

IPWEA

INSTITUTE OF PUBLIC WORKS
ENGINEERING AUSTRALASIA

NATIONAL ASSET MANAGEMENT STRATEGY (NAMS) COUNCIL



ANNUAL REPORT

2017-2018

Adopted: 30th November 2018

Message from the Chair

I am pleased to present the Annual Report for the NAMS (National Asset Management Strategy) Council for the 2017-18 financial year.

The NAMS Council was established as the National Asset Management Steering Committee (NAMSC) as a Special Committee of the then Australian Board in February 2004 to provide a coordinated and consistent approach to infrastructure asset management planning as a key priority for the industry.

The name of the committee was changed to IPWEA National Asset Management Strategy Australia (NAMS.AU) on 30 June 2004.

NAMS.AU was renamed as the NAMS Council in 2016 in recognition of the merger between IPWEA (Australia) and IPWEA (New Zealand).

This Annual Report outlines the performance of the NAMS Council on the objectives set in the 2017-20 Strategic Plan and annual Business Plan and documents the major achievements throughout the 2017-18 year.

I would like to thank all Members of the NAMS Council for their time and contributions during the year particularly the efforts of Steve Verity in his project support role.

The year has seen the development of new publications, the Asset Management Congress and a review of several local government reports highlighting the importance of maintaining a focus on asset management core principles and the need to build capacity and capability levels.

2018-19 is shaping up to be a very exciting year building on the continuing strong asset management focus at all levels of government involved in the management of infrastructure. The resources produced by IPWEA guided by the NAMS continue to be well received throughout Australasia and across the globe.

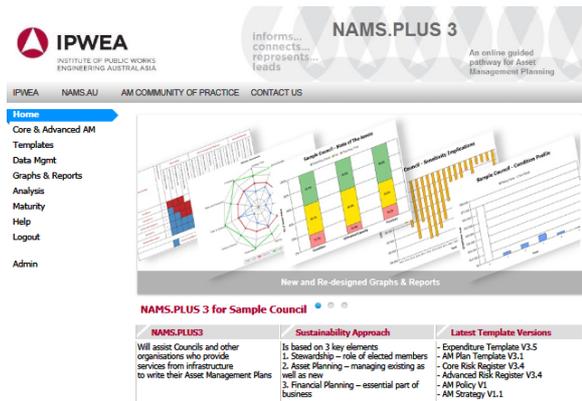
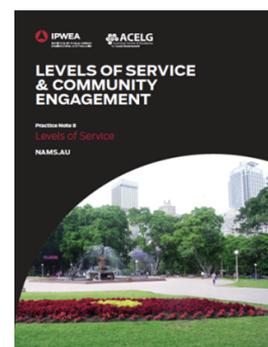
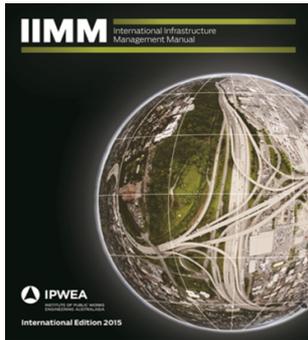
Thanks to all for your support for NAMS Council during 2017-18.

Murray Erbs
NAMS Council Chair

¹Cover Photo (Source: <https://www.istockphoto.com/au>)

¹ A rural road in an agricultural area

Products & Initiatives



NAMS Council Members



Meeting Nov 2017 (left to right)



Stephen Hegedus, Queensland

Back Row:

- Robert Little Tasmania
- Paul Gallagher, NSW
- Vito Albicini, Victoria
- Al Monro, New Zealand
- Kathy Dever-Tod, New Zealand
- Mick Savage, NSW Roads Directorate (observer)
- Angelo Catinari, South Australia
- Allen Mapstone, IPWEA Director of Strategic Asset Management

Front Row:

- Steve Verity, NAMS Council Project Manager
- Peter Way, Director of NAMS.AU
- Matthew Greskie, President IPWEA Board
- Murray Erbs, NAMS Council Chair
- Rob Fuller, IPWEA CEO
- Doug Bartlett, Western Australia

Overview

The Institute of Public Works Engineering Australasia (IPWEA) is a global leader in the development and delivery of training and resources for the sustainable management of public infrastructure assets.

The National Asset Management Strategy (NAMS) Council is part of the IPWEA and is the pre-eminent body tasked with developing and delivering infrastructure asset management knowledge and resources for those responsible for managing public infrastructure assets.

The NAMS Council is comprised of representatives of the NAMS Divisions in Australia and New Zealand.

This Annual Report outlines the NAMS Council's history, purpose, and achievements in the past year under the following headings:

- Background
- Purpose
- Our Duty
- Organisational Structure
- Critical issues
- Business Planning
- Strategic Priorities
- Support
- Achievements

Background

Previously known as the Institute of Municipal Engineering Australia (IMEA) up to June 1999, the organisation has since expanded its traditional local government engineering focus to all facets of public works, and thereby covering all levels of government and private practice.

The IMEA established a National Asset Management Committee (NAMC) in 1993. The NAMC published the IMEA National Asset Management Manual in 1994 and partnered with INGENIUM to publish the International Infrastructure Management Manual (IIMM) in 2000 with updates to the Manual in 2002, 2006, 2011 and 2015. Editions of the IIMM have been published in the UK.

The IPWEA Board resolved in February 2004 to re-establish the Institute's role in the asset management scene and re-established the National Asset Management Strategy (NAMS.AU) Committee as a Special Committee of the Board.

NAMS.AU undertook a complete review of its Strategic Plan in 2016 to refocus strategic direction and adopt a change of name to the NAMS Council. The NAMS Council Strategic Plan was adopted by the IPWEA Board in 2017.

Purpose

The NAMS Council purpose is to enhance the quality of life in our communities by providing leadership, advocacy, and best practice in the sustainable management of public works infrastructure, community assets and services.

Our Duty

NAMS Council has a clear and integrated focus on the:

- Identification of industry needs through communication and consultation.
- Provision of stakeholder services.
- Development of information and knowledge to make better informed decisions and resulting actions.
- Development and delivery of partnership arrangements which recognise and build on the responsibilities and capacities of the partners.

To support these objectives, NAMS Council will:

- Maintain IPWEA as the pre-eminent Australasian organisation (acknowledging NAMS NZ's role) in all matters relating to infrastructure asset management.
- Engage with and inspire members & the public works community.
- Grow professional networks to inform, connect & transfer knowledge.
- Engage with strategic partners and industry to foster world best practice.
- Research, develop and deliver programs, products and services that build professional capacity and respond to future needs of the industry.
- Govern & operate effectively, efficiently and sustainably.

Organisational Structure

The NAMS Council is made up of volunteer members nominated by New Zealand and Australian State Divisions that meet face to face approximately twice per year, and at other times via telephone hook-up, to review and guide policy, assist in implementing initiatives, review progress, and provide broad direction for the overall activities of NAMS Council. The IPWEA Board is also directly represented on the NAMS Council. The committee is supported by the Chief Executive Officer, the Chair and a Project Manager to undertake projects and other resources as required.

Critical Issues

- Refocus on existing IPWEA NAMS Council resources and brand
 - review products and identify those that should be ceased
 - identify market and target products to market
- Our advocacy role
- Expanding existing markets
- Developing new market areas
- Resourcing of NAMS Council
 - committee
 - work of NAMS Council
 - collaboration with NAMS NZ
 - partner supporters' value proposition
- How we can collaborate
 - within IPWEA
 - with like organisations
- Action plan, key result areas and performance reporting

Business Planning

The NAMS Council operates under a Strategic Plan supported by a prioritised list of strategic actions. The Business Plan outlines a three year forward program of what is planned to be achieved.

The Business Plan is reviewed and further developed at each NAMS Council meeting. The NAMS endorsed plan is required to be approved by the IPWEA Board.

A high-level summary of the Business Plan as at 30th June 2018 is attached to this Report.

Strategic Priorities

The strategic priorities are measured by six Key Result Areas each with a list of key actions in the Business Plan to help us achieve our objectives.

1. **Leadership & Innovation**
2. **Skills & Awareness, Tools & Resources, Education & Training**
3. **Networking, Information Exchange & Collaboration**
4. **Policy Advice & Advocacy**
5. **Strategic Alliances**
6. **Capability**

Priority actions are specified for each Key Result Area in the Business Plan with status and progress reported in the Annual Report.

Support

The main source of revenue for NAMS Council is from the:

- IPWEA and State Divisions; and
- NAMS Consultant Supporters' Group

NAMS Council acknowledges and appreciates the ongoing contribution from the Consultant Supporters Group for their support.



NAMS Council seeks to generate other income through international project initiatives, Federal and State Government grants, IPWEA and State Foundation Grants, EA TIF funds and stakeholder partnerships.

Achievements

During 2017-18, major achievements included:

- The MoU between IPWEA and IPWEA NZ was approved.
- The development and approval of a Terms of Reference defining the purpose of NAMS and commitment to collaboration with all Divisions.
- Updates to both the NAMS Supporters and Buildings.Plus subscription packages.
- Continued enhancement of the Asset Management Community of Practice website as part of the updated IPWEA website.
- Publishing a NAMS Update summarising the outcomes of each NAMS Council meeting on the web site.
- Ongoing financial management training courses based on the Australian Infrastructure Financial Management Manual, (2nd edn).
- Ongoing NAMS.PLUS training courses held throughout Australia and in various parts of Canada on preparing and maintaining Asset Management Plans based on the IIMM.
- Review and development of training material to support use of Asset Management Practice Notes. Training was also provided on a number of Practice Notes.
- Provision of three rounds of the online Professional Certificate course in Asset Management Planning with an average completion rate around 73%.
- The 14th Consultant Supporters Roundtable met in May 2018 and continue to provide input into NAMS activities.
- The development of the International Infrastructure Financial Management Manual continued.
- Ongoing support for the post graduate asset management course offered through the Bachelor of Engineering Technology (Professional Honours in Infrastructure Asset Management) offered by IPWEA and CPEE through the University of Tasmania.
- Publication of the new Practice Note 12.1 Climate Change Impacts on the Useful Life of Infrastructure
- Drafting AMBasics to the stage of final review. This followed extensive peer and technical reviews.
- A maintained and active role in the development of ISO AM Standards with IPWEA NAMS Council Director Peter Way being the appointed working group Convenor for the technical committee, addressing finance issues.
- Continuing the discussion with like-minded Asset Management Societies to develop a consistent professional certification scheme for asset management practitioners.
- Planning for the inaugural 2-day Asset Management Congress in August 2018.
- Regular liaison with other Peak Body organisations on asset management issues.
- Presentation at a number of forums and Conferences on the work of NAMS Council.

NAMS Council - Business Plan 2017-20

Key Strategies, Actions and Projects

1	LEADERSHIP AND INNOVATION Engage and inspire members & employees in the public works community
1.1	• Promotion
1.2	• Industry liaison
1.3	• Research
1.4	• Market expansion
2	SKILLS & AWARENESS, TOOLS & RESOURCES, EDUCATION & TRAINING Research, develop and deliver programs, products and services that build professional capacity and respond to future needs of the industry
2.1	• Needs awareness
2.2	• Resource development
2.3	• AM graduate programs
2.4	• Training programs
3	NETWORKING, INFORMATION EXCHANGE & COLLABORATION Encourage and facilitate networking to inform, connect & transfer knowledge.
3.1	• Information exchange
3.2	• NAMie national award
3.3	• Consultant Supporters Group
3.4	• Other partners
4	POLICY ADVICE & ADVOCACY Provide representation to influence policy & industry direction on asset management issues.
4.1	• Policy advice
4.2	• Advocacy
5	STRATEGIC ALLIANCES Establish and maintain strategic alliances with industry stakeholders to foster world best practice.
5.1	• Identify allies & competitors
5.2	• National alliances
5.3	• International Alliances
6	CAPABILITY Govern & operate effectively, efficiently and sustainably
6.1	• NAMS Council operations
6.2	• NAMS Council initiatives