

## RISK ANALYSIS: FREQUENTISTS AND BAYESIANS UNITE!

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### ABSTRACT

Both deterministic and random simulation models may have unknown values for their parameters and input variables. Simulation analysts may therefore assume that these values have a statistical distribution (based on expert opinions or past data). This assumption results in so-called Risk Analysis or Uncertainty Analysis. Frequentists use crude Monte Carlo, Latin Hypercube Sampling, or some other method to sample values from this assumed input distribution; next, the simulation model transforms these input values into output values; repeating this sampling many times gives an Estimated Distribution Function for the outputs; this function provides an estimate of the probability of a specific 'disaster'. Software is abundant for this analysis. Bayesians use more specific input distributions; e.g., a conjugate prior distribution. They also obtain simulation data, but next they compute the posterior output distribution. Frequentists and Bayesians should unite to exchange experiences and theories.

### 1 Introduction

Before discussing Risk Analysis (RA)—also known as Uncertainty Analysis (UA)—I distinguish between two types of simulation models, namely *deterministic* and *random* (or stochastic) simulation models. By definition, random simulation uses Pseudo-Random Numbers (PRNs).

Deterministic simulation is often applied in *Computer Aided Engineering* (CAE) and *Computer Aided Design* (CAD). Examples are models of airplanes, automobiles, chemical processes, and computer chips. Recent surveys are Chen et al. (2003), Meckesheimer et al. (2001), Oden (2006), Post et al. (2004), Simpson et al. (2001), and Stinstra (2006).

Other types of deterministic models are used in Operations Research/Management Science (OR/MS); e.g., models of *routing protocols* in telematics and *project planning* in the 'Critical Path Method' (CPM) and 'Programme Evalua-

tion and Review Technique' (PERT). These models usually assume known values for the components of the total routing or project respectively. A recent survey is Elmaghraby (1995).

Such a *deterministic* simulation model becomes a *random* simulation model if the exact values of the model's parameters or input variables are unknown so their values are sampled from a distribution function. This is called RA or UA; see Borgonovo and Peccati ((2006), Ridlehoover (2004), Scholtes (2004), and recent textbooks such as Evans and Olson (1998) and Vose (2000).

Note: The term 'Risk Analysis' is also used for the study of financial derivatives (such as American options); see the special track on this topic at recent Winter Simulation Conferences. There is some overlap between this type of analysis and the one I mean; e.g., both types may use Importance Sampling for rare events with major consequences; also see Helton et al. (2006b).

So, even a *deterministic* simulation model generates *random* output (also called response) if the model's input variables or parameters are sampled from a (prior) distribution because their values are uncertain. This uncertainty is called *subjective* or *epistemic*; see Helton et al. (2006b). There are various methods for obtaining subjective distributions based on *expert opinions*. Alternative representations of this uncertainty—such as fuzzy sets and evidence theory—are discussed in Helton et al. (2006a) and Helton et al. (2006b).

*Random simulations* (such as Discrete-Event Dynamic System or DEDS simulations) have *objective*, *aleatory*, or *inherent* uncertainty; see again Helton et al. (2006b). DEDS simulations represent real systems that without this inherent uncertainty would have a completely different character; e.g., a queueing model without uncertain arrival and service times becomes a scheduling model. Also see Cheng (2006b) and Zouaoui and Wilson (2004).

The parameters and input variables of a simulation model are called 'factors' in the statistical theory on *Design Of Experiments* (DOE). DOE is often used in simulation for

Sensitivity Analysis (SA). DOE gives 'better' estimators of factor effects (i.e., estimators with lower standard errors) than changing one factor at a time does. Moreover, DOE enables estimation of interactions among factors. See Kleijnen (2007).

Note: DOE in simulation is also called "Design and Analysis of Computer Experiments (DACE)" or "Design and Analysis of Simulation Experiments (DASE)"; see Santner, Williams, and Notz (2003) and Kleijnen (2007) respectively.

RA and SA answer different questions. SA answers the question: 'Which are the most important factors in the simulation model of a given real system?'. RA answers the question: 'What is the probability of a given event happening (e.g., a nuclear or a financial disaster)?' Kleijnen and Helton (1999) discuss a nuclear waste case-study; also see Helton et al. (2006b). A financial example is the estimation of the 5% quantile of the Net Present Value (NPV) distribution in Fu, Glover, and April (2005). Food safety risks (e.g., foot and mouth disease, terrorist food poisoning, natural disasters such as extreme weather) are discussed in Bourlakis and Weightman (2004). I further discuss the similarities and dissimilarities between SA and RA in Kleijnen (1994) and Kleijnen (1997); also see Oakley and O'Hagan ((2004). SA may help identify those RA inputs that have distributions that are important so they require further refinement; see Helton et al. (2006b).

In Section 2, I discuss frequentist RA in some detail. In Section 3, I briefly discuss Bayesian approaches. In Section 4, I propose that frequentists and Bayesians unite. In Section 5, I summarize some conclusions. A list with many references enables further study of RA.

## 2 Frequentist Risk Analysis

RA may use the *Monte Carlo* method, which is defined as the method that uses PRNs (in general, PRNs are used to simulate a DEDS or solve a multiple integral; such an integral may arise in physics, mathematical statistics, etc.). More specifically, RA may proceed as follows.

1. RA samples a combination of factor values—also called a 'scenario'—from the joint distribution of possible factor values. (If the factors are assumed to be independent, then this joint distribution is simply the product of the marginal distributions; a simple alternative assumes a multivariate Gaussian distribution; in case of a nonnormal joint distribution, Spearman's correlation coefficient may be used for Latin Hypercube Sampling (LHS) and crude Monte Carlo sampling; see Helton et al. (2006b).)
2. RA uses this combination as input into the (either deterministic or random) simulation model of the real system. RA uses the given simulation model

to transform this input into output, which is also called 'propagation of uncertainty'.

3. RA repeats Steps 1 and 2 a number of times (say, 100 or 1000 times) to obtain an Estimated Distribution Function (EDF) of the response of interest.
4. RA uses the EDF resulting from Step 3 to estimate the 'disaster' probability.

Personally I was involved in the following three *applications*, using both SA and RA.

- Kleijnen and Helton (1999) tries to identify the important factors in a large-scale simulation model that was developed at Sandia National Laboratories in Albuquerque, New Mexico (NM). This simulation model is mainly deterministic (because it represents physical processes), but some aleatory randomness is also modeled (namely, human drilling intrusions into the Waste Isolation Pilot Plant, WIPP). The simulation estimates the probability of leakage from the WIPP near Carlsbad, NM. Several performance measures (over a planning horizon of 10,000 years) are considered, in order to obtain permission for building the WIPP. The number of factor combinations is one hundred (the simulation experiment uses LHS, to sample these combinations).
- Van Groenendaal and Kleijnen (2002) performs an environmental investment analysis for the deterministic simulation model of a biogas plant in China. This article applies the same RA and SA as Kleijnen and Helton (1999) does.
- Kleijnen and Gaury (2003) performs a RA using an academic random simulation model of a production line, to estimate the probability of a managerial disaster—for different production pull control systems including a Kanban system.

Note: Robbins, Medeiros, and Dum (2006) investigates the consequences of uncertain arrival rates in call centers, but does not use a formal RA framework.

If the simulation model is *expensive* (i.e. it requires much computer time per run), then RA may sample not the simulation model but its *metamodel* approximation. For example, Giunta et al. (2006) uses crude Monte Carlo, LHS, and orthogonal arrays to sample from specific metamodel types, namely Kriging models and Multivariate Adaptive Regression Splines (MARS). It turns out that the true mean output can be better estimated through sampling many 'cheap' observations from the metamodel; this metamodel is estimated from relatively few observations of the expensive simulation (because that publication estimates an expected value, it does not perform what I call RA). The use of Kriging

models and Bayesian Risk Analysis is also briefly discussed in Ševčíková, Raftery, and Waddell (2007).

Popular *software* for RA is ‘Crystal Ball’ and ‘@Risk’, which are add-ins to Microsoft’s Excel spreadsheet software; see the software review in Holland (2005). This software enables crude Monte Carlo and LHS. LHS is also possible through the MATLAB Statistics toolbox subroutine ‘lhs’ (see Huang et al. 2006), Sandia’s DAKOTA software (see Giunta et al. 2006 and <http://endo.sandia.gov/DAKOTA>), and the European Commission’s Joint Research Center (JRC) SIMLAB software (see Saltelli et al. 2004) on <http://simlab.jrc.cec.eu.int/>.

Note: LHS has no strict mathematical relationship between the number of input combinations (say)  $n$  and the number of factors  $k$ , whereas in classic designs there is such a relationship; e.g., a two-level fractional factorial design has  $n = 2^{k-p}$  with  $0 < p < k$ ; see Kleijnen (2007). For details on LHS and related designs (such as maximin designs and orthogonal arrays) I refer to Helton et al. (2006b), Huang et al. (2006), Jin, Chen, and Sudjianto (2005), Rafajlowicz and Schwabe (2006), Santner, Williams, and Notz (2003), Stinstra (2006), and Yeh, Li, and Sudjianto (2000).

Note: Helton, Davis, and Johnson (2005) and Helton et al. (2006b) partition their LHS design with sample size  $n = 300$  into three subsamples of equal size (namely, 100), to test the ‘stability’ of RA and SA results. As an alternative, I would suggest *bootstrapping*; i.e., resampling (without replacement) the original 300 observations. A complication, however, is that these 300 observations are not strictly independent in LHS.

### 3 Bayesian Risk Analysis

Frequentist RA and Bayesian RA resemble each other, since both assume that the parameters of the simulation model are unknown and have specific distributions. However, the Bayesian paradigm is as follows.

1. Bayesians select the prior distributions in a more formal way; e.g., they select a so-called *conjugate prior*.
2. They obtain simulation I/O data (like the frequentists do).
3. They calibrate the metamodel’s parameters; i.e., they compute the *posterior* distribution (or likelihood), using the well-known Bayes theorem.

Recent references with many additional references, are Bayarri et al. (2005), Cheng (2006a), Hankin (2005), Ng and Chick (2006), Oakley and O’Hagan (2004), Rajagopal and del Castillo (2005), and Zouaoui and Wilson (2004); also see Kleijnen (2001).

*Bayesian model averaging* formally accounts—not only for the uncertainty of the input parameters—but also for

the uncertainty in the form of the (simulation) model itself; see Chick (2006), Rajagopal and del Castillo (2005), and Zouaoui and Wilson (2004). Also see *Bayesian melding* in Ševčíková, Raftery, and Waddell (2007).

Because I am not a Bayesian, I refrain from further discussion of the Bayesian approach to RA.

### 4 Frequentists and Bayesians unite!

*Sample size* determination in Bayesian RA is the focus of Ng and Chick (2006); i.e. that publication focuses on the allocation of the limited sampling budget to the various input parameters that can be better estimated when additional data are collected; also see Chick (2006) and Zouaoui and Wilson (2004). For a classic, frequentist approach to sample size determination I again refer to Helton et al. (2006b).

In general, I think that the Bayesian approach is very interesting—especially from an academic point of view. Practically speaking, however, frequentist RA has been applied many more times (see, e.g., the applications at Sandia). My conclusion is: frequentists and Bayesians should exchange experiences, theories, etc.

### 5 Conclusions

A fact is that in both deterministic and random simulation models, the exact values of their parameters and input variables are not known. Simulationists may therefore assume that these values have a statistical distribution; i.e., they may apply so-called RA. Frequentists often use either crude Monte Carlo or more refined LHS to sample values from such an input distribution, and feed those values into their simulation model to obtain the EDF of the output, which provides an estimate of the ‘disaster’ probability that is of interest to the clients. Bayesians, however, use more specific input distributions; e.g., a conjugate prior distribution. They also obtain simulation data, but next they compute the posterior output distribution. Frequentists and Bayesians should unite to exchange experiences and theories—which fits the purpose of this Workshop!

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