RESIDENT ENGAGEMENT IN THE CCC

This "mini-lecture" was developed by a subcommittee of AAIM's Collaborative Learning Community for Clinical Competency Committees. The intended audience is anyone involved in residency education, but faculty newer to the CCC process might find the content more valuable. The four members of this subcommittee learned a lot from the experience, and none of us are new to academics or to CCCs – so go ahead and take a look and a listen; maybe you'll get some new ideas!

This packet includes multiple items: a printout of the slides used, an outline of particular area of discussion, and several appendices. We have also included a "Timetable of Contents" for you to skip ahead in the lecture if you prefer.

If you have questions, comments or information to share, our contact information is on the last slide in the relevant part of the handout.

Timetable of Contents

Time	Topic
0-00:14	Title and intro
00:15-1:10	ACGME CCC Guidebook quote
1:11-1:49	Resident & faculty experience; preview of resident engagement experience
1:50-2:15	Learning objectives
2:16-3:34	What is the CCC CLC and the Resident Engagement Subcommittee?
3:35-5:30	What is resident engagement?
5:31-7:02	Adult learning theory in GME
7:03-8:27	Consensus of resident engagement in CCC
8:28-9:51	Survey of resident knowledge of the CCC
9:52-10:38	Resident engagement strategies
10:39-11:37	"Before" activities
11:38-13:09	"During" activities (with "before" and "after" components)
13:10-15:52	"After" activities
15:52-17:52	Focus group themes
17:52-19:37	Pearls
19:37-20:54	Collaborators, contact info and closing

Even Better Together Engaging Residents in the CCC AAIM Clinical Competence Committee (CCC) Collaborative Learning Community (CCCCLC) Jacqueline Darcey MD, Nacide Ercan-Fang MD, Jennifer Jeremiah MD, Candice Mateja DO	
"Resident and fellows must be active agents in the system" ACGME: Clinical Competence Committees A guidebook for Programs 2015	
"It was a really nice experience and meaningful because there are little details that you work on on a daily basis and never get recognized." ~ resident comment "I think it is a wonderful format and allows residents to self-reflect on their performance and take ownership of their deficiencies." ~ CCC faculty comment	

Learning Objectives

- Review requirements and rationale for resident engagement in CCCs
- 2. Explore where residents see themselves in the engagement
- 3. Describe potential mechanisms for resident engagement before, during and after CCC deliberation
- 4. Review successes and challenges in resident engagement

THE ALLIANCE

Who we are: CCC CLC Collaborative Subcommittee on Resident Engagement and **Feedback**

What constitutes resident engagement?

- - -Completing evaluations on self/others (peers/faculty)
 - -Review CCC assessment in PD semi-annual review
 - -Review CCC assessment with advisor/mentor
- Active
 - -Meet with PD/advisor pre-CCC to set milestone "grade"
 - -Present or "defend" portfolio to the CCC
 - -Meet with PD/advisor post-CCC to prepare future goals

The best approach uses a BEFORE, DURING & AFTER concept





Adult Learning Theory

- Experience
- Values
- Style
- Pride
- Self-directed learning

THE ALLIANCE Even Setter Togethe

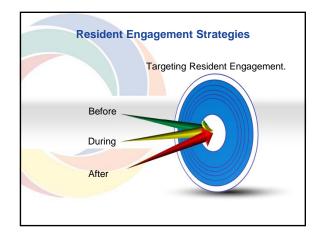
Consensus

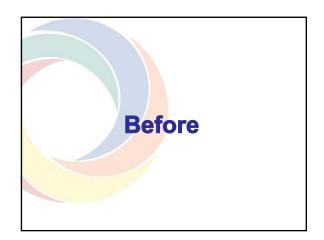
Resident engagement and feedback should: (elements of adult learning)

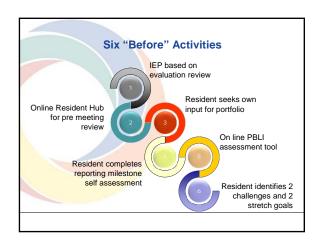
- Engage the learner
- Have a clear method
- Be individualized to the program
- Provide a mechanism for resident growth

THE ALLIANCE Even Better Together

Do Residents even know what a CCC is? Output Describe your agreement with the following statement. I understand the role of the Clinical Competency Committee (CCC) in my residency program: Choose 1 Administration of the Competency Competenc







Before, During and After

Learner Impact – Before/During/After Method

- •Felt comfortable presenting to CCC (88%)
- •Short time frame was long enough (88%)
- "My voice was heard" (91%)

It was helpful and gave me the chance to reflect.

I think keeping the panel smaller will help ease the anxiety.

It was a good introspection into residency, made me think of things which I would not have thought of otherwise.

...felt like I was making a not-guilty plea in front of a jury. Not too sure what to make of this experience. The questions on the self assessment were good. Helped me to reflect on my performance.

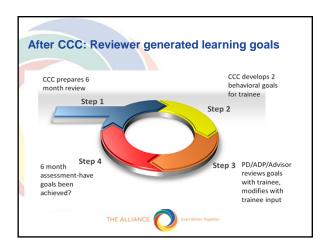




Before/DURING/After Project Outline

- This program's CCC meets as a large group in early December and June
 - No residents are present
 - The large group updates and finalizes assessments for each resident's milestones portfolio
- There are 4 smaller working subcommittees which meet separately at the midpoints between each half academic year (fall and late winter)
 - Residents receive and prepare worksheets <u>before</u> the subcommittee meetings (see appendices A, B and C)
 - Residents are scheduled to give 5-6 minute presentations using the completed worksheets as a framework, but are encouraged to talk extemporaneously (<u>DURING</u>)
 - The CCC chair and each resident's advisor receive a copy of the worksheet
 - After each subcommittee's group of residents has presented, the group talks separately about issues with the residents, if relevant
 - After each meeting, each resident's advisor completes a CCC evaluation for the resident, outlining a goal for improvement as well as a stretch goal, both items with suggestions for accomplishment
- Residents meet with one of the Program Directors twice per year for the semi-annual review (SAR); the CCC evaluations are reviewed again with the resident, and plans for accomplishing goals are finalized. Subsequent SARs review these goals and their successes (or lack thereof).





Post CCC Reviewer generated learning goals Limitations Passed on multiple evaluations Described in specific behavioral terms Success can be measured Limitations Only addresses limited number of issues Initial goal not resident driven Requires CCC member skill to identify relevant goals and provide behavioral suggestions



Focus Group Themes

- Input into their milestones
- Specific feedback from the CCC
 Professional development for future goals
 Point of care evaluations
- Desire longitudinal exposure with evaluators



Pearls

- Education
- Active engagement
 May require a change of culture
- No "One size fits all"
- Be flexible
- Continue to share with others what does work!



Thank you to our collaborative group for all their input and support!

- Lauren Meade, MD (Facilitator)

 Matt Blackwell, MD

 Matt Blackwell, MD

 Cardinas Medical Center, Charlotte, NC

 Cardinas Medical Center, Charlotte, NC

 Christiana Care Health System, Nevark, DE

 Andem E. Elperyong, MD (Chair)

 Andem E. Elperyong, MD (Chair)

 Nacqueline Farichtid, MD

 Nacqueline Farichtid, MD

 Kahlen Finn, MD

 Harvard Medical School, Minneapola, MN

 Mercy Hospital, St. Louis, MD

 Sabahanie Halvorson, MD

 Sabahanie Halvorson, MD

 Sabahanie Halvorson, MD

 Sabahanie Halvorson, MD

 Capital Health & Science, University Stool of Medicine, Portland, OR

 Capital Health & Science Christian (Cherte, Trenton, NI)

 Jampa Raj, MD

 Jaya Raj, MD

 Linversity of South Florida Health Morsani College of Medicine, Tampa, FL

 Su Joseph's Hospital and Medical Center, Present, AZ

 Linversity of South Florida Health Morsani College of Medicine, Tampa, FL

 Su Joseph's Hospital and Medical Center, Present, AZ

 Linversity of Blinois College of Medicine at Chicago/Christ Hospital, Chicago, L

 Southern Illinois University School of Medicine, Springfield, L



THANK YOU

CONTACT US

Jacqueline Darcey: jacqueline.darcey@atlantichealth.org

Nacide Ercan-Fang: Nacide.Ercan-Fang@va.gov

Jennifer Jeremiah: jjeremiah@lifespan.org

Candice Majeta: cmateja@health.usf.edu

APPENDICES

The following appendices are referred to on page 6 of the handout (outline of *before/during/after* example).

Abbreviation Key:

QI - Quality improvement

IMFA - Internal Medicine Faculty Associates (faculty practice)

AHS—Atlantic Health System (hospital system)

PEAC - Physician Education and Assessment Center (online modules)

NEO - Name of an online learning management system

Quantros - Error reporting system

NF - Night float

AIP - Academic improvement program

APPENDIX A - PGY1
APPENDIX B - PGY2
APPENDIX C - PGY3

CCC Resident Worksheet For Completion – PGY1

Name:	Evaluation Period:
	

PBL&I

Identify strengths, deficiencies and limits in knowledge and expertise.

Please complete this self-assessment section to help you answer questions about yourself for your Clinical Competency Committee (CCC) Portfolio Report Meeting. Use the information you learn to help you answer pertinent questions on the CCC Resident Worksheet. Bring this entire form, your CCC Portfolio Checklist, and any other pertinent materials with you to your scheduled meeting. You need to bring an extra copy of your materials for the CCC Chairperson as well.

Que	estion	STRONGLY DISAGREE	DISAGREE	NEUTRAL	AGREE	STRONGLY AGREE
1.	I acquire accurate and relevant histories from my patients in					
	an efficient, prioritized and hypothesis-driven fashion.					
2.	I seek and obtain appropriate, verified and prioritized data					
	from secondary sources (e.g. family, records, and pharmacy).					
3.	I perform accurate physical examinations that are					
	appropriately targeted to the patient's complaints.					
4.	I synthesize all available data, including interview, exam, and					
	preliminary lab data to define each patient's central clinical					
	problem.					
5.	I develop prioritized differential diagnoses, evidence-based					
	diagnostic and therapeutic plan for common conditions in					
	Internal Medicine patients.					
6.	I recognize situations with a need for urgent or emergent					
	medical care, including life-threatening conditions.					
7.	I recognize when to seek additional guidance.					
8.	I provide appropriate preventive care.					
9.	I manage patients with common clinical disorders in the practice of					
	outpatient Internal Medicine with minimal supervision.					
10.	I have performed several invasive procedures and documented					
	them in my New Innovations log.					
11.	I demonstrate sufficient medical knowledge to diagnose and					
	treat common conditions that require hospitalization.					
12.	I understand the indications for and the basic interpretation of					
	common diagnostic tests.					
13.	I have reviewed my in-training exam scores and believe my					
	medical knowledge is where it should be (last known score; if					
	intern and no score, leave blank).					
14.	I identify clinical question as they emerge in my patient care					
	activities.					
15.	I am responsive to feedback from all members of the healthcare					
	team, including faculty, residents, nurses, allied health professionals, patients, and their advocates.					
16.	I actively participate in teaching rounds, morning reports and					
	noon conferences.					

Question	STRONGLY DISAGREE	DISAGREE	NEUTRAL	AGREE	STRONGLY AGREE
17. I have reviewed the number of continuity clinic sessions I have					
attended and will attend, and am on schedule to reach 58 total					
continuity sessions by the end of this year (58 total as R1).					
18. I have updated my ambulatory log on New innovations					
during/after each elective					
19. I effectively use verbal and nonverbal skills to create rapport					
with patients and their advocates.					
20. I communicate effectively with other caregivers to ensure safe					
transitions of care.					
21. My patient presentations on rounds are organized, complete,					
and succinct.					
22. I regularly communicate the plan of care to all the members of					
the healthcare team.					
23. My medical records are completed in an accurate, complete					
and timely manner.					
24. I accept personal errors and honestly acknowledge them.					
25. I demonstrate compassion and respect to all patients.					
26. I complete my clinical, administrative and academic tasks					
promptly.					
27. I maintain patient confidentiality at all times.					
28. I log my duty hours regularly and make every effort not to					
violate the rules.					
29. When I feel too fatigued to work safely, I understand I can call					
the chief residents for back-up.					
30. I understand the unique roles and services provided by the					
workers in the local health delivery system (social workers,					
case managers, etc.).					
31. I work to identify barriers to optimal patient care within the					
system.					
32. I identify, report, reflect on, and learn from critical incidents					
such as near misses and preventable medical errors .					
33. I do my best to minimize unnecessary care, including tests,					
procedures, therapies and consultations.					

Adapted from Lankenau Medical Center

Set learning and improvement goals.

Review your self-assessment. List your perceived strengths (use more or less space as needed):

- 1.
- 2.
- 3.
- 4.
- 5.

List your perceived weaker areas (use more or less space as needed):
1.
2.
3.
4.
5.
For each identified strength above, please identify a plan of how you will continue to improve your
performance and not be static (use additional paper if needed for response):
For each identified weakness above, please specify your plan for improvement so you will be able to
achieve the level needed for advancement and public accountability (use additional paper if needed fo
response):
response).
Analyze practice, using QI methods, and implement change with the goal of practice improvement.
Report on your QI project at IMFA. What is it and what information have you learned so far?
Preliminary interns, please identify one area of your inpatient practice you would like to work on. You
will report updates at the spring meeting.
Are you involved with any other QI activities at AHS? Describe briefly.

Describe at least one other area you could work on at IMFA to be a better physician to your patients. What will you do to improve? Be prepared to give an interval report at your next meeting as well.
Incorporate formative feedback evaluation into practice.
Review your New Innovations evaluations for the period in question. Identify what others have reported as being your weaknesses and strengths, and list below.
Develop your own Action Plan to deal with these reported weaknesses. Are they the same as the ones you identified on your self-assessment? Be specific and be prepared to give an interval report at the next meeting.
Develop your own Action Plan to continue growth and advancement of these identified areas of strength. Are they the same as the ones you identified on your self-assessment? Be specific and be prepared to give an interval report at the next meeting.

Use information technology to optimize learning.

Print out your performance/	utilization reports fo	r each of the followir	ng information te	chnology
modules:				

Doc.com
PEAC
Procedures Consult
Radiology Challenger (if intern)

Report on your personal progress on utilization of NEO (Edu2.0). You should enroll in every rotation before you start it, and review each curriculum to make sure you are aware of the goals, assignments (if relevant) and resources.

ACGME Personal form assessment based on review of your information and completion of information above for PRACTICE-BASED LEARNING AND IMPROVEMENT:

Critical Deficiencies			Ready for unsupervised practice	Aspirational
Unwilling to self-	Unable to self-reflect upon	Inconsistently self-reflects	Regularly self-reflects upon	Regularly self-reflects and
reflect upon one's	one's practice or	upon one's practice or	one's practice or performance	seeks external validation
practice or	performance	performance and	and consistently acts upon those	regarding this reflection to
performance		inconsistently acts upon those	reflections to improve practice	maximize practice
	Misses opportunities for	reflections		improvement
Not concerned with	learning and self-		Recognizes sub-optimal practice	
opportunities for	improvement	Inconsistently acts upon	or performance as an	Actively engages in self-
learning and self-	Improvement	opportunities for learning and	opportunity for learning and	improvement efforts and
improvement		self-improvement	self-improvement	reflects upon the experience
Improvement	[]	sen-improvement	sen-improvement	reflects apoil the experience
Comments:				

Critical Deficiencies			Ready for unsupervised practice	Aspirational				
Disregards own clinical performance data	Limited awareness of or desire to analyze own clinical performance data	Analyzes own clinical performance data and identifies opportunities for improvement	Analyzes own clinical performance data and actively works to improve performance	Actively monitors clinical performance through various data sources				
Demonstrates no inclination to participate in or even consider the results of quality improvement efforts	Nominally participates in a quality improvement projects Not familiar with the principles, techniques or importance of quality improvement	Effectively participates in a quality improvement project Understands common principles and techniques of quality improvement and appreciates the responsibility to assess and improve care for a panel of patients	Actively engages in quality improvement initiatives Demonstrates the ability to apply common principles and techniques of quality improvement to improve care for a panel of patients	Is able to lead a quality improvement project Utilizes common principles and techniques of quality improvement to continuous improve care for a panel of patients				
Comments:								

Critical Deficiencies											Ready for unsupervised practice							Aspirational					
Never solicits eedback		Rarely see				Solicits feedback only from supervisors					Solicits feedback from all members of the interprofessional team and						r	Performance continuously reflects incorporation of solicited and unsolicited					
Actively resists feedback from others		feedback fashion					Is open to unsolicited feedback					patients Welcomes unsolicited feedback						feedback Able to reconcile disparate o					
	Temporarily or superficially adjusts performance based on feedback						Inconsistently incorporates feedback					Consistently incorporates feedback					conflicting feedback						
			Г																		П		

Critical Deficiencies			Ready for unsupervised practice	Aspirational
Fails to acknowledge uncertainty and reverts to a reflexive patterned response even when inaccurate Fails to seek or apply evidence when necessary	Rarely "slows down" to reconsider an approach to a problem, ask for help, or seek new information Can translate medical information needs into well-formed clinical questions with assistance Unfamiliar with strengths and weaknesses of the medical literature Has limited awareness of or ability to use information	Inconsistently "slows down" to reconsider an approach to a problem, ask for help, or seek new information Can translate medical information needs into well- formed clinical questions independently Aware of the strengths and weaknesses of medical information resources but utilizes information technology without sophistication	Routinely "slows down" to reconsider an approach to a problem, ask for help, or seek new information Routinely translates new medical information needs into well-formed clinical questions Utilizes information technology with sophistication Independently appraises clinical research reports based on accepted criteria	Searches medical information resources efficiently, guided by the characteristics of clinical questions Role models how to appraise clinical research reports based on accepted criteria Has a systematic approach to track and pursue emerging clinical questions
Comments:	Accepts the findings of clinical research studies without critical appraisal	With assistance, appraises clinical research reports, based on accepted criteria		

Professionalism

Responsiveness to patient and colleague needs that supersedes self-interest

Do you always keep yourself available when you are on Emergency Coverage? Describe a time when you had to change your personal plans/schedule due to a patient's changing clinical condition or were available for emergency coverage for a colleague (use additional paper if needed).

Accountability to patients, society and the profession.

List any volunteerism activities you have done.

Do you submit Quantros reports when you see or make a medical error?

How do you manage caring for a patient whose personal beliefs differ from yours, specifically when it comes to end of life decisions? Give an example.

Completion of tasks and duties required for training.

Report your status with the following tasks and duties:

Duty/Task	Not complete	Complete	Notes
Medical records (list numbers of deficient &			
delinquent reports at the time of this meeting)			
Duty hours logs			
Conference attendance (>80% is complete)			
Completion of step 3 USMLE/Comlex			
Scholarly Activity (for fall mtg: prior year's; for			
spring mtg: current year's project)			
NF portolio			
Monthly quizzes			
AIP assignments, if relevant			

Other comments you would like to make to the committee regarding your Practice-Based Learning & Improvement and/or Professionalism competencies:

ACGME Personal form assessment based on review of your information and completion of information above for PROFESSIONALISM:

(See next page for diagrams to complete)

Critical Deficiencies	ı			Ready for unsupervised practice Aspirational
Lacks empathy and compassion for patients and caregivers		Inconsistently demonstrates empathy, compassion and respect for patients and caregivers	Consistently respectful in interactions with patients, caregivers and members of the interprofessional team, even in challenging situations	Demonstrates empathy, compassion and respect to patients and caregivers in all situations Role models compassion, empathy and respect for patients and caregivers Role models appropriate
Disrespectful in interactions with patients, caregivers and members of the interprofessional team		Inconsistently demonstrates responsiveness to patients' and caregivers' needs in an appropriate fashion	Is available and responsive to needs and concerns of patients, caregivers and members of the interprofessional team to	Anticipates, advocates for, and proactively works to meet the needs of patients and caregivers Demonstrates a responsiveness to patient needs that anticipation and advocacy for patient and caregiver needs patient and caregiver needs promotes a high-functioning interprofessional team
Sacrifices patient needs in favor of own self-interest		Inconsistently considers patient privacy and autonomy	ensure safe and effective care Emphasizes patient privacy and autonomy in all interactions	supersedes self-interest Positively acknowledges input of members of the interprofessional team and respecting patient autonomy Teaches others regarding maintaining patient privacy and respecting patient autonomy
Blatantly disregards respect for patient privacy and autonomy				incorporates that input into plan of care as appropriate

Critical Deficiencies											R	eady	for unsu	per	vised pr	actice			As	pirati	onal	
Is consistently unreliable in completing patient care responsibilities or assigned administrative tasks Shuns responsibilities expected of a physician professional	Completes tasks in a t but may no reminders Accepts pr responsibi assigned o	or o	y mann multipl ther su sional only wh	ner e pport	p n ld	comporofes	er in a practic	task ccore e and ssign resp stion	onsibil	imely vith olicy lities	de tas tim Wi	man ks a nely lling ofess	zes mult ds in ord nd respo and effe ness to a sional re ess of th	der tonsil ectiv	to comp bilities i e mann ime nsibility	olete n a er	i i i i i i i i i i i i i i i i i i i	multip n ord respo effect Assist	er to o nsibili ive ma	mpeti compl ties in anner rs to ioritiz	ng de lete ta a tim	mands asks and nely and
		Ш						Ш														

Critical Deficiencies				Ready for unsupervised practice	Aspirational
s insensitive to lifferences related		Is sensitive to and has basic awareness of differences	Seeks to fully understand each		Role models professional
culture,	Ш	related to culture,	patient's unique characteristics and needs	unique characteristics and needs of the patient/ caregiver	interactions to negotiate differences related to a
hnicity, gender,	Ш	ethnicity, gender, race, age	based upon culture, ethnicity,	or the patient, an egiter	patient's unique
ace, age, and	Ш	and religion in the	gender, religion, and personal	Appropriately modifies care plan	characteristics or needs
eligion in the	Ш	patient/caregiver	preference	to account for a patient's unique	
atient/caregiver ncounter	Ш	encounter	NA - JiSi	characteristics and needs	Role models consistent
icounter	Ш	Requires assistance to	Modifies care plan to account for a patient's unique		respect for patient's unique characteristics and needs
unwilling to	Ш	modify care plan to account	characteristics and needs with		characteristics and needs
odify care plan to	Ш	for a patient's unique	partial success		
count for a	Ш	characteristics and needs			
atient's unique	Ш				
naracteristics and eeds	Ш				
icus	Ш				
	_				
omments:					

Critical Deficiencies			Ready for unsupervised practice	Aspirational
Dishonest in clinical nteractions,	Honest in clinical interactions,	Honest and forthright in clinical interactions,	Demonstrates integrity, honesty, and accountability to	Assists others in adhering to ethical principles and
documentation, research, or scholarly activity	documentation, research, and scholarly activity. Requires oversight for	documentation, research, and scholarly activity	patients, society and the profession	behaviors including integrity, honesty, and professional responsibility
Refuses to be	professional actions	Demonstrates accountability for the care of patients	Actively manages challenging ethical dilemmas and conflicts of	Role models integrity,
accountable for personal actions	Has a basic understanding of ethical principles, formal	Adheres to ethical principles	interest	honesty, accountability and professional conduct in all
Does not adhere to	policies and procedures, and does not intentionally	for documentation, follows formal policies and	Identifies and responds appropriately to lapses of	aspects of professional life
pasic ethical principles	disregard them	procedures, acknowledges and limits conflict of interest, and upholds ethical	professional conduct among peer group	Regularly reflects on personal professional conduct
Blatantly disregards formal policies or procedures.		expectations of research and scholarly activity		

CCC Resident Worksheet For Completion – PGY2

Name:	Evaluation Period:

PBL&I

Identify strengths, deficiencies and limits in knowledge and expertise.

Please complete this self-assessment form to help you answer questions about yourself for your Clinical Competency Committee (CCC) Portfolio Report Meeting. Use the information you learn to help you answer pertinent questions on the CCC Resident Worksheet. Bring this form, your CCC Resident Checklist, and any other pertinent materials with you to your scheduled meeting. You need to bring an extra copy of your materials for the CCC Chairperson as well.

Que	estion	STRONGLY DISAGREE	DISAGREE	NEUTRAL	AGREE	STRONGLY AGREE
1.	I obtain relevant historical subtleties that prioritize the differential					
	diagnosis and diagnostic plans including sensitive information that					
	may not be volunteered by the patient.					
2.	I demonstrate and teach how to elicit important physical exam					
	findings for junior members of the health care team.					
3.	I modify my differential diagnosis and clinical decisions based					
	on a patient's clinical course and additional data.					
4.	I recognize situations with a need for urgent or emergent					
	medical care, including life-threatening conditions.					
5.	I have independently performed invasive procedures,					
	documented them in my New Innovations log, and am track to					
	be certified in at least half of them.					
6.	I demonstrate sufficient knowledge to independently evaluate					
	common ambulatory conditions and provide preventive care.					
7.	I demonstrate sufficient knowledge to diagnose and treat					
	undifferentiated and emergent conditions.					
8.	I understand the indications for and the basic interpretation of					
	more advanced diagnostic tests.					
9.	I have reviewed my in-training exam scores and believe my					
	medical knowledge is where it should be (last known score).					
10.	I can precisely articulate clinical questions.					
11.	I am able to access medical information resources to answer					
	clinical questions and support decision making.					
12.	I am able to effectively and efficiently search evidence-based					
	medical information resources.					
13.	I effectively use verbal and nonverbal skills to create rapport					
	with patients and their advocates.					
14.	I reflect on feedback and incorporate it into my daily practice					
	to become a better team leader, teacher and clinician.					
15.	I have reviewed the number of continuity clinic sessions I have					
	attended and will attend, and am on schedule to reach 98 total					
	continuity sessions by the end of this year (40 total as R2).					
16.	I have updated my ambulatory log on New Innovations					
	during/after each elective.					

Question	STRONGLY	DISAGREE	NEUTRAL	AGREE	STRONGLY
	DISAGREE				AGREE
17. I engage patients in shared decision-making for uncomplicated					
and therapeutic scenarios.					
18. I role model and teach effective communication with next					
caregivers to ensure safe transitions of care.					
19. I ensure succinct, relevant and patient-specific written					
documentation.					
20. I provide support for dying patients and their families.					
21. I recognize, respond to and report impairment in colleagues.					
22. I educate and hold others accountable for patient					
confidentiality at all times.					
23. I log my duty hours regularly and make every effort not to					
violate the rules.					
24. When I feel too fatigued to work safely, I understand I can call					
the chief residents for back-up.					
25. I manage and coordinate care transitions across multiple					
delivery systems including ambulatory, subacute,					
rehabilitation and skilled nursing facilities.					
26. I dialogue with all members of the care team to identify risk for					
and prevent medical errors.					
27. I apply cost-awareness principles into standard clinical					
judgments and decision-making.					

Set learning and improvement goals.

Day .: a	your self-assessment.	1:04			1	1000 00000 00	
Keview i	vour seu-assessment.	TISE VOUE	perceived	Strengths	iuse more or	iess space as	i needed):

1	
_	•

2.

3.

4.

5.

List your perceived weaker areas (use more or less space as needed):

- 1.
- 2.
- 3.
- 4.
- 5.

For each identified strength above, please identify a plan of how you will continue to improve your performance and not be static (use additional paper if needed for response):
For each identified weakness above, please specify your plan for improvement so you will be able to achieve the level needed for advancement and public accountability (use additional paper if needed for response):
Analyze practice, using QI methods, and implement change with the goal of practice improvement.
Report on your QI project at IMFA. What is it and what information have you learned so far?
Are you involved with any other QI activities at AHS? Describe briefly.
Describe at least one other area you could work on at IMFA to be a better physician to your patients. What will you do to improve? Be prepared to give an interval report at your next meeting as well.

Incorporate formative feedback evaluation into practice.
Review your New Innovations evaluations for the period in question. Identify what others have
reported as being your weaknesses and strengths, and list below.
Develop your own Action Plan to deal with these reported weaknesses. Are they the same as the ones
you identified on your self-assessment? Be specific and be prepared to give an interval report at the
next meeting.
Develop your own Action Plan to continue growth and advancement of these identified areas of
strength. Are they the same as the ones you identified on your self-assessment? Be specific and be
prepared to give an interval report at the next meeting.

Use information technology to optimize learning.

Print out your performance/	utilization reports fo	r each of the followir	ng information t	echnology
modules:				

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$\boldsymbol{ u}$	U	c.	L	U	111

□ PEAC

□ Procedures Consult

Report on your personal progress on utilization of NEO (Edu2.0). You should enroll in every rotation before you start it, and review each curriculum to make sure you are aware of the goals, assignments (if relevant) and resources.

ACGME Personal form assessment based on review of your information and completion of information above for PRACTICE-BASED LEARNING AND IMPROVEMENT:

	Т		Ready for										_	2 2 2					
Critical Deficiencies									R	eady for unsu	uper	rvised practice	Aspirational						
Unwilling to self-	П	Unable to self-reflect upon	In	cons	sistent	ly se	lf-refle	cts	Re	gularly self-r	efle	ects upon	Regularly self-reflects and						
reflect upon one's	П	one's practice or	up	oon	one's p	orac	tice or		on	e's practice	or p	erformance	seeks external validation						
practice or	Ш	performance	performance and and consistently acts upon those										regarding this reflection to						
performance	П		inconsistently acts upon those							lections to in	mpr	ove practice	maximize practice						
	П	Misses opportunities for	re	flect	tions								improvement						
Not concerned with		learning and self-							Re	cognizes sub	o-op	timal practice							
opportunities for	П	improvement	In	cons	sistent	ly a	cts upo	n	or	performance	e as	an	Act	tively engages	in self-				
learning and self-	П		O	ppor	tunitie	s fo	r learn	ng and	ор	portunity for	r lea	arning and	im	forts and					
improvement	П		se	elf-in	nprove	me	ment			f-improveme	ent		ref	experience					
1111	Ш																		
	_																		
Comments:		<u> </u>																	

Critical Deficiencies			Ready for unsupervised practice	Aspirational
Disregards own clinical performance data	Limited awareness of or desire to analyze own clinical performance data	Analyzes own clinical performance data and identifies opportunities for improvement	Analyzes own clinical performance data and actively works to improve performance	Actively monitors clinical performance through various data sources
Demonstrates no inclination to participate in or even consider the results of quality improvement efforts	Nominally participates in a quality improvement projects Not familiar with the principles, techniques or importance of quality improvement	Effectively participates in a quality improvement project Understands common principles and techniques of quality improvement and appreciates the responsibility to assess and improve care for a panel of patients	Actively engages in quality improvement initiatives Demonstrates the ability to apply common principles and techniques of quality improvement to improve care for a panel of patients	Is able to lead a quality improvement project Utilizes common principles and techniques of quality improvement to continuousl improve care for a panel of patients
Comments:				

Critical Deficiencies							Ready for unsupervised						vised p	ractice		Aspirational										
Never solicits feedback		Rarely see				- 1	Solid			oack	only f	rom		membe	feedba ers of the ofession	he			r	Performance continuously reflects incorporation of solicited and unsolicited						
ctively resists feedback in a defensive fashion thers							Is op			soli	cited		1	patients Welcomes unsolicited feedback						feedback Able to reconcile disparate of						
others		Temporari adjusts pe on feedba	rforn				Inco			ly in	corpor	ates			ently in						ting f			rate o		
Comments:																						_[

Critical Deficiencies			Ready for unsupervised practice	Aspirational
Fails to acknowledge uncertainty and reverts to a reflexive patterned response even when inaccurate Fails to seek or apply evidence when necessary	Rarely "slows down" to reconsider an approach to a problem, ask for help, or seek new information Can translate medical information needs into well-formed clinical questions with assistance Unfamiliar with strengths and weaknesses of the medical literature Has limited awareness of or ability to use information	Inconsistently "slows down" to reconsider an approach to a problem, ask for help, or seek new information Can translate medical information needs into well- formed clinical questions independently Aware of the strengths and weaknesses of medical information resources but utilizes information technology without sophistication	Routinely "slows down" to reconsider an approach to a problem, ask for help, or seek new information Routinely translates new medical information needs into well-formed clinical questions Utilizes information technology with sophistication Independently appraises clinical research reports based on accepted criteria	Searches medical information resources efficiently, guided by the characteristics of clinical questions Role models how to appraise clinical research reports based on accepted criteria Has a systematic approach to track and pursue emerging clinical questions
Comments:	Accepts the findings of clinical research studies without critical appraisal	With assistance, appraises clinical research reports, based on accepted criteria		

Professionalism

Responsiveness to patient and colleague needs that supersedes self-interest.

Do you always keep yourself available when you are on Emergency Coverage? Describe a time when you had to change your personal plans/schedule due to a patient's changing clinical condition or were available for emergency coverage for a colleague.

Accountability to patients, society and the profession.

List any volunteerism activities you have done.

Do you submit Quantros reports when you see or make a medical error?

How do you manage caring for a patient whose personal beliefs differ from yours, specifically when it comes to end of life decisions? Give an example.

Completion of tasks and duties required for training.

Report your status with the following tasks and duties:

Duty/Task	Not complete	Complete	Notes
Medical records (list numbers of deficient &			
delinquent reports at the time of this meeting) Duty hours logs			
Conference attendance (>80% is complete)			
Completion of step 3 USMLE/Comlex			
Scholarly Activity (for fall mtg: prior year's; for			
spring mtg: current year's project)			
NF portolio			
Monthly quizzes			
AIP assignments, if relevant			

Other comments you would like to make to the committee regarding your Practice-Based Learning $$
Improvement and/or Professionalism competencies:

ACGME Personal form assessment based on review of your information and completion of information above for PROFESSIONALISM:

(see next page)

Critical Deficiencies													Ready	for uns	upe	vised p	ractice			Asp	iratio	nal			
Lacks empathy and compassion for patients and caregivers	d cc p	emonstra emonstra ompassio atients a	n an	d resp	ect fo	r c	ntera aregi he in	iction ivers terpre	ly respectful in swith patients, and members of rofessional team, allenging situations Demonstrates empathy, compassion and respect to patients and caregivers in all situations Role models at Role mo											resp careg	ect fo	e e			
Disrespectful in interactions with patients, caregivers and members of the interprofessional team Sacrifices patient needs in favor of	Inconsistently demonstrates responsiveness to patients' and caregivers' needs in an appropriate fashion Inconsistently considers patient privacy and autonomy					r p r ii	Is available and responsive to needs and concerns of patients, caregivers and members of the interprofessional team to ensure safe and effective care							Anticipates, advocates for, and proactively works to meet the needs of patients and caregivers Demonstrates a responsiveness to patient needs that supersedes self-interest Positively acknowledges input of						anticipation and advocacy for patient and caregiver needs Fosters collegiality that promotes a high-functioning interprofessional team Teaches others regarding maintaining patient privacy					
own self-interest Blatantly disregards respect for patient privacy and autonomy						а	nd a	utono	my i			,	member interpretation	ers of the ofession prates the as app	ne nal t	eam ar	ıd	and		pecti	ng pa		dey		
												Г									Г				

Critical Deficiencies							Re	ady for u	ınsup	ervis	ed pra	ctice			Aspir	ationa	I	
Is consistently unreliable in completing patient care responsibilities or assigned administrative tasks Shuns responsibilities expected of a physician professional	Completes most assigned tasks in a timely manner but may need multiple reminders or other support Accepts professional responsibility only when assigned or mandatory	patie manr local Comp profe withou	nt care ner in a practic pletes a ssiona	task ccor e an assign l resp estion	oonsibil	imely with blicy lities	task time Will pro	oritizes m mands in ks and re ely and e lingness fessiona ardless c	orde espon effect to as	er to sibil tive r sum consi	comp ities in manne e ibility	lete n a er	in ores eff Ass abi	ltiple order ponsi ective ists o	comp to cor bilitie mani thers	nplete s in a t ner to imp	ing deman tasks imely a rrove the	and and
Comments:																		

Critical Deficiencies			Ready for unsupervised practice	Aspirational
s insensitive to ifferences related to culture, thnicity, gender, ace, age, and eligion in the atient/caregiver ncounter s unwilling to nodify care plan to ccount for a atient's unique haracteristics and eeds	Is sensitive to and has basic awareness of differences related to culture, ethnicity, gender, race, age and religion in the patient/caregiver encounter Requires assistance to modify care plan to account for a patient's unique characteristics and needs	Seeks to fully understand each patient's unique characteristics and needs based upon culture, ethnicity, gender, religion, and personal preference Modifies care plan to account for a patient's unique characteristics and needs with partial success	Recognizes and accounts for the unique characteristics and needs of the patient/ caregiver Appropriately modifies care plan to account for a patient's unique characteristics and needs	Role models professional interactions to negotiate differences related to a patient's unique characteristics or needs Role models consistent respect for patient's unique characteristics and needs
omments:				

Critical Deficiencies			Ready for unsupervised practice	Aspirational
Dishonest in clinical	Honest in clinical	Honest and forthright in	Demonstrates integrity,	Assists others in adhering to
nteractions,	interactions,	clinical interactions,	honesty, and accountability to	ethical principles and
documentation,	documentation, research,	documentation, research, and	patients, society and the	behaviors including integrity,
research, or	and scholarly activity.	scholarly activity	profession	honesty, and professional
scholarly activity	Requires oversight for			responsibility
	professional actions	Demonstrates accountability	Actively manages challenging	
Refuses to be		for the care of patients	ethical dilemmas and conflicts of	Role models integrity,
accountable for	Has a basic understanding	the same of the sa	interest	honesty, accountability and
personal actions	of ethical principles, formal	Adheres to ethical principles		professional conduct in all
The second secon	policies and procedures,	for documentation, follows	Identifies and responds	aspects of professional life
Does not adhere to	and does not intentionally	formal policies and	appropriately to lapses of	
pasic ethical	disregard them	procedures, acknowledges	professional conduct among	Regularly reflects on persona
principles		and limits conflict of interest,	peer group	professional conduct
ormerpies .	II.	and upholds ethical	peer group	professional conduct
Blatantly disregards	II.	expectations of research and		
formal policies or	II.	scholarly activity		
procedures.	II.	scholarly activity		
orocedures.	II.			
				

CCC Resident Worksheet For Completion – PGY3

Name:	Evaluation Period:
	·

PBL&I

Identify strengths, deficiencies and limits in knowledge and expertise.

Please complete this self-assessment form to help you answer questions about yourself for your Clinical Competency Committee (CCC) Portfolio Report Meeting. Use the information you learn to help you answer pertinent questions on the CCC Resident Worksheet. Bring this form, your CCC Resident Checklist, and any other pertinent materials with you to your scheduled meeting. You need to bring an extra copy of your materials for the CCC Chairperson as well.

Que	stion	STRONGLY DISAGREE	DISAGREE	NEUTRAL	AGREE	STRONGLY AGREE
1.	I role model the gathering of subtle and difficult information					
	from the patient for junior members of the healthcare team.					
2.	I routinely identify subtle or unusual physical exam findings					
	that may influence clinical decision-making.					
3.	I recognize disease presentations that deviate from common					
	patterns and require complex decision-making.					
4.	I competently manage patients with conditions which require					
	intensive care.					
5.	I independently manage patients with a broad spectrum of					
	clinical disorders seen in the practice of general internal					
	medicine.					
6.	I routinely customize the care I provide to a patient to the					
	context of the patient's preferences and overall health status.					
7.	I provide Internal Medicine consultation for patients with more					
	complex clinical problems requiring detailed risk assessment.					
8.	I am certified to independently perform the majority of					
	invasive procedures and have supervised others in the process					
9.	I demonstrate sufficient knowledge to evaluate patients with					
	complex or rare medical conditions and multiple coexistent					
	conditions.					
10.	I demonstrate sufficient knowledge of clinical guidelines in					
	ambulatory medicine to provide high value, cost-conscious					
	care to a panel of patients.					
11.	I have reviewed my in-training exam scores and believe my medical					
	knowledge is on track to pass the ABIM Certification Exam (last					
	known score).					
12.	I can identify areas in my own practice that can be modified to					
	improve patient outcomes.					
13.	I have participated in a quality improvement project during my residency.					
14.	I can independently use the medical literature to answer my					
	clinical questions.					
15.	I integrate clinical evidence, clinical context and patient					
	preferences into the decision-making process.					

Question	STRONGLY DISAGREE	DISAGREE	NEUTRAL	AGREE	STRONGLY AGREE
16. I take a leadership role in the education of all members of the healthcare team.					
17. I am dedicated to learning from each and every patient I see.					
18. I have reviewed the number of continuity clinics I have					
attended and will attend, and am on schedule to reach 160					
total sessions by the end of my 3 rd year (72 for R3).					
19. I have updated my ambulatory log on New Innovations					
during/after each elective.					
20. I will have completed 3 scholarly activity projects by the end of					
my three years of training (bring all 3 to May meeting).					
21. I role model effective communication skills in challenging					
situations.					
22. I actively seek to understand patient differences and views and					
am able to respectfully communicate this understanding					
during the decision-making process.					
23. I engage in collaborative communication with all members of					
the health care team.					
24. I recognize and manage subtle conflicts of interest as an					
independent physician.					
25. I serve as a professional role model for more junior colleagues.					
26. I am an effective advocate for individual patient needs.					
27. I log my duty hours regularly and make every effort not to					
violate the rules.					
28. When I feel I am too fatigued to work safely, I understand I can					
call the chief residents for back-up.					
29. I demonstrate how to manage a team by using the skills and					
coordinating the activities of interprofessional team members.					
30. I partner with other health care professionals to identify and					
propose improvement opportunities within the system.					
31. I demonstrate the incorporation of cost-awareness principles					
into complex clinical scenarios.					au Medical Center

Adapted from Lankenau Medical Center

Set learning and improvement goals.

Review your self-assessment. List your perceived strengths (use more or less space as needed):

- 1.
- 2.
- 3.
- 4.
- 5.

List your perceived weaker areas (use more or less space as needed):
1.
2.
3.
4.
5.
For each identified strength above, please identify a plan of how you will continue to improve your
performance and not be static (use additional paper if needed for response):
For each identified weakness above, please specify your plan for improvement so you will be able to
achieve the level needed for advancement and public accountability (use additional paper if needed for
response):
Analyze practice, using QI methods, and implement change with the goal of practice improvement.
Report on your QI project at IMFA. What is it and what information have you learned so far?

Are you involved with any other QI activities at AHS? Describe briefly.
Describe at least one other area you could work on at IMFA to be a better physician to your patients. What will you do to improve? Be prepared to give an interval report at your next meeting as well.
Incorporate formative feedback evaluation into practice.
Review your New Innovations evaluations for the period in question. Identify what others have reported as being your weaknesses and strengths, and list below.
Develop your own Action Plan to deal with these reported weaknesses. Are they the same as the ones you identified on your self-assessment? Be specific and be prepared to give an interval report at the next meeting.

Develop your own Action Plan to continue growth and advancement of these identified areas of strength. Are they the same as the ones you identified on your self-assessment? Be specific and be prepared to give an interval report at the next meeting.
Use information technology to optimize learning.
Print out your performance/utilization reports for each of the following information technology
modules:
□ Doc.com
□ PEAC
□ Procedures Consult
Report on your personal progress on utilization of NEO (Edu2.0). You should enroll in every rotation
before you start it, and review each curriculum to make sure you are aware of the goals, assignments
(if relevant) and resources.
ACGME Personal form assessment based on review of your information and completion of
information above for PRACTICE-BASED LEARNING AND IMPROVEMENT:
(see next page)

Critical Deficiencies			Ready for unsupervised practice	Aspirational
Unwilling to self-	Unable to self-reflect up	on Inconsistently self-reflec	ts Regularly self-reflects upon	Regularly self-reflects and
reflect upon one's	one's practice or	upon one's practice or	one's practice or performance	seeks external validation
practice or	performance	performance and	and consistently acts upon those	regarding this reflection to
performance		inconsistently acts upon	those reflections to improve practice	maximize practice
	Misses opportunities fo	r reflections		improvement
Not concerned with	learning and self-		Recognizes sub-optimal practice	
opportunities for	improvement	Inconsistently acts upon	or performance as an	Actively engages in self-
learning and self-		opportunities for learning	ng and opportunity for learning and	improvement efforts and
improvement		self-improvement	self-improvement	reflects upon the experience
Comments:				

13. Learns and impr	01	ves via performance audit.	(PBLI2)		
Critical Deficiencies	I			Ready for unsupervised practice	Aspirational
Disregards own clinical performance data		Limited awareness of or desire to analyze own clinical performance data	Analyzes own clinical performance data and identifies opportunities for improvement	Analyzes own clinical performance data and actively works to improve performance	Actively monitors clinical performance through various data sources
Demonstrates no inclination to participate in or		Nominally participates in a quality improvement projects	Effectively participates in a quality improvement project	Actively engages in quality improvement initiatives	Is able to lead a quality improvement project
even consider the results of quality improvement efforts		Not familiar with the principles, techniques or importance of quality improvement	Understands common principles and techniques of quality improvement and appreciates the responsibility to assess and improve care for a panel of patients	Demonstrates the ability to apply common principles and techniques of quality improvement to improve care for a panel of patients	Utilizes common principles and techniques of quality improvement to continuously improve care for a panel of patients
Comments:					

14. Learns and improves via feedback. (PBLI3)								
Critical Deficiencies			Ready for unsupervised practice	Aspirational				
Never solicits feedback Actively resists feedback from others	Rarely seeks feedback Responds to unsolicited feedback in a defensive fashion Temporarily or superficially adjusts performance based on feedback	Solicits feedback only from supervisors Is open to unsolicited feedback Inconsistently incorporates feedback	Solicits feedback from all members of the interprofessional team and patients Welcomes unsolicited feedback Consistently incorporates feedback	Performance continuously reflects incorporation of solicited and unsolicited feedback Able to reconcile disparate or conflicting feedback				
Comments:	oves at the point of care. (PE	EL14)						
Critical Deficiencies			Ready for unsupervised practice	Aspirational				
Fails to acknowledge uncertainty and reverts to a reflexive patterned response even when inaccurate Fails to seek or apply evidence when necessary	Rarely "slows down" to reconsider an approach to a problem, ask for help, or seek new information Can translate medical information needs into well-formed clinical questions with assistance Unfamiliar with strengths and weaknesses of the medical literature Has limited awareness of or ability to use information technology Accepts the findings of clinical research studies without critical appraisal	Inconsistently "slows down" to reconsider an approach to a problem, ask for help, or seek new information Can translate medical information needs into well- formed clinical questions independently Aware of the strengths and weaknesses of medical information resources but utilizes information technology without sophistication With assistance, appraises clinical research reports, based on accepted criteria	Routinely "slows down" to reconsider an approach to a problem, ask for help, or seek new information Routinely translates new medical information needs into well-formed clinical questions Utilizes information technology with sophistication Independently appraises clinical research reports based on accepted criteria	Searches medical information resources efficiently, guided by the characteristics of clinical questions Role models how to appraise clinical research reports based on accepted criteria Has a systematic approach to track and pursue emerging clinical questions				
Comments:								

Professionalism

Responsiveness to patient and colleague needs that supersedes self-interest.

Do you always keep yourself available when you are on Emergency Coverage? Describe a time when you had to change your personal plans/schedule due to a patient's changing clinical condition or were available for emergency coverage for a colleague.

Accountability to patients, society and the profession.							
List any volunteerism activities you have de	one.						
Do you submit Quantros reports when you	ı see or make a me	dical error?					
How do you manage caring for a patient w	hose personal beli	efs differ from y	ours, specifically who	en it			
comes to end of life decisions? Give an exa	imple.						
Completion of tasks and duties required fo	or training.						
Report your status with the following tasks	and duties:						
Duty/Task	Not complete	Complete	Notes				
Medical records (list numbers of deficient &							
delinquent reports at the time of this meeting)							
Duty hours logs							
Conference attendance (>80% is complete)							
Completion of step 3 USMLE/Comlex							
Scholarly Activity (for fall mtg: prior year's; for							
spring mtg: current year's project)							
NF portolio							
Monthly quizzes							

Other comments you would like to make to the committee regarding your Practice-Based Learning & Improvement and/or Professionalism competencies:

AIP assignments, if relevant

ACGME Personal form assessment based on review of your information and completion of information above for PROFESSIONALISM:

Critical Deficiencies			Ready for unsupervised practice	Aspirational		
Lacks empathy and compassion for patients and caregivers	Inconsistently demonstrates empathy, compassion and respect for patients and caregivers	Consistently respectful in interactions with patients, caregivers and members of the interprofessional team, even in challenging situations	Demonstrates empathy, compassion and respect to patients and caregivers in all situations	Role models compassion, empathy and respect for patients and caregivers Role models appropriate		
Disrespectful in interactions with patients, caregivers	Inconsistently demonstrates responsiveness to patients'	Is available and responsive to needs and concerns of	Anticipates, advocates for, and proactively works to meet the needs of patients and caregivers	anticipation and advocacy fo patient and caregiver needs		
and members of the interprofessional team	and caregivers' needs in an appropriate fashion Inconsistently considers	patients, caregivers and members of the interprofessional team to ensure safe and effective care	Demonstrates a responsiveness to patient needs that supersedes self-interest	Fosters collegiality that promotes a high-functioning interprofessional team		
Sacrifices patient needs in favor of own self-interest	patient privacy and autonomy	Emphasizes patient privacy and autonomy in all interactions	Positively acknowledges input of members of the interprofessional team and	Teaches others regarding maintaining patient privacy and respecting patient autonomy		
Blatantly disregards respect for patient privacy and autonomy			incorporates that input into plan of care as appropriate	acconomy		

Citties Delicities									Ready for unsupervised practice				Aspirational					
consistently nreliable in		Completes mo tasks in a time	Completes administrative and patient care tasks in a timely				Prioritizes multiple competing demands in order to complete			Role models prioritizing multiple competing demands								
ompleting patient are responsibilities r assigned	but may need multiple reminders or other support				manner in accordance with local practice and/or policy				tasks and responsibilities in a timely and effective manner			in order to complete tasks and responsibilities in a timely and effective manner						
dministrative tasks	Accepts professional responsibility only when				Completes assigned professional responsibilities				Willingness to assume professional responsibility									
huns esponsibilities xpected of a hysician rofessional		responsibility of assigned or ma	•		witho		stion	ning or			essional re rdless of t				ability	s others to prior eting tas	ritize m	rove thei ultiple,
	٦			Г														

Critical Deficiencies				Ready for unsupervised practice	Aspirational
s insensitive to lifferences related		Is sensitive to and has basic awareness of differences	Seeks to fully understand each		Role models professional
culture,	Ш	related to culture,	patient's unique characteristics and needs	unique characteristics and needs of the patient/ caregiver	interactions to negotiate differences related to a
hnicity, gender,	Ш	ethnicity, gender, race, age	based upon culture, ethnicity,	or the patient, salegines	patient's unique
ace, age, and	Ш	and religion in the	gender, religion, and personal	Appropriately modifies care plan	characteristics or needs
eligion in the	Ш	patient/caregiver	preference	to account for a patient's unique	
atient/caregiver ncounter	Ш	encounter	NA - difference below to a constant	characteristics and needs	Role models consistent
icounter	Ш	Requires assistance to	Modifies care plan to account for a patient's unique		respect for patient's unique characteristics and needs
unwilling to	Ш	modify care plan to account	characteristics and needs with		characteristics and needs
odify care plan to	Ш	for a patient's unique	partial success		
count for a	Ш	characteristics and needs			
atient's unique	Ш				
naracteristics and eeds	Ш				
icus	Ш				
	_				
omments:					

Critical Deficiencies			Ready for unsupervised practice	Aspirational		
hishonest in clinical	Honest in clinical interactions,	Honest and forthright in clinical interactions,	Demonstrates integrity, honesty, and accountability to	Assists others in adhering to ethical principles and		
ocumentation, esearch, or	documentation, research, and scholarly activity.	documentation, research, and scholarly activity	patients, society and the profession	behaviors including integrity, honesty, and professional		
cholarly activity	Requires oversight for professional actions	Demonstrates accountability	Actively manages challenging	responsibility		
efuses to be ccountable for ersonal actions	Has a basic understanding of ethical principles, formal	for the care of patients Adheres to ethical principles	ethical dilemmas and conflicts of interest	Role models integrity, honesty, accountability and professional conduct in all		
	policies and procedures, and does not intentionally	for documentation, follows	Identifies and responds	aspects of professional life		
oes not adhere to asic ethical rinciples	disregard them	formal policies and procedures, acknowledges and limits conflict of interest, and upholds ethical	appropriately to lapses of professional conduct among peer group	Regularly reflects on personal professional conduct		
latantly disregards ormal policies or rocedures.		expectations of research and scholarly activity				