XXI Organization Science Winter Conference
Projects and Organizations – Revised Agenda

Park City, Utah
February 5-8, 2015

Thursday, February 5

4:00 – 5:00 pm
Registration and Opening Reception
White Pine Lobby

5:00 – 5:10
Greeting and Introduction to “Projects and Organizations”
White Pine Ballroom

5:10 – 7:00 pm
Plenary Panel
White Pine Ballroom

Projects as the Locus of Strategic Decision-Making
Moderator: J.P. Eggers (NYU Stern)

- “Temporal Capability Building in Finland’s Cloud Software Program” – Sirkka Jarvenpaa (Univ. of Texas at Austin)
- “Performance Feedback and Risk Taking with Project Decisions: What Risk?” – Ronald Klingebiel (Frankfurt School of Finance and Management)
- “Growth Logics: Contrasting Strategies for the Creation of New Products and the Direction of Organizational Expansion” – J.P. Eggers (NYU Stern)
- “Managerial Attention and the Selection of R&D Projects” – Ammon Salter (University of Bath), Paola Criscuolo (Imperial College London), Linus Dahlander (ESMT), Thorsten Grohsjean (LMU Munich)

7:00 – 10:00 pm
Food, Libation, Interactive Poster Session I
The Cabin I & II

- “Lasting Temporariness: Projects as Capability Bridges Across Time and Levels” – Karl Breunig (Oslo and Akershus University College), Jonas Söderlund (BI Norwegian School of Business), and Ragnhild Kåshaugen (BI Norwegian School of Business)
- “The Nexus Between Organisational Routines and Projects: A Goal-based Perspective” – Moses Olufemi, Alexander Hope, and Allan Osborne (Northumbria University)
- “Where Change is the Norm: Structure, Routines and Resources in the Consulting Industry” – Daniel Keum and Beth Bechky (NYU Stern)
- “Intermediaries in Project Work: The Case of the United Nations Clean Development Mechanism” – Brandon Lee (Melbourne Business School)
- “Are Two Heads Better than One? A Formal Investigation into the Efficacy of Multi-authority Hierarchies in Coordinating Action in Complex Organizations” – Dan Levinthal (Wharton) and Maciej Workiewicz (INSEAD)
- “Assembly Logic: Dynamic Capabilities of Variation, Selection and Retention of Projects and Routines” – David Obstfeld (California State University Fullerton)
- “Orchestrating Project Work: A Meso-Level Study” – Hatim Rahman (Stanford University)
- “Projects and Intra-organizational Network Formation” – Jesse Shore (Boston University, School of Management)
- “The Role of Projects in Mobilizing Institutional Change” – Sarah Winterstorm Varlander (Stockholm Business School) and Anna Essen (Stockholm School of Economics)
- “Stamps of Power and Conflict: Imprinting and Influence in the US Senate, 1973-2009” – Christopher Liu (University of Toronto) and Sameer Srivastava (Haas School)
Friday, February 6

7:00 – 8:00 am  Breakfast Buffet
White Pine Lobby

8:00 – 10:00 am  Plenary Panel
White Pine Ballroom

Projects and Knowledge
Moderator: Beth Bechky (NYU Stern)

• “Out of Bounds: Reshaping Multiplex Boundaries in a Megaproject” – Renee Rottner (New York University)
• “Reining In and Letting Loose: Managing Knowledge in Inter-Organizational Change Projects” – Maria Binz-Scharf (City College of New York)
• “Governing Knowledge and Kinship Flows in Academic Science” – Ruthanne Huising (McGill University)
• “How Coordination and Risk Mitigation Repertoires Co-evolve in Dark Communities” – Siobhan O’Mahony (Boston University) and Filipe Massa (Loyola University)

10:15 – 4:00 pm  Winter Activities and Social Networking
Restaurants, bars, and ski slopes

4:00 – 4:30 pm  Refreshments (hot and cold drinks, snacks)
White Pine Lobby

4:30 – 6:30 pm  Plenary Panel
White Pine Ballroom

Project and Teams
Moderator: Mary Zellmer-Bruhn (University of Minnesota)

• “Cooperating Without Co-Laboring: How the Distribution of Organizational Control Moderates Inter-Occupational Interaction in Multi-Functional Project Teams” – Trevor Young-Hyman (University of Wisconsin-Madison)
• “Structuring Project Groups for Creative Action: Is There a Benefit” – Mihaela Stan and Aditee Mane (University College London)
• “Use of Know-how in High Tech Projects: A Multilevel Examination of Trade-offs Between Project Performance and Organizational Benefits” – Aravind Chandrasekaran (The Ohio State University), Kevin Linderman (University of Minnesota), Mary Zellmer-Bruhn (University of Minnesota)
• “Repeat Performance: Resource Substitution and Project Performance in Broadway to West End/West End to Broadway Theatrical Productions” – Joseph Lampel (University of Manchester), Jamal Shamsie (Michigan State), and Zur Shapira (NYU Stern)
7:00 – 10:00 pm
Food, Libation, Interactive Poster Session II
The Cabin I & II

- “Mapping the Road to Future Projects” – Marie Bengtsson and Lars Lindkvist (Linköping University)
- “Project Teams' Modus Operandi: A Profile Construct Development” – Simon Bourdeau (Université du Québec à Montréal) and Henri Barki (HEC Montréal)
- “Limits to the Wisdom of the Crowd” – Felipe Csaszar (University of Michigan)
- “An Information Processing Model for Our Project Prone and TechnoHuman Hybrid Future” – Terri Griffith and Christine Isakson (Santa Clara University)
- “Project Teams and Routines: Increasing Functional Adaptation Through Cross Understanding” – Kyle Lewis (UC Santa Barbara), Luis Martins (Univ. of Texas at Austin), and Niranjan Janardhanan (Univ. of Texas at Austin)
- “Governing Institutional Change Across Boundaries: The Role of Project Networks in Promoting Global Sustainability Standards” – Stephan Manning (University of Massachusetts Boston)
- “Knowledge, Projects and Networks” – Ray Reagans (MIT Sloan School)
- “Critical Mass for Complex Collective Projects: Collective Action and Market Formation” – Jeroen Struben (McGill University) and Brandon Lee (Melbourne Business School)
- “Explaining Participation in Open Production Projects: The Role of Specialization and Collaboration” – Marco Tonellato (University of Lugano) and Guido Conaldi (University of Greenwich)
- “Building Big: Risk and the Geographic Composition of Project-Based Alliances” – Sinziana Dorobantu (NYU Stern) and Jakob Müllner (WU Vienna)
- “Stumbling from Project to Project? Organization and Team Effects on Project Inventiveness” – Anindya Ghosh (Univ. of Navarra) and Xavier Martin (Tilburg Univ.)

Saturday, February 7

7:00 – 8:00 am
Breakfast Buffet
White Pine Lobby

8:00 – 10:00 am
Plenary Panel
White Pine Ballroom

Project-based Organizations
Moderator: Andrew Davies (UCL)

- “Organizing the Temporary Permanently? On the Governance of P-form Corporations” – Jonas Söderlund (BI Norwegian Business School) and Fredrik Tell (Linköping University)
- “Modular Components, Integrated Practices: Managing Collaborations in Temporary Organizations” – Richard Tee (EPFL), Andrew Davies (UCL), Jennifer Whyte (Univ. of Reading), Sam MacAulay (Imperial College London)
- “Governing Through Numbers: Accounting Figures as Platforms of Engagement in the Construction of Heathrow Airport” – Paolo Quattrone (University of Edinburgh Business School), Rebecca Vine (SPRU, Sussex University), and Paul Nightingale (SPRU, Sussex University)
- “The Institutional Battlefield in Inter-institutional Projects” – Sofia Pemsel (Copenhagen Business School) and Jonas Söderlund (BI Norwegian Business School)

10:15 – 3:30 pm
Winter Activities and Social Networking
Restaurants, bars, and ski slopes
3:30 – 4:00 pm  
Refreshments (hot and cold drinks, snacks)

White Pine Lobby

4:00 – 6:00 pm  
Plenary Panel

White Pine Ballroom

Crowds, Collaborations, and Complexities: What Projects Teach Us About New Organizational Forms
Moderator: Pino Audia (Tuck School of Business)
- “Crowdsourced Projects as New IT-Enabled Organizational Forms” – Daniela Retelny, Melissa Valentine, Michael Bernstein (Stanford University)
- “Social Coding: The Emergence of Collaboration in a Population of Distributed Software Development Projects” – Alessandro Lomi (University of Lugano), Duy Vu (University of Melbourne)
- “Productivity Impacts of a New Project-based Organizational Form” – Ethan Bernstein (Harvard Business School)
- “Conceptualizing Complex Projects in Mature Bureaucratic Organizations” – Melissa Valentine (Stanford University)

6:00 – 7:30 pm  
Dinner – Sit-down Buffet

The Cabin I & II

7:30 – 9:30 pm  
Plenary Panel

White Pine Ballroom

Lessons Learned: Using “Projects” as a Context or Unit of Analysis in Organization Studies
- Eugenia Cacciatori (Cass Business School)
- Niels Noorderhaven (Tilburg University)
- David Obstfeld (California State University Fullerton)
- Andrea Prencipe (LUISS)
- Sarah Kaplan (University of Toronto) (moderator)

Sunday, February 8

7:30 – 9:30 am  
Breakfast, informal wrap up

White Pine Ballroom