



Audit and Risk Committee Forum

Thursday, 16 October & Friday, 17 October 2025
Virtual Event 10.00am – 2.45pm (AEDT)

**THURSDAY, 16 OCTOBER 2025****10.00am – 10.10am WELCOME ADDRESS****10.10am – 10.50am SESSION 1****Disrupted economics – Changing the global risk profile**

- › Trade wars and economic nationalism – Assessing risks from tariffs and protectionism for the global economy
- › What global developments mean for the global financial system and financial outlook
- › Climate and regulatory policy volatility and how it is driving uncertainty in global economy
- › Geopolitical risk and its impact on the economy in a post-2025 world

Paul Bloxham, Chief Economist (Australia, New Zealand and Global Commodities) and Managing Director, HSBC Global Investment Research, HSBC Australia

10.50am – 11.00am SESSION TRANSITION BREAK**11.00am – 11.45am SESSION 2****Speed of AI – The 12 month journey and where to next**

- › AI entering the boardroom – From hype to strategic priority
- › The shifting AI risk landscape – What's changed in the last 12 months
- › Success stories on where AI is being used – Real applications across industries
- › The risk of not adopting AI – Falling behind in efficiency and innovation
- › Determining AI principles within the Board's risk appetite
- › What's next – Scaling AI safely and responsibly

Nick Beaugeard, Managing Director, Released Group

11.45am – 12.15pm SCREEN BREAK AND SPEED NETWORKING**12.15pm – 12.45pm SESSION 3 – (TECHNICAL INSIGHT SESSION)****Third-party risk – How can you control the risks?**

- › Understanding your accountabilities when using third parties
- › Getting meaningful control assurances and assertions
- › Understanding "right to audit" arrangements
- › Mapping and addressing controls gaps in your third-party relationships
- › Developing meaningful metrics to give assurance comfort over third-parties

Tom Fazio AMIIA, Managing Director, Sententia Consulting

12.45pm – 12.55pm SESSION TRANSITION BREAK**12.55pm – 1.40pm SESSION 4****Managing the emerging risk of technology-enabled fraud – The silent risk**

- › Fraud game changers - Deepfakes, AI-generated scams, synthetic identities and other digital threats
- › Vulnerability hot spots - Key risk areas across payments, customer verification, supply chains and data systems
- › Fighting back with technology to mitigate risk - Leveraging AI, analytics and threat intelligence to identify and respond to fraud faster
- › Staying ahead – Adapting governance, policy and risk management to keep ahead of the fraudsters game
- › Responsibilities of the Boards and audit committee in addressing dynamic fraud risk

Dr David Lacey, Managing Director, IDCARE & Industry Professor, UQ Cyber, University of Queensland

1.40pm – 1.50pm SESSION TRANSITION BREAK**1.50pm – 2.35pm SESSION 5****Myths of red tape - Unlocking productivity in a complex world**

- › Cutting through bureaucracy (internal and external) to unlock productivity
- › Smarter regulation – Reducing red tape without increasing risk
- › Faster decision-making - Reducing approvals, increasing accountability and fostering innovation
- › Measuring and sustaining productivity improvements

Barry Sterland PSM, Commissioner, Productivity Commission

2.35pm – 2.45pm DAY 1 CLOSING COMMENTS**FRIDAY, 17 OCTOBER 2025****10.00am – 10.10am DAY 2 OPENING REMARKS****10.10am – 10.50am SESSION 6****Closing the Gap – Responsibilities of the Board**

- › Understanding the initiatives and current targets across health, education, employment and other key life outcomes for Aboriginal and Torres Strait Islander peoples and its impact in the Boardroom
- › Discuss the importance of cultural awareness, respectful engagement and the Board's role in fostering inclusive practices and accountability in addressing Closing the Gap outcomes
- › Examine the need for data-driven decision-making, regular monitoring of progress and transparent reporting aligned with Closing the Gap indicators
- › Understanding the Board's responsibility to build genuine partnerships with Aboriginal and Torres Strait Islander communities and ensure their voices guide initiatives and outcomes

Darren Schaeffer PMIIA CGAP, Audit and Risk Committee Chair, Torres Strait Regional Authority

Karen Mundine, Chief Executive Officer, Reconciliation Australia

Alex Kaiser, Acting Director Performance Audit, Audit Office of NSW

10.50am – 11.00am SESSION TRANSITION BREAK**11.00am – 11.45am SESSION 7****Rethinking risk – Addressing shared risk challenges and finding smart controls**

- › Reframing risk by revisiting foundational risk concepts and evolving approaches to risk management
- › Flying by the seat of your pants or collaborative shared risk oversight and management
- › Understanding shared risk and how risk and is distributed across stakeholders and where the responsibilities lie
- › Painting a picture of risk by visualising risk pathways, controls and consequences using the Bow Tie model
- › Integrating risk thinking by embedding a holistic and proactive risk mindset across governance and operations

Geoff Dell, Head of Risk, Aerospace & Maritime Defence Association

11.45am – 12.15pm SCREEN BREAK AND SPEED NETWORKING**12.15pm – 12.45pm SESSION 8 – (TECHNICAL INSIGHT SESSION)****Global Internal Audit Standards – What Questions Should the Audit Committee Be Asking?**

- › Overview of the updated standards, their purpose and implications for internal audit functions and Audit Committees
- › What should a strategic audit plan look like?
- › How should the Audit Committee confirm internal audit's alignment with the new global requirements?
- › Key questions around ensuring internal audit remains independent, objective and delivers high-quality assurance in applying the Standards
- › What metrics, reviews, and feedback mechanisms should the Audit Committee expect to see to ensure audit effectiveness and ongoing development?

Farah George Araj, Quality Services, IIA-Australia

12.45pm – 12.55pm SESSION TRANSITION BREAK**12.55pm – 1.40pm SESSION 9****What does good look like in Audit Committee reporting?**

- › The case for change - Why traditional reporting falls short and the drivers for more agile reporting
- › From data dump to dialogue – Shifting the focus from passive reporting to meaningful interactions
- › Dynamic over static - Creating reports that evolve with risk and support proactive governance
- › Harnessing technology for smarter reporting – How digital tools can be used effectively
- › Practical examples of new formats and forward-thinking methods that meet the needs of modern Audit Committees

Jennifer Arnold AMIIA, Chief Audit Officer, Bupa APAC

Kristie Jephson, Director Internal Audit, Bupa APAC

Ryan Lee AMIIA, Chief Internal Auditor, Harvey Norman

Lee Sullivan PFIIA, Chief Risk Officer, Minter Ellison

Not losing sight of what is important in a world noise - ARC delivering meaningful outcomes

- › Revisit the core mandate of ARCs and how to maintain strategic oversight amid competing demands
- › Defining what truly matters – Prioritising risk management overload by identifying critical risks and issues that warrant ARC attention
- › Managing increasing regulatory demands while maintaining focus on value, risk and organisational performance
- › Explore how ARCs can empower internal audit and assurance functions to deliver deeper insights and stronger assurance through strategic support
- › Practical ways to gauge ARC effectiveness to assess whether ARC activities are delivering meaningful governance outcomes

Sarah Hofman, Non-Executive Director, Chair Audit Risk and Compliance Committee, Orora

Lizz Reay, Chief Executive Officer, Wentworth Healthcare Ltd

Megan Haas, Non-Executive Director, Melbourne Arts Precinct Corporation; Audit & Risk Committee Member, Victoria Police; Committee Chair, Note Printing Australia

Margaret Crawford PSM, Chair, Audit and Risk Committee, Australian Taxation Office

How to register

Online Registration

Register online at www.iaa.org.au and follow the prompts. Each delegate must complete a separate online registration form. Please note this is a secure website

Registration forms

Alternatively registration forms can be scanned and returned by email: conferences@iaa.org.au

Please complete and return the registration form along with full payment. Each delegate must complete a separate registration form (except when purchasing a combined ticket).

Registration closing date and log-in details

IMPORTANT: Registrations will close at COB Monday, 13 October 2025.

For this event, IIA-Australia will be utilising a third-party virtual conference platform. Upon registering you will receive a confirmation email from IIA-Australia. On Tuesday, **14 October 2025** you will receive an email with your log-in details to the event. All attendees registered will also have access to review sessions after the event.

Conference fees

All fees are quoted in Australian Dollars and are inclusive of the 10% compulsory goods and services tax (GST).

CPE

Attendance at this forum will provide 9 CPE hours.

Audit and Risk Committee Forum – Registration Fees

Early Bird	Register before or on 3 October 2025
Individual Ticket	\$560
Standard	Register after 3 October 2025
Individual Ticket	\$660

NEW FOR 2025 – Combined ticket: receive a 10% discount for two or more people from the same organisation to either the Audit & Risk Committee Forum or Local Government Assurance Forum, allowing you to spread teams attendance across both events. This discount is not available for online registrations, email conferences@iaa.org.au with the registration details.



Internal Audit is **uniquely positioned** to shape a risk-aware culture and **influence the behaviours** of those around it.



Registration form & tax invoice

Audit and Risk Committee Forum - Thursday 16 and Friday 17 October 2025 - Online



1. PROVIDE PERSONAL DETAILS – please use block letters

Title	Prof	Dr	Mr	Mrs	Ms	Miss	Other
Family name							
Given name							
Postnominal	CIA®	CCSA™	CGAP™	CFSA™	CRMA™	GradCertIA	QIAL™
Other							
Position							
Organisation							
Address for correspondence							
City/State							
Country							
Postcode							
Telephone ()							
Facsimile ()							
Mobile							
Email							
Name as you wish it to appear on name badge							
Please indicate your membership number							
IIA Member							

2. CONFIRM REGISTRATION TYPE AND FEES

Early Bird	register before or on 3 October 2025
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TOTAL REGISTRATION FEES \$

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TERMS AND CONDITIONS

Definitions

The word 'event' refers to all our conferences, workshops, webinars, members meetings, professional development training courses, dinners and other networking occasions.

Invoicing, Payment & Registration

If an invoice is requested for an event, payment must be received within 14 days of the invoice date. The registration for events will not be processed until full payment is received. The registration fees includes certificate of attendance, lunch and morning and afternoon tea.

Cancellation Fees

All cancellations must be notified in writing to IIA-Australia. No refunds will be given for non-attendance. The following cancellation fees apply:

- Cancellations received 15 days or more before the event: 15% fee applies
- Cancellations received between 14 days and 8 days before the event: 25% fee applies
- Cancellations received within 7 days before the event: 100% fee applies

Cancellation by IIA-Australia

We reserve the right to alter published programs, speakers and venues without prior notice. However, events are intended to be provided as advertised. Professional development training courses are subject to sufficient participant numbers. If the event has to be cancelled, you will be notified at least one week in advance of the event. Our liability is limited to a full refund of the event fee only. No compensation will be paid for any other costs incurred by the delegate, such as travel or accommodation. IIA-Australia accepts no liability if an event is cancelled or postponed for reasons beyond our reasonable control.

Privacy Statement

I, or a later substitute, hereby consent to my/their name, position and organisation being included in the Conference Delegate list and forwarded by

3. PAYMENT DETAILS

Method of payment (please choose an option)

1. Credit card via secure payment link on invoice
2. I will transfer the above sum to the

Account Name: The Institute of Internal Auditors – Australia

Bank: Westpac Banking Corporation

Address: 84 King Street, Sydney NSW 2000

Branch (BSB): 032003

Account Number: 478233

Swift code: WPACAU2S

When sending payment by telegraphic transfer from overseas, please add AUD\$25.00 for bank fees. The delegate is responsible for all fees associated with the transaction. To enable us to identify your payment, please ensure that your name and **Audit and Risk Committee Forum 2025** appear on the transfer.

Please email a record to accounts@iia.org.au.

6. RETURNING FORM

Please return form and payment to

Institute of Internal Auditors – Australia

email: conferences@iia.org.au

Each delegate must complete a separate registration form

General enquiries

conferences@iia.org.au

Tel +61 2 9267 9155

www.iia.org.au

Sponsorship enquiries

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IIA-Australia to related third parties including sponsors and exhibitors. For virtual attendees, when visiting virtual exhibition booths your contact details will be made available to the exhibitors.

I acknowledge that details will be used to confirm my membership status at IIA-Australia. IIA-Australia may use a third party conference service provider to process your registration. Photographs and videos may be taken at the event to be used for IIA-Australia promotional purposes. IIA-Australia will handle any personal information collected on this form in accordance with its Privacy Policy.

Transferring Your Place to Someone Else

If you are unable to attend an event, you can send someone else in your place provided that person meets the entry requirements of the event. Please notify us in advance so that we can update our delegate list. If the replacement delegate is not entitled to attend at the same price (for example if an IIA-Australia member sends a non-IIA-Australia member in his or her place) then the difference in fees must be paid before the event is held.

Transferring Fee to Another Event

Transferring your registration to another event 15 or more days prior to the event incurs a fee of 10% of registration fees. Transferring registration to another event within 14 days prior to the event is not permitted.

Liability

IIA-Australia does not accept responsibility for anyone acting as a result of information or views expressed by speakers. Delegates should take specific advice when dealing with specific situations. Opinions expressed are those of individual speakers and not necessarily those of the IIA-Australia.

Intellectual Property

The Intellectual Property Rights in the events are owned by, and shall remain vested in, the IIA-Australia and/or its appointed training provider(s) / speaker(s).