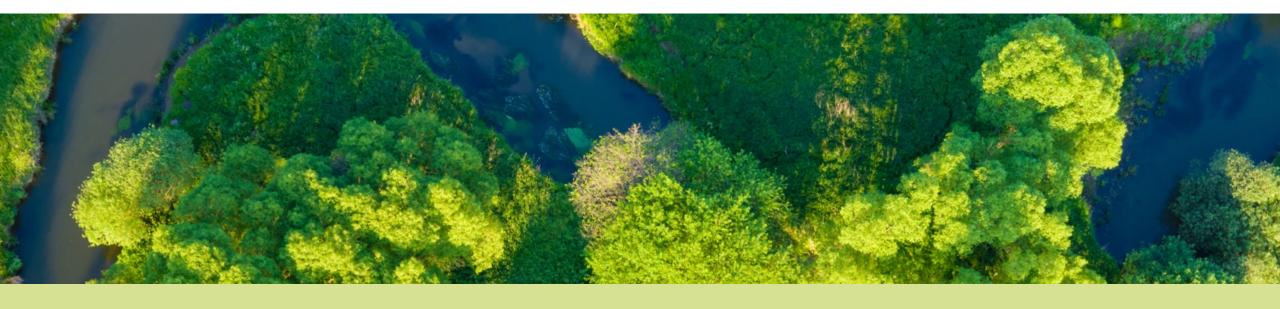
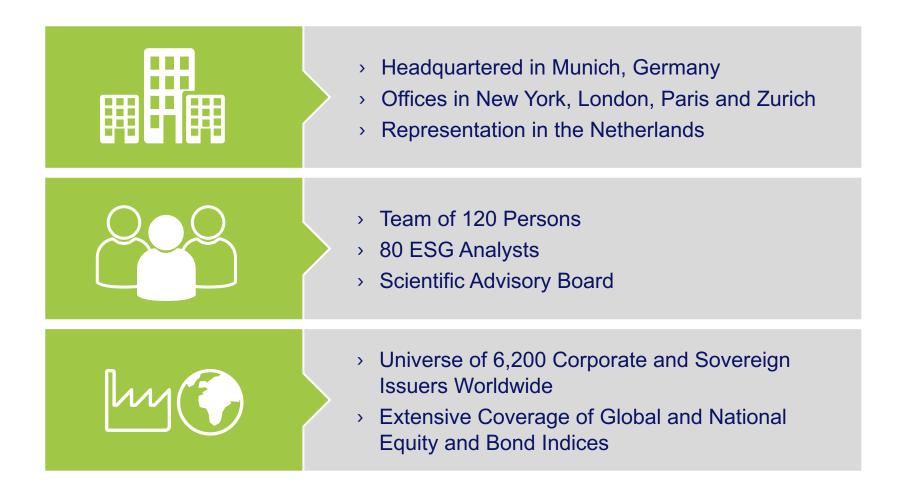
oekom research



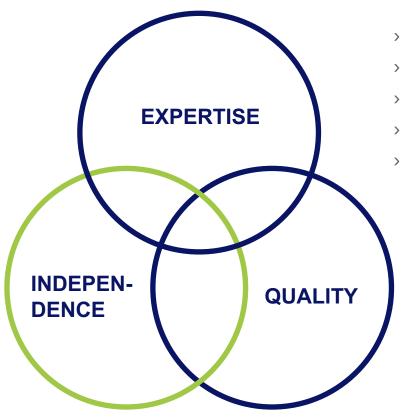
High Quality ESG Ratings

Presentation to Society's E&S Working Group

About oekom research



Strengths



- > 25 Years of Excellence in ESG Research
- Customised Service
- Highly Experienced Analysts
- > Detailed Industry-Specific Approach
- > 700 Rating Indicators
 - > Rigorous Training of all Analysts
 - > Transparent Rating Process
 - > Comprehensive Dialogue with Companies
 - > ARISTA Certified since 2009
 - > Deep Data Delivery Gold Standard

- No Financial Service Providers or Rated Issuers among the Shareholders
- > No Consulting Services for Companies
- > Commissioned by Investors, not by the Rated Issuers



Areas of Expertise

ESG Ratings

Controversy Screening

Impact & UN SDG

Green Bonds

Carbon & ESG Integration

Services



Rating Reports



ESG Investment Universe



ORBIT Database



Advisory



Portfolio Analysis



Data Feeds



Indices



Engagement

Rating Methodology

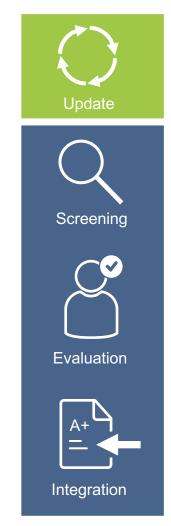
Rating Universe



Dialog-oriented Rating Process



Up-to-date Research Reports & Data



Continuous

Annual

Controversy Assessment

- > 30,000+ International Media Sources
- International NGOs
- Scientific Institutions

Company Developments

- Mergers
- Acquisitions
- Delisting

Company Data & Information

- Annual Reports
- CSR Reports
- → Website

Quantitative Data Points

- → ESG Impact Data
- Revenue Data on Product Groups & Services

Rating Criteria: Development and Review

Focus on Materiality

- > 5 Key Issues per Sector
- > 600+ Detailed Industry Specific Criteria
- Sector Specific Expertise of Analysts

Constant Further Development

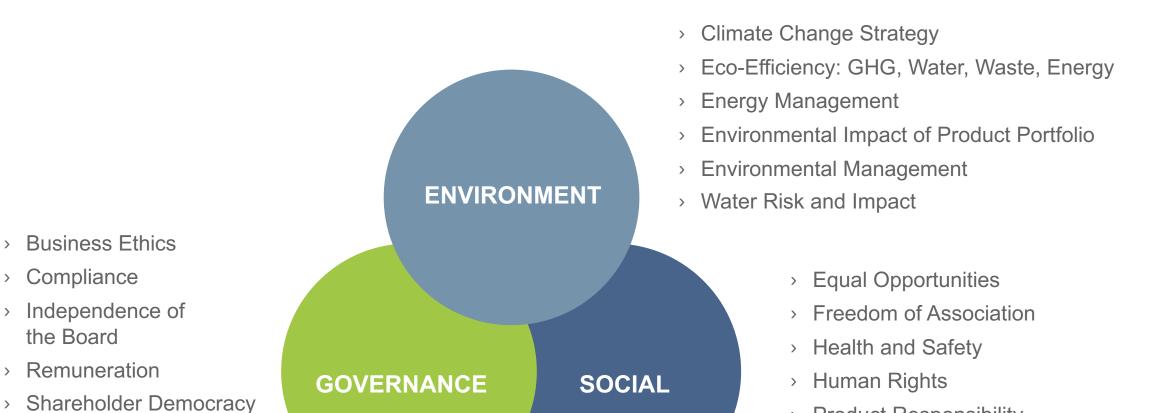
- New Scientific Findings
- Technological Developments
- > Regulatory Changes
- > Social Debate

Global Relevance

- International Norms and Conventions
- > UN SDGs
- Global Reporting Initiative
- > SASB

Corporate Rating: Cross-Sectoral Topics

More than 30 ESG topics assessed across all industries – examples



> Product Responsibility

Social Impact of Product Portfolio

Supply Chain Management

> Business Ethics

Independence of

> Shareholder Structure

Compliance

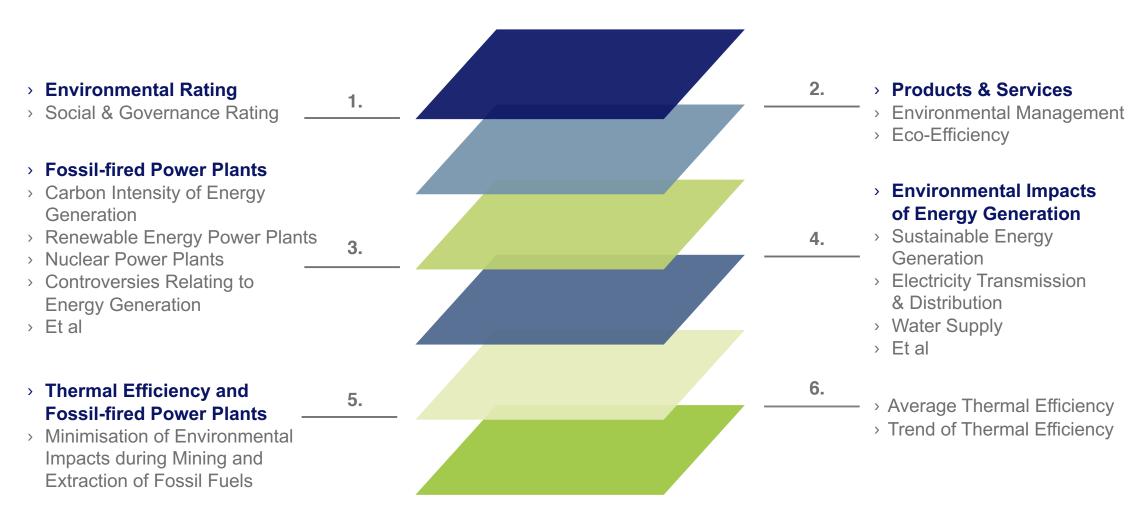
the Board

Taxes

> Remuneration

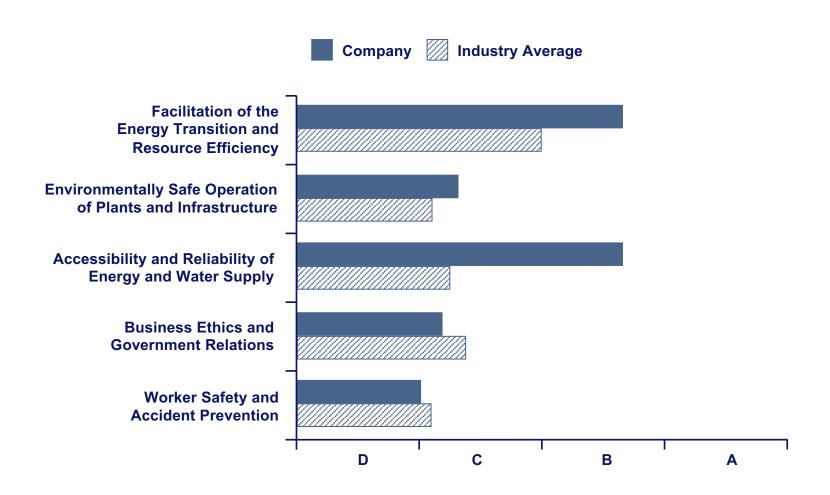
Corporate Rating: Industry-Specific Indicators

Drill-down to what really matters in an industry – example Utilities sector



Materiality: Industry-Specific Key Issue Performance

More than 50% overall weight in the rating – example Utilities sector



Negative Screening: Controversial Business Practices

Customisation according to level of severity

- Human Rights Controversies
- Controversial Environmental Practices
- ✓ Labour Rights Controversies
- Business Malpractise

| Controversial Business Practice | Severity Level of Controversy | | | Impact within the Investment Universe |
|---------------------------------|-------------------------------|---------------------|----------------|---|
| Labour Rights Controversies | | | | |
| ☐ Company | Moderate or Higher | Severe or Higher | Very Severe | Moderate: more than 100, severe: about 40, very severe: single companies affected |
| Suppliers | Moderate or Higher | Severe or higher | Very Severe | Moderate: several, severe: single companies, very severe: no company affected |
| Financiers | Moderate or Higher | Severe or Higher | Very Severe | Moderate: about 40, severe or very severe: single companies affected |



Negative Screening: Controversial Business Areas

Customisation on the basis of revenue share

Alcohol

Animal Testing

Chlorinated Hydrocarbons

Embryonic Research

Furs

Gambling

✓ GMOs

Military

Nuclear Power

Pesticides

Pornography

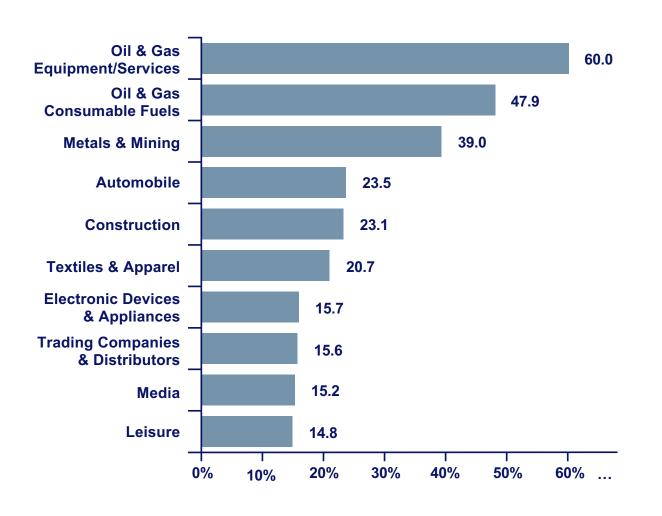
Tobacco

| Controversial Business Area | Net Sales | | | Impact within the Investment Universe |
|---------------------------------|-----------|--------|----------------|---|
| ■ Military | | | | |
| Producer | | | | |
| ☐ Weapons (system) – non-banned | ≥ 0% | □ ≥ 5% | ≥ 10% | 0%: about 60, 5%: about 20, 10%: still several companies affected |
| ☐ Weapons (system) – banned | □ ≥ 0% | ≥ 5% | ≥ 10% | 0%: about 20, 5%: one company, 10%: no company affected |
| Other armaments | ≥ 0% | ≥ 5% | ■ ≥ 10% | 0%: more than 100, 5%: about 40,10%: about 30 companies affected |
| ■ Trader | | | | |
| ☐ Weapons (system) – banned | ≥ 0% | ≥ 5% | ≥ 10% | 0%: some, 5% or 10%: no company affected |
| ☐ Weapons (system) – non-banned | ≥ 0% | ≥ 5% | ≥ 10% | 0% or 5% or 10%: no company affected |
| Other armaments | ≥ 0% | ≥ 5% | ■ ≥ 10% | 0%: some, 5% or 10%: no company affected |



Controversies Related to UN Global Compact Principles

Most controversial industries are in the raw materials segment



- Labour Rights
- **Corruption**
- **Environment**
- Human Rights



Rating Reports

Corporate Rating Report

Rating result – example Utilities sector



Corporate Rating: Analyst Opinion

Sustainability risks and opportunities at a glance

Sustainability Opportunities

- Business Model in Relation to Sustainable Development
- Products and Services (e.g. Impact Assessment,
 Quantification and Outlook)



Sustainability Risks

- ESG Risk Exposure (e.g. Business Model, Location, Activities)
- Risk Management in Relation to Sector- and Company-Specific Key Issues

Governance Opinion

- Governance Performance
 (e.g. Shareholder Structure,
 Sustainability-Related Remuneration)
- Compliance Related Controversies



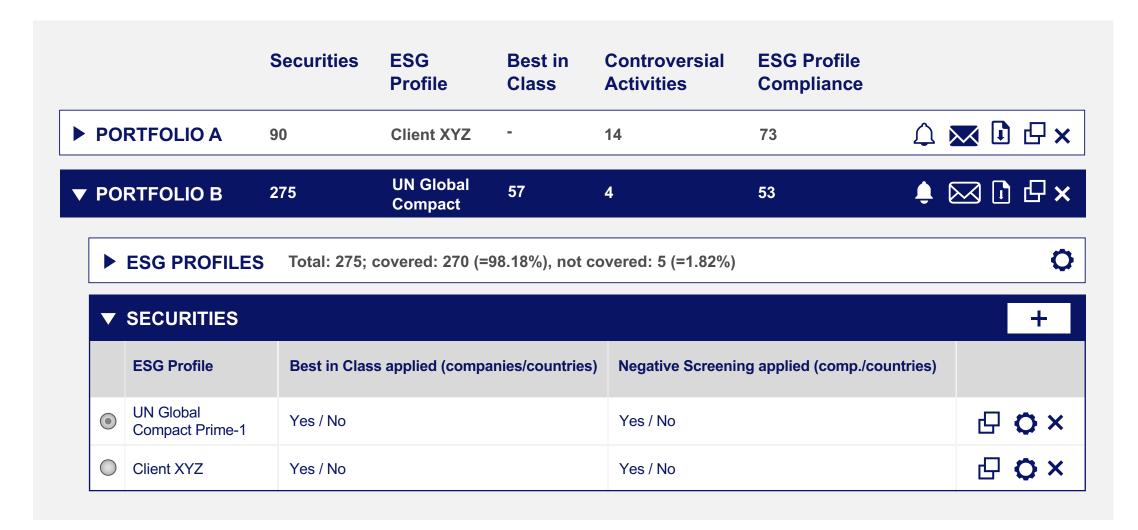


ORBIT Database

Overview



Portfolios Function



Companies

Compare rating results of any given company with other rated entities

| Compa | ny A | | | | |
|----------------------|-------------------------|-------------------------|--|--|--|
| ▼ Selected Companies | | | | | |
| Con | npany A | Benchmark | Electronic Devices & Appliances | | |
| Con | npany B | Selected for Comparison | Electronic Devices & Appliances | | |
| Con | npany C | Selected for Comparison | Electronic Devices & Appliances | | |
| Con | npany D | Selected for Comparison | Industrial Conglomerates | | |
| Α. | Social and Governance F | | | | |
| A.1. | Staff and Suppliers | | | | |
| A.1.1. | Staff | A - B - C - D | | | |
| A.1 | ••• | A - B - C - D | | | |

Companies

Detailed insights in ESG performance – example Gender Distribution

| ▼ A.1.1.2.3. Gender Distribution | | A - B - C - D | |
|---|----------|--|-----------|
| Company xyz | | Company abc | |
| a. Proportional representation of women in man | agement: | a. Proportional representation of women in mar | nagement: |
| | 2016 | | 2016 |
| Percentage of women in the overall workforced | 32% | Percentage of women in the overall workforced | 35% |
| Percentage of women in management positions | 28% | Percentage of women in management positions | 25% |
| Coverage: More than 50% of employees | | Coverage: More than 80% of employees | |
| b. Gender parity in the executive management to | eam: | b. Gender parity in the executive management t | eam: |
| Percentage of women in the executive | 2017 | Percentage of women in the executive | 2017 |
| management team | 16.7% | management team | 16.7% |



Case Studies

Sector-specific key issues

- Customer health and safety
- Impacts on soil and biodiversity
- Labour rights along the value chain
- Mitigation of direct and indirect climate impacts
- Conservation of aquatic ecosystems and water

Customer health and safety

- Impact of products on health and nutrition
- Health and nutrition strategy
 - Position
 - Targets
 - Labelling
 - Reduction of additives
- Marketing
- Product safety
 - Food safety management systems
 - Percentage of certified food safety management systems
 - Disclosure of product recalls
 - Responsible use of nanotechnology
- Relevant Controversies

Health and nutrition: Impact of products on health and nutrition

| Danone | Britannia Industries |
|---|---|
| Positive: e.g. dairy products with limited processing/additives, water, medical nutrition (est. share of net sales 45%) | Positive: e.g. dairy products with limited processing/additives (est. share of net sales 10%) |
| Neutral: e.g. sweetened dairy products, cheese (55%) | Neutral: e.g. bread (40%) |
| Negative: none | Negative: e.g. biscuit, cake (50%) |
| ⇒ rating: C+ | ⇒ rating: D+ |

Health and nutrition: Position and targets

Positive examples from Danone:

- Position:
 - Acknowledgement that health- and nutrition-related problems may result from people's diets
 - Commitment to contribute to solutions
- Nutrition targets:
 - For example: Reduction of sugar in e.g. fermented milk-based and vegetal products and milk powder: less than 11.5g/100g until 2020
 - Similar targets for other product groups
 - Targets also exist for salt and fat
- → rating: A-

Product safety: Food safety

| Danone | Britannia Industries | | | |
|---|--|--|--|--|
| Group-wide food safety management system | | | | |
| Some locations - systems certified to relevant standard, but exact coverage unclear | Certification according to ISO 2200 at all manufacturing sites | | | |
| ⇒ rating: B- | ⇒ rating: A+ | | | |

Impacts on soil and biodiversity

- Environmental benefits of products
- Soil and biodiversity management in agricultural production
 - Position
 - Measures to promote sustainable practices along the value chain
 - Share of raw materials from certified organic farming
 - Palm oil
 - Position
 - Percentage of certified palm oil

Soil and biodiversity management in agricultural production

Positive examples from Danone:

- Position on soil and biodiversity:
- Commitment to:
 - Decrease the use of fertilizers, pesticides
 - Support for farmers with regard to rotating crops, maintaining natural grasslands, planting and protecting trees, preserving wetlands, practicing integrated pest management
 - Eliminate deforestation impacts from supply chain until 2020
 - ⇒ rating: B+
- Palm oil:
 - Position:
 - Use of certified palm oil only
 - Exclusion of palm oil from plantations threatening high carbon stocks and peat-soils
 - Percentage certified: 100% RSPO-segregated
 - ⇒ rating: A-

Discussion



Contact oekom research

Ariane de Vienne ariane.devienne@oekom-research.com +1 917 374 1777





