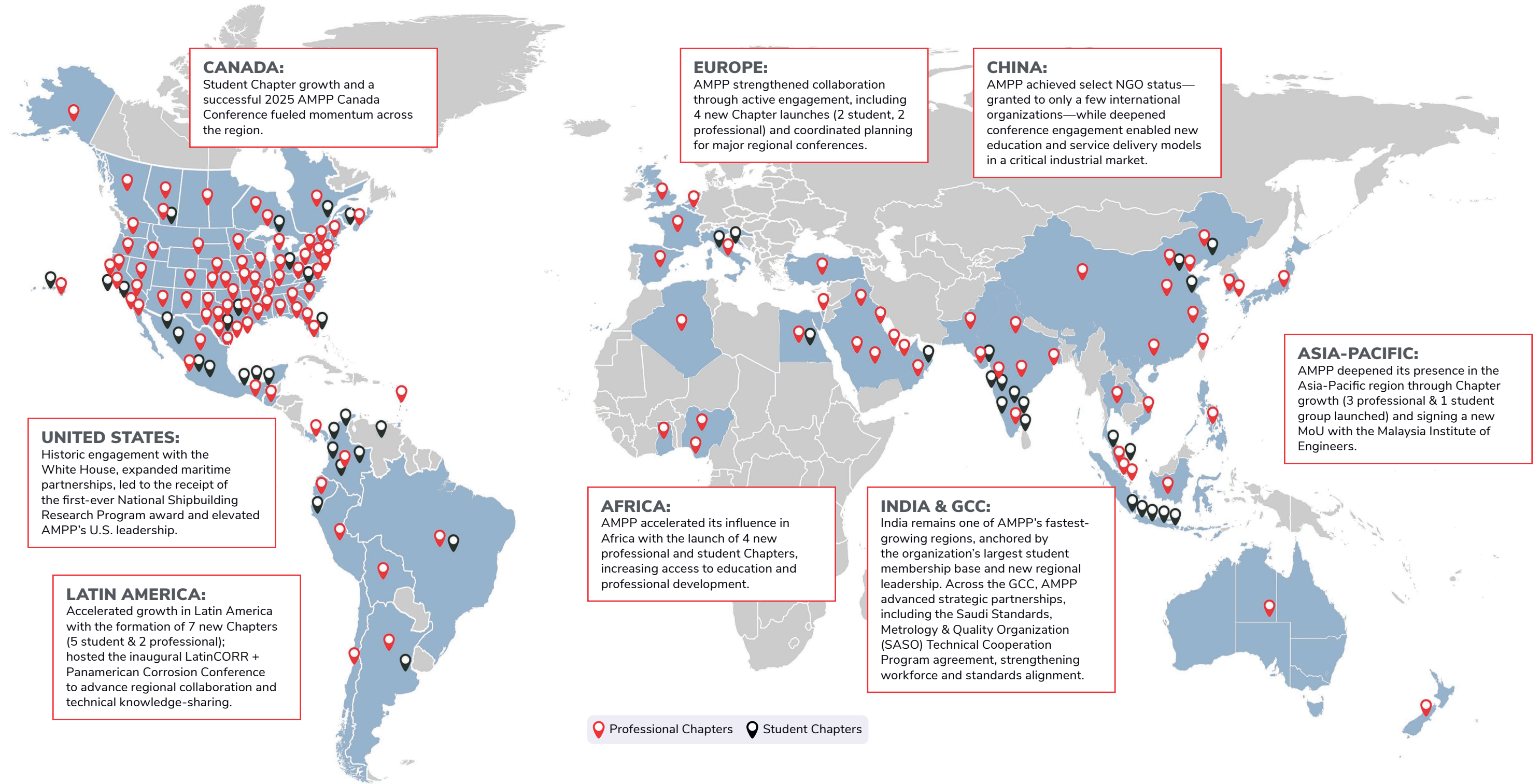
BOOTS ON THE GROUND. AROUND THE WORLD.

AMPP accelerated its impact in powerful ways, growing its Chapter network, strengthening established communities and advancing strategic partnerships across key regions worldwide. Through a growing network of regional centers of excellence, AMPP deepened local engagement while extending its influence in materials protection and performance. Together, these efforts reflect a year of tangible progress, driven by local leadership, international collaboration and a shared commitment to long-term success.



“AMPP’S EFFECTIVENESS COMES FROM BEING ON THE GROUND—LISTENING, LEARNING AND CO-CREATING WITH REGIONAL PARTNERS TO DRIVE PROGRESS WORLDWIDE.”

Kimberly-Joy Harris,
PMP, PhD, 2025 Vice Chair, AMPP Board of Directors.



STORIES OF CONNECTION, MENTORSHIP AND CAREER-DEFINING IMPACT. THE HEART OF AMPP

Across industries, generations and geographies, AMPP's success is defined by its people. These stories reflect how connection, mentorship and shared purpose come to life throughout our members' professional experiences—shaping careers, uplifting organizations and inspiring the next generation.



PROFESSIONAL MEMBER

FROM STUDENT TO EDUCATOR: PAYING IT FORWARD

"AMPP has shaped every stage of my career—from my earliest exposure to corrosion to my role today as a professor and research leader—by providing mentorship, opportunity and a community that truly pays it forward. Through AMPP conferences, scholarships, training and the generosity of its members, I found mentors who opened doors to graduate study, research leadership and ultimately a faculty position where I built a corrosion program from the ground up.

AMPP's support, including early research funding and continued student engagement, has enabled me to train the next generation of engineers and expand corrosion education and research. My career is a direct reflection of AMPP's culture: Investing in people, sharing knowledge and multiplying impact."

Brendy Rincón Troconis

Associate Professor, Klesse College of Engineering and Integrated Design
University of Texas at San Antonio
AMPP Member since 2005 | Founder & Advisor, UTSA AMPP Student Chapter



CORPORATE MEMBER

FROM PEER EXCHANGE TO INDUSTRY RECOGNITION

"Alleima joined AMPP to stay closely connected to the evolution of corrosion science and materials performance. With a long history of developing corrosion-resistant alloys, AMPP offered our organization a trusted forum to exchange expertise, engage with peers and explore emerging challenges shaping the industry.

Through my corporate membership involvement, I've seen firsthand how AMPP brings together diverse perspectives to spark meaningful dialogue and innovation. That collaboration was especially evident when our Sanicro® 35 alloy was recognized with the Materials Performance Corrosion Innovation of the Year Award—a moment that reflected both the technical excellence and deep influence of the AMPP community."

Barinder Ghai

Director, Technical Marketing & New Business Development
EMEA Alleima, Corporate Member since 2014
AMPP Member since 2014 | 2025 AMPP Chairman, European Chapter | 2026 European Chapter Delegate | Vice Chair, ACEC | Member, Sustainability Taskforce



STUDENT MEMBER

TURNING CURIOSITY INTO CAREER DIRECTION

"I joined AMPP to better understand corrosion science, industry standards and real-world applications beyond what I was being taught in the classroom. From technical papers and standards to seminars and workshops, AMPP has given me access to knowledge that directly supports my academic and professional growth.

Attending AMPP events, especially CORCON 2025, was transformative. Engaging with industry professionals, researchers and fellow students broadened my perspective and increased my confidence. Through Chapter leadership, I've also developed communication, leadership and organizational skills that are shaping my future career path."

Vedant Patel

Chairman, AMPP Gujarat Student Chapter
Metallurgical & Materials Engineering Student, The Maharaja Sayajirao University of Baroda
AMPP Member since 2024



CHAMPIONING STRENGTH IN MARITIME POLICY

AMPP submitted formal testimony in support of the SHIPS for America Act — entered into the Congressional record and delivered during a Senate hearing on commercial shipbuilding — highlighting the role of workforce development, lifecycle performance and corrosion prevention in expanding domestic shipyard capacity and ensuring fleet readiness. AMPP also worked directly with congressional staff during drafting to ensure ship maintenance, workforce development and corrosion prevention were reflected in the base bill language.

ADVOCACY IN ACTION: ADVANCING POLICY THROUGH INTENTION & EXPERTISE

A seat at the table where decisions shape resilience.

AMPP's 2025 advocacy efforts focused on direct engagement and strategic collaboration, bringing materials protection expertise into policy discussions that influence national security, maritime readiness and global energy operations.

2025 ADVOCACY HIGHLIGHTS

1. National Defense and Maritime Readiness Engagement

AMPP took a historic step forward in national defense advocacy by meeting with staff from the White House National Security Council to discuss how workforce development, research and next-generation materials protection support revitalization of the U.S. maritime industrial base and the future of American shipbuilding.

2. Global Shipbuilding Collaboration

AMPP signed a Global Cooperation Agreement with the Active Shipbuilding Experts' Federation to strengthen efforts in shipbuilding technology, corrosion mitigation, standards development and maritime safety, including coordinated engagement on regulatory initiatives at the International Maritime Organization.

3. Energy Sector Cooperation and Advocacy

AMPP formalized a Memorandum of Cooperation with the International Association of Oil & Gas Producers to advance corrosion control, protective coatings and asset integrity through technical exchange and standards harmonization. A Technical Cooperation Agreement with Saudi Standards, Metrology and Quality Organization (SASO) further extended this commitment — advancing standardization, training and technical development across the region.

Ongoing Legislative Priorities

- H.R. 4064 / S.1932 – Bridge Corrosion Prevention and Repair Act
- H.R. 1477 / S.722 – Freedom to Invest in Tomorrow's Workforce Act
- S. 1541 / H.R. 3151—Shipbuilding and Harbor Infrastructure for Prosperity and Security (SHIPS) for America Act





GLOBAL CONFERENCES

WHERE THE INDUSTRY CONNECTS AND MOVES FORWARD.

AMPP conferences bring the world's corrosion and materials protection leaders face to face—connecting experts, emerging leaders and solution providers to exchange ideas, explore new technologies and tackle real-world challenges. From technical sessions and hands-on learning to networking and industry collaboration, these events create the space where progress accelerates.

2025 CONFERENCE SNAPSHOT

In 2025, AMPP delivered five flagship HQ events—including the Annual Conference + Expo, Canada Area Conference, LatinCORR Conference + Panamerican Corrosion Conference, Environmental Degradation Conference and Central Area Conference—serving as anchors for industry connection and knowledge sharing.

 **5**
Flagship conferences

 **522**
Exhibitors

 **92**
Sponsors



2026 EVENT LINE-UP

In 2026 and beyond, AMPP conferences will continue to convene the industry across regions and specialties—offering focused forums, large-scale expos and regional gatherings designed to meet the evolving needs of members worldwide.

- **AMPP Maritime Coatings Contractor Forum**
February 3-4, 2026
- **AMPP Annual Conference + Expo**
March 15-19, 2026
- **AMPP Central Conference**
September 28-30, 2026
- **AMPP Eastern Conference**
October 19-21, 2026
- **AMPP Western Conference**
November 16-18, 2026
- **AMPP East Asia and Pacific Area Conference**
Q4 2026
- **AMPP Annual Conference + Expo**
April 11-15, 2027

BOARD OF EXCELLENCE STEWARDSHIP THAT ACCELERATES PROGRESS

AMPP is guided by experienced leaders committed to long-term results. The 2025 Board of Directors brings together diverse viewpoints from across industries and regions, united by a common commitment to support AMPP's mission and serve the global materials protection community.



Looking back on 2025, AMPP's greatest strength has been its people. Our members, volunteers, and staff joined forces to support training and certification, strengthen standards, and share knowledge that guided our industry.

That dedication impacted our continued growth. AMPP's membership hit 40,000 worldwide, and our chapter network expanded to 180 chapters, creating new opportunities for local engagement. We also hosted the AMPP LatinCORR + Panamerican Corrosion Conference, bringing together two premier corrosion conferences under one roof for the first time.

I've seen your dedication up close. Whether you lead a chapter, volunteer on a committee, or mentor someone, your efforts make a real difference. Thank you for helping AMPP propel forward its global footprint.

- Juan Caballero,
AMPP Board of Directors Chair



GET INVOLVED: JOIN THE AMPP MOVEMENT THE FUTURE BEGINS WITH YOU

This year, AMPP continued unlocking volunteer energy across its international network—turning expertise into action and value. Each milestone reached was made possible by the dedication of volunteers and members just like you who stepped forward to lead, share insight and fortify our global community. From technical committees to Chapter leadership, members around the world contributed their time and voices to support one another and move the profession forward.

Thank you to the dedicated volunteers who served, mentored and got involved to catalyze change in our industry. You are the reason AMPP is a trusted leader in materials protection!

VOLUNTEERS IN ACTION

- 724 Chapter volunteer officers supporting local communities worldwide
- Launched the Research, Innovation and Technical Advancement Program Committee to connect research with industry and accelerate the development of practical, real-world solutions
- Established the AMPP Research Society, creating a dedicated ecosystem for researchers within the AMPP network

GET INVOLVED

You make all the difference in advancing AMPP's mission! Explore opportunities to serve on committees, support local Chapters, mentor the next generation or contribute to advocacy initiatives at www.ampp.org





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