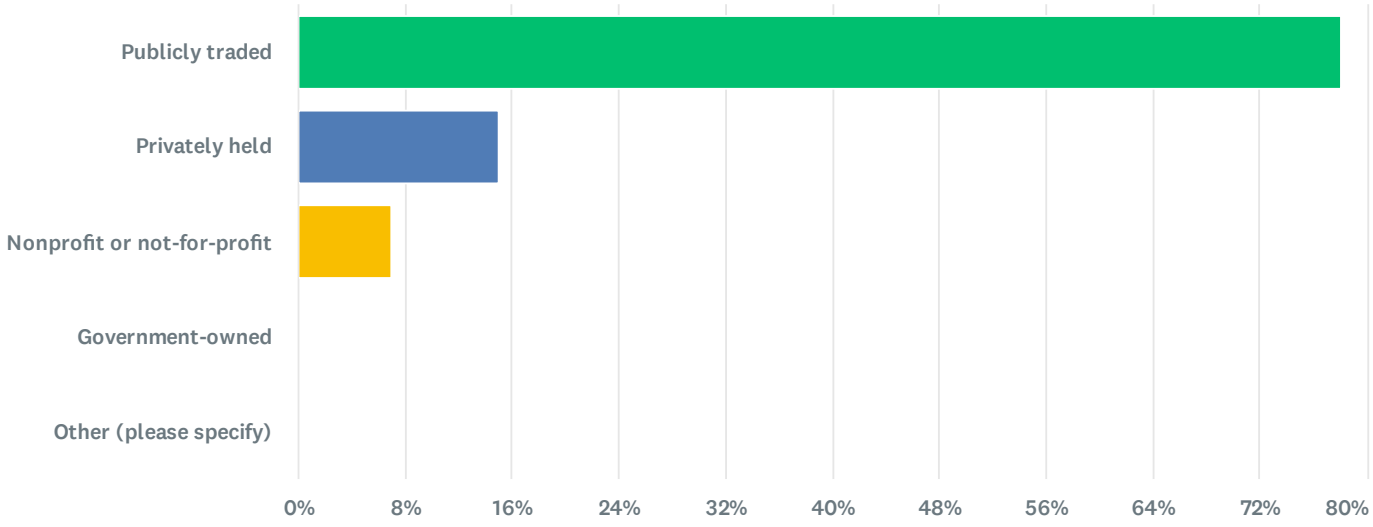
Q1 87 responses

What is your company/organization type?

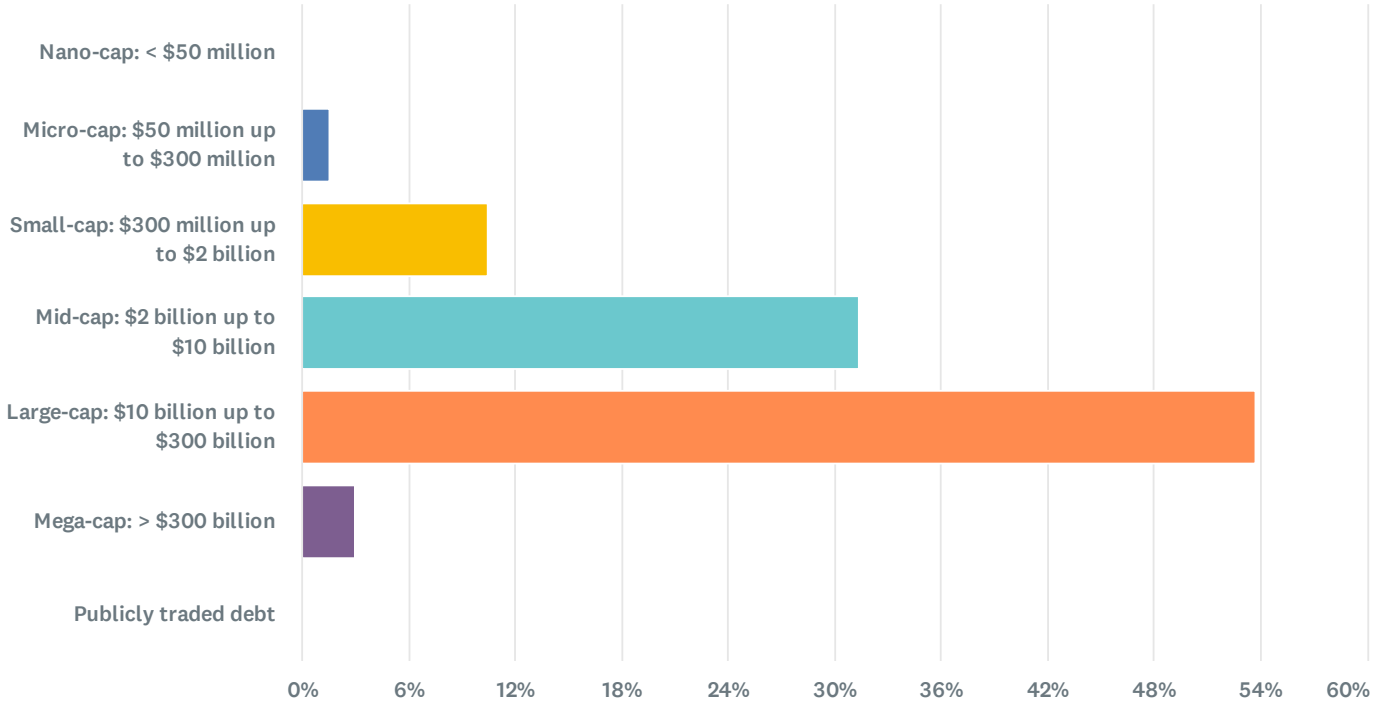


Answer Choices	Percentage	Responses
Publicly traded	78.16%	68
Privately held	14.94%	13
Nonprofit or not-for-profit	6.90%	6
Government-owned	0%	0
Other (please specify)	0%	0
Total		**87**

#	OTHER (PLEASE SPECIFY)	DATE
	There are no responses.	

Q2 67 responses

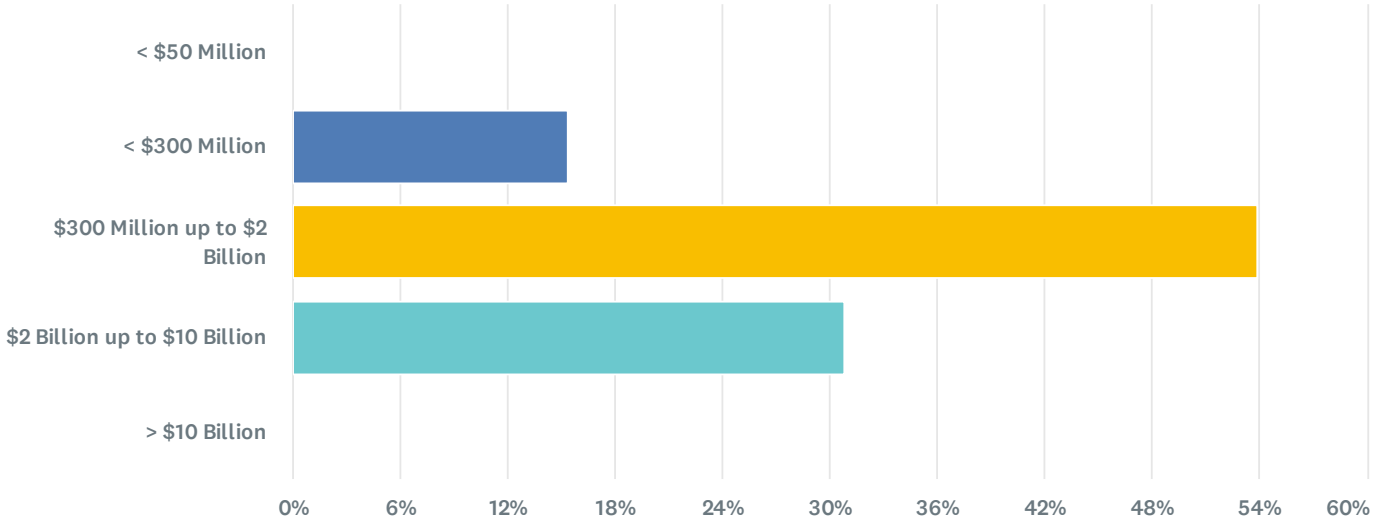
What is your company's approximate market capitalization?



Answer Choices	Percentage	Responses
Nano-cap: < $50 million	0%	0
Micro-cap: $50 million up to $300 million	1.49%	1
Small-cap: $300 million up to $2 billion	10.45%	7
Mid-cap: $2 billion up to $10 billion	31.34%	21
Large-cap: $10 billion up to $300 billion	53.73%	36
Mega-cap: > $300 billion	2.99%	2
Publicly traded debt	0%	0
Total		**67**

Q3 13 responses

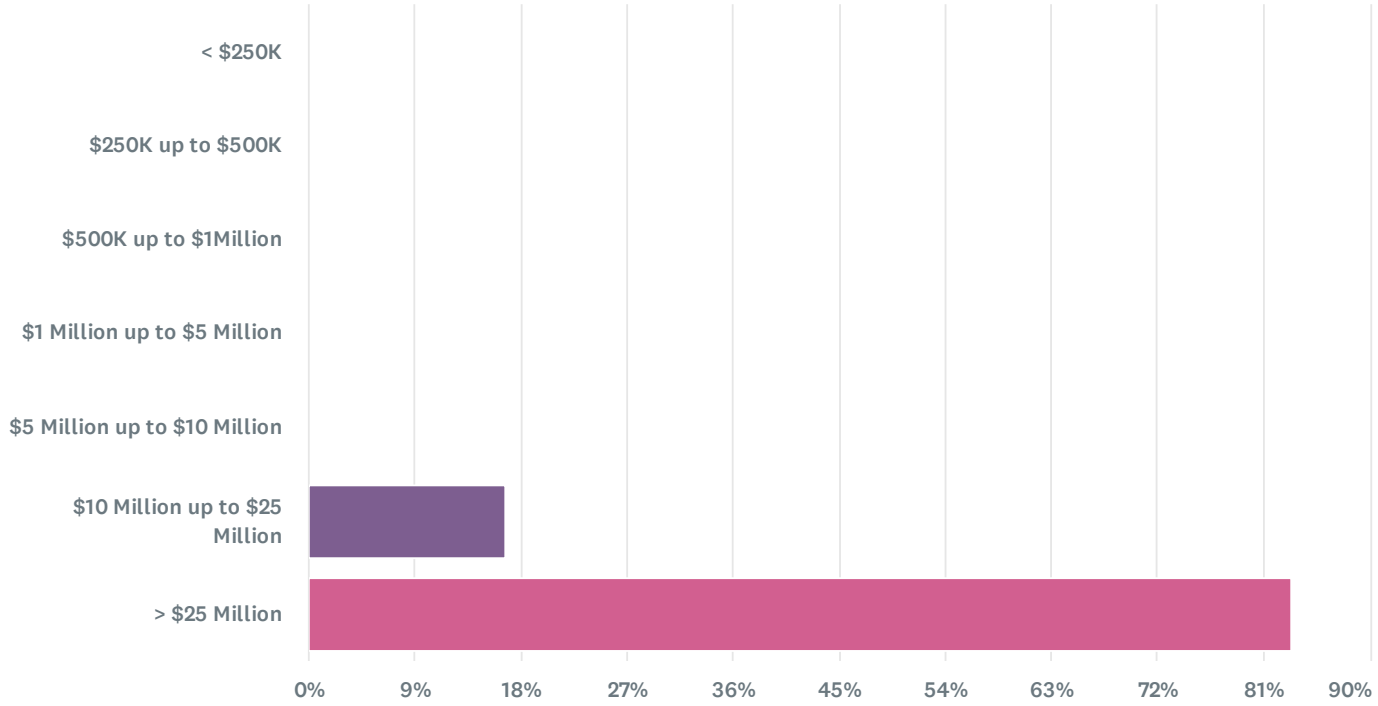
What is your company's approximate annual revenue?



Answer Choices	Percentage	Responses
< $50 Million	0%	0
< $300 Million	15.38%	2
$300 Million up to $2 Billion	53.85%	7
$2 Billion up to $10 Billion	30.77%	4
> $10 Billion	0%	0
Total		**13**

Q4 6 responses

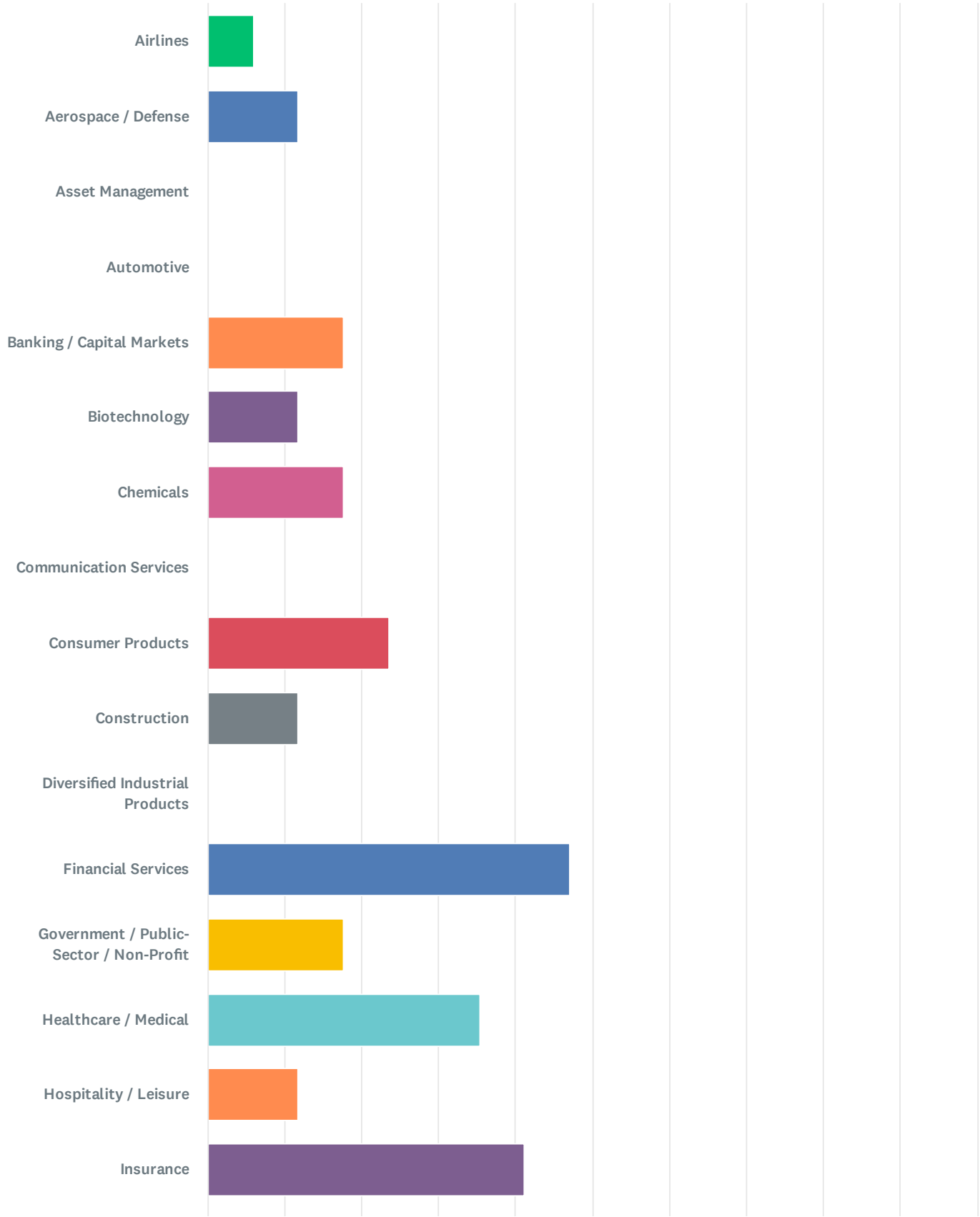
What is your organization's approximate annual revenue?



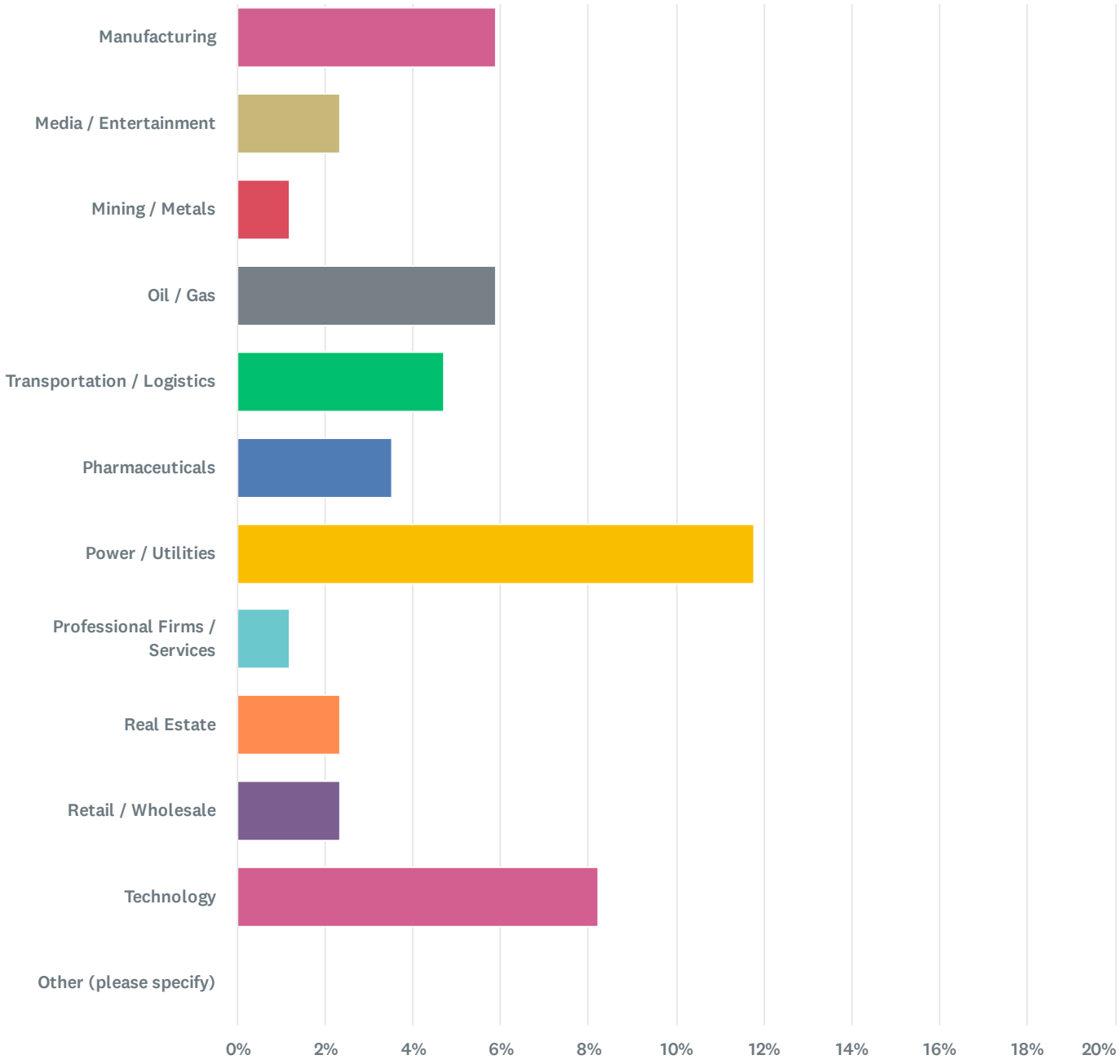
Answer Choices	Percentage	Responses
< $250K	0%	0
$250K up to $500K	0%	0
$500K up to $1Million	0%	0
$1 Million up to $5 Million	0%	0
$5 Million up to $10 Million	0%	0
$10 Million up to $25 Million	16.67%	1
> $25 Million	83.33%	5
Total		**6**

Q5 85 responses

What is your company's/organization's primary industry or focus area?



Board Oversight and Governance of AI



Answer Choices	Percentage	Responses
Airlines	1.18%	1
Aerospace / Defense	2.35%	2
Asset Management	0%	0
Automotive	0%	0
Banking / Capital Markets	3.53%	3
Total		**85**

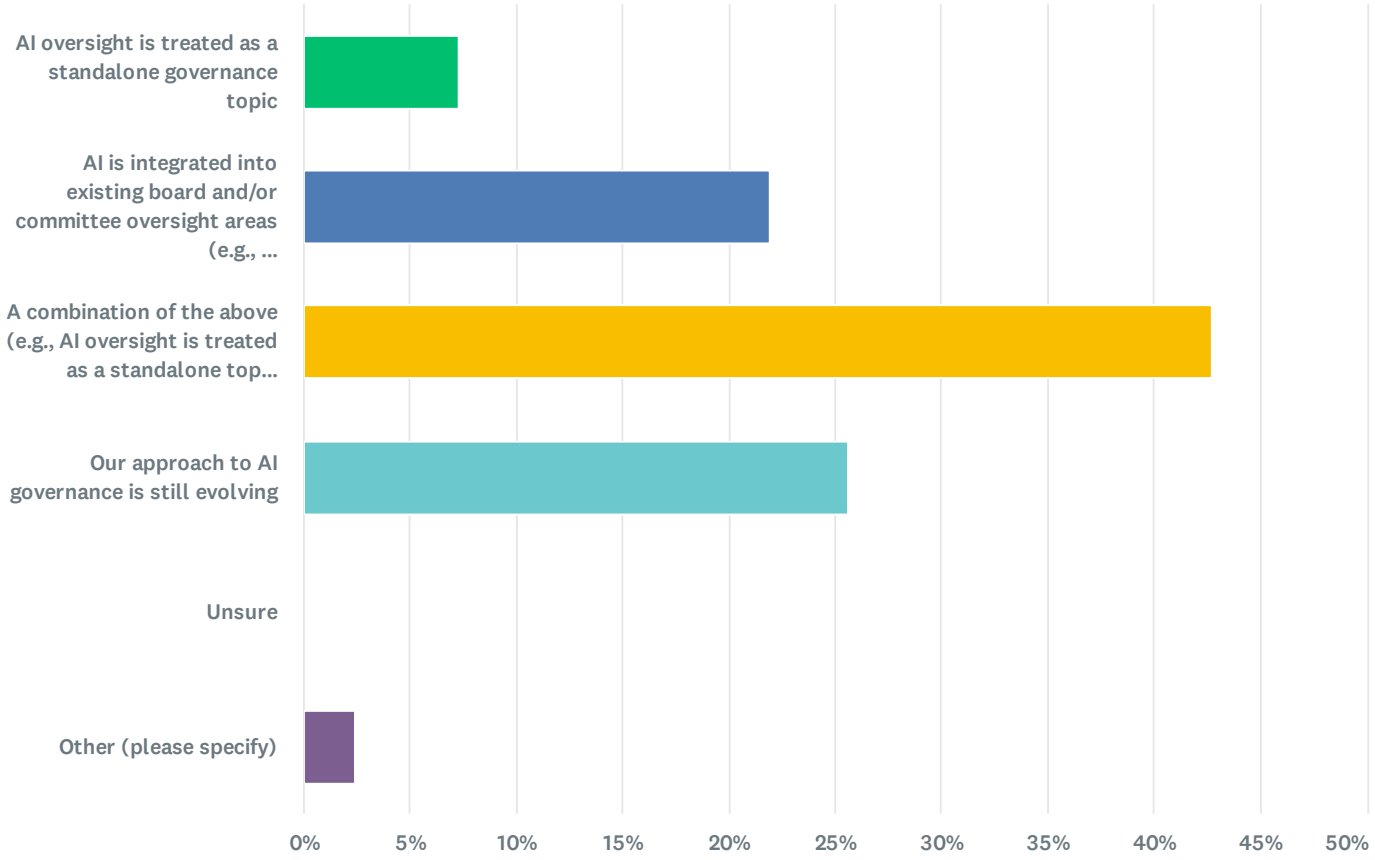
Answer Choices	Percentage	Responses
Biotechnology	2.35%	2
Chemicals	3.53%	3
Communication Services	0%	0
Consumer Products	4.71%	4
Construction	2.35%	2
Diversified Industrial Products	0%	0
Financial Services	9.41%	8
Government / Public-Sector / Non-Profit	3.53%	3
Healthcare / Medical	7.06%	6
Hospitality / Leisure	2.35%	2
Insurance	8.24%	7
Manufacturing	5.88%	5
Media / Entertainment	2.35%	2
Mining / Metals	1.18%	1
Oil / Gas	5.88%	5
Transportation / Logistics	4.71%	4
Pharmaceuticals	3.53%	3
Power / Utilities	11.76%	10
Professional Firms / Services	1.18%	1
Real Estate	2.35%	2
Retail / Wholesale	2.35%	2
Technology	8.24%	7
Total		**85**

Answer Choices	Percentage	Responses
Other (please specify)	0%	0
Total		**85**

#	OTHER (PLEASE SPECIFY)	DATE
	There are no responses.	

Q6 82 responses

Which of the following best describes your company's current approach to AI governance?

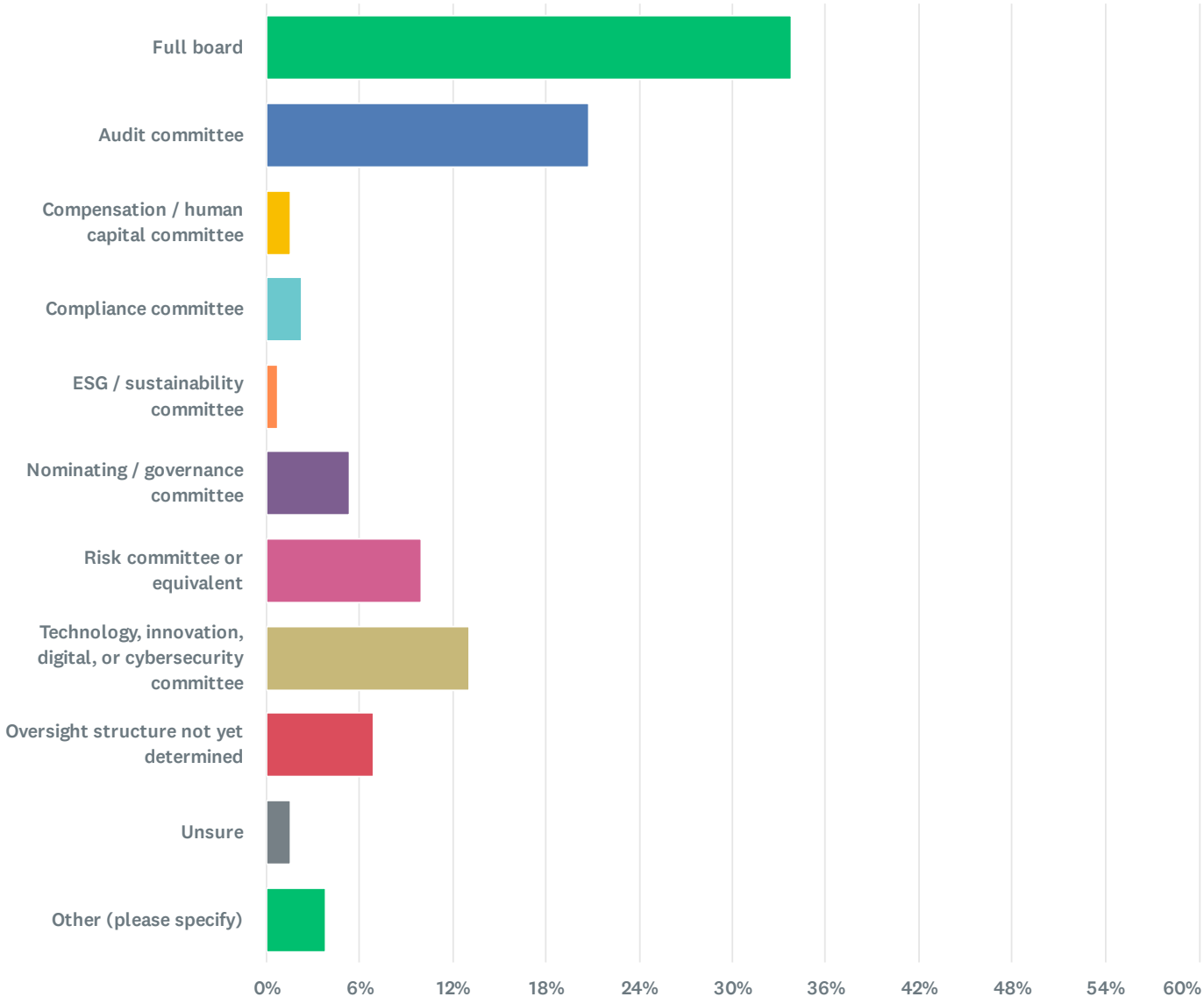


Answer Choices	Percentage	Responses
AI oversight is treated as a standalone governance topic	7.32%	6
AI is integrated into existing board and/or committee oversight areas (e.g., strategy, audit, compensation/human capital, governance)	21.95%	18
A combination of the above (e.g., AI oversight is treated as a standalone topic while also being incorporated into existing board and/or committee oversight areas)	42.68%	35
Our approach to AI governance is still evolving	25.61%	21
Unsure	0%	0
Other (please specify)	2.44%	2
Total		**82**

#	OTHER (PLEASE SPECIFY)	DATE
1	AI governance is overseen by senior management with reporting on technology innovation and governance reported to the board in connection with strategic updates	7/16/2026 1:35 PM
2	We just started presenting as a standalone quarterly full board topic / update	7/16/2026 12:44 PM

Q7 81 responses

Where, if at all, does primary responsibility for oversight of AI currently reside at your company? Select all that apply.



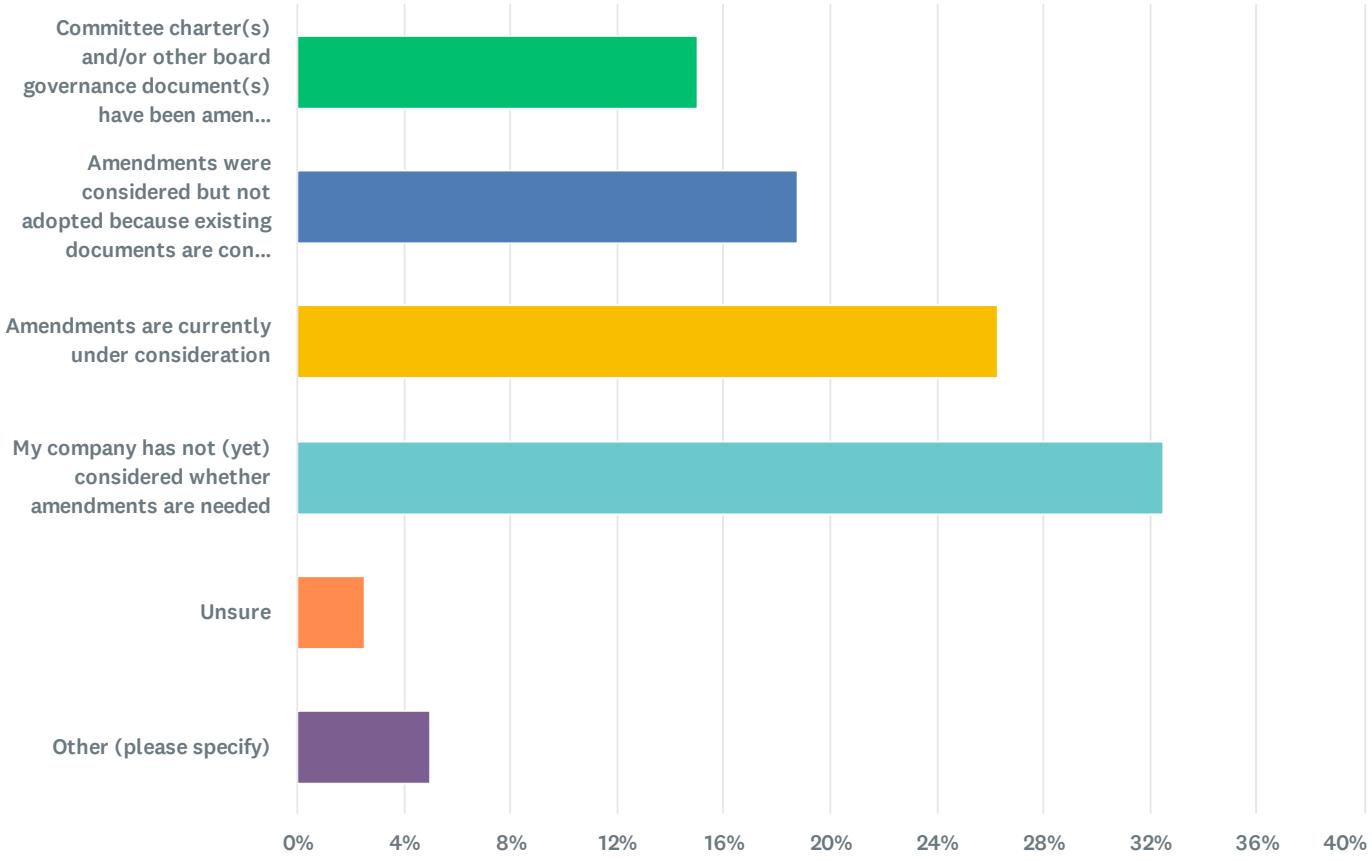
Answer Choices	Percentage	Responses
Full board	33.85%	44
Audit committee	20.77%	27
Compensation / human capital committee	1.54%	2
Total		**130**

Answer Choices	Percentage	Responses
Compliance committee	2.31%	3
ESG / sustainability committee	0.77%	1
Nominating / governance committee	5.38%	7
Risk committee or equivalent	10.00%	13
Technology, innovation, digital, or cybersecurity committee	13.08%	17
Oversight structure not yet determined	6.92%	9
Unsure	1.54%	2
Other (please specify)	3.85%	5
Total		**130**

#	OTHER (PLEASE SPECIFY)	DATE
1	However, expected to be at the Audit Committee	7/20/2026 12:33 PM
2	The Board has, initially, vested the Nominating/Governance Committee with oversight but may either share or assign responsibility to the Audit Committee in the future.	7/17/2026 12:43 PM
3	Company has established a specific AI Committee	7/17/2026 10:42 AM
4	AI Governance Committee of management	7/16/2026 7:20 PM
5	Primary responsibility resides with the audit committee but we have also established an informal AI oversight group of the board.	7/16/2026 12:28 PM

Q8 80 responses

Which of the following best describes your company's approach to amending committee charters and/or other board governance documents to expressly address AI oversight?



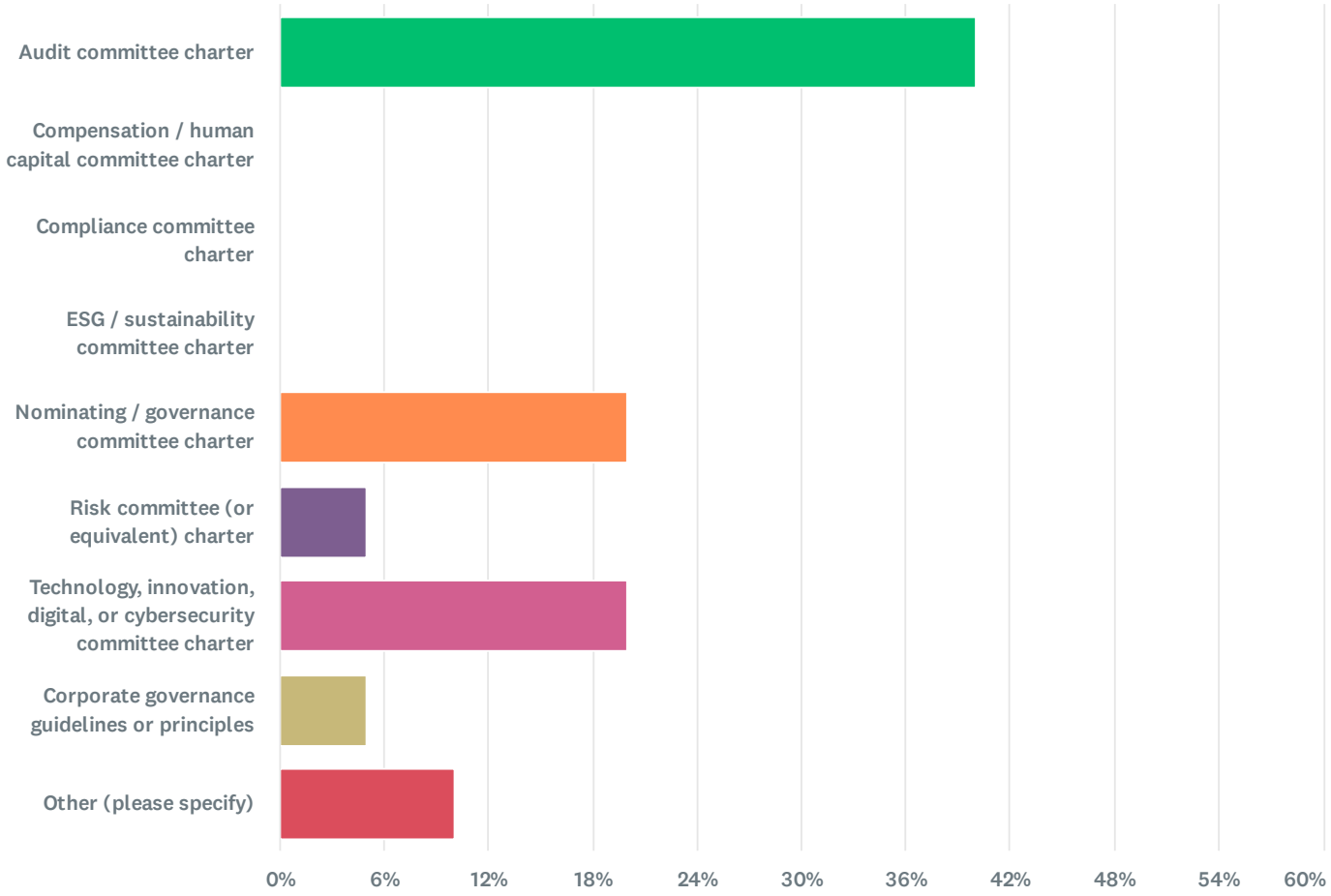
Answer Choices	Percentage	Responses
Committee charter(s) and/or other board governance document(s) have been amended to expressly address AI oversight	15.00%	12
Amendments were considered but not adopted because existing documents are considered sufficient	18.75%	15
Amendments are currently under consideration	26.25%	21
My company has not (yet) considered whether amendments are needed	32.50%	26
Unsure	2.50%	2
Total		**80**

Answer Choices	Percentage	Responses
Other (please specify)	5.00%	4
Total		**80**

#	OTHER (PLEASE SPECIFY)	DATE
1	Our Company has looked into whether amendments are needed and have not found a case for them ...yet.	7/22/2026 3:42 PM
2	We considered incorporating AI oversight into the Risk Committee Charter but elected to defer amendments while the Company remains in an AI evaluation phase. Formal charter updates will be reconsidered as AI usage and its impact on the Company become better defined.	7/22/2026 3:35 PM
3	Charters have been amended to specify oversight related to "emerging technologies" which covers AI and any future technology that may come	7/22/2026 3:05 PM
4	Originally, amended charter of Tech/Cyber Committee. However, as topic as evolved in strategic importance and committee structure streamlined, moved to full Board oversight.	7/19/2026 11:10 AM

Q9 15 responses

Which charter(s) and/or other board governance document(s) have been amended? (Select all that apply)



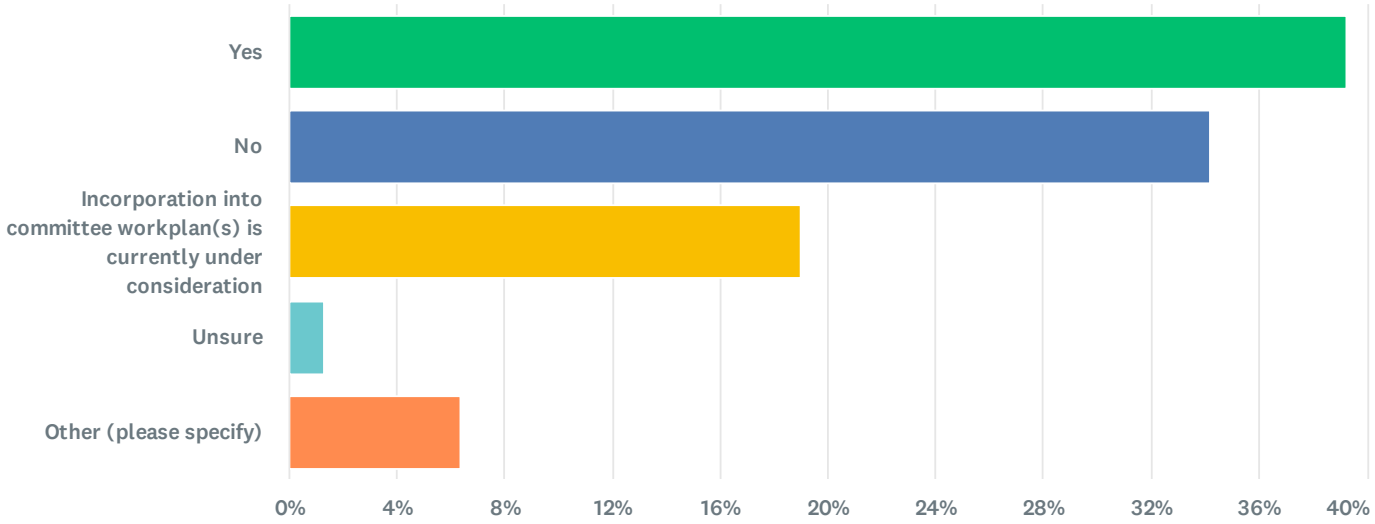
Answer Choices	Percentage	Responses
Audit committee charter	40.00%	8
Compensation / human capital committee charter	0%	0
Compliance committee charter	0%	0
ESG / sustainability committee charter	0%	0
Nominating / governance committee charter	20.00%	4
Risk committee (or equivalent) charter	5.00%	1
Total		**20**

Answer Choices	Percentage	Responses
Technology, innovation, digital, or cybersecurity committee charter	20.00%	4
Corporate governance guidelines or principles	5.00%	1
Other (please specify)	10.00%	2
Total		**20**

#	OTHER (PLEASE SPECIFY)	DATE
1	none yet, but will be our Risk Committee when we take that step	7/22/2026 3:35 PM
2	Safety	7/22/2026 3:05 PM

Q10 79 responses

Have AI-related topics been incorporated into the regular workplan(s) (e.g., annual calendars) of any board committees?

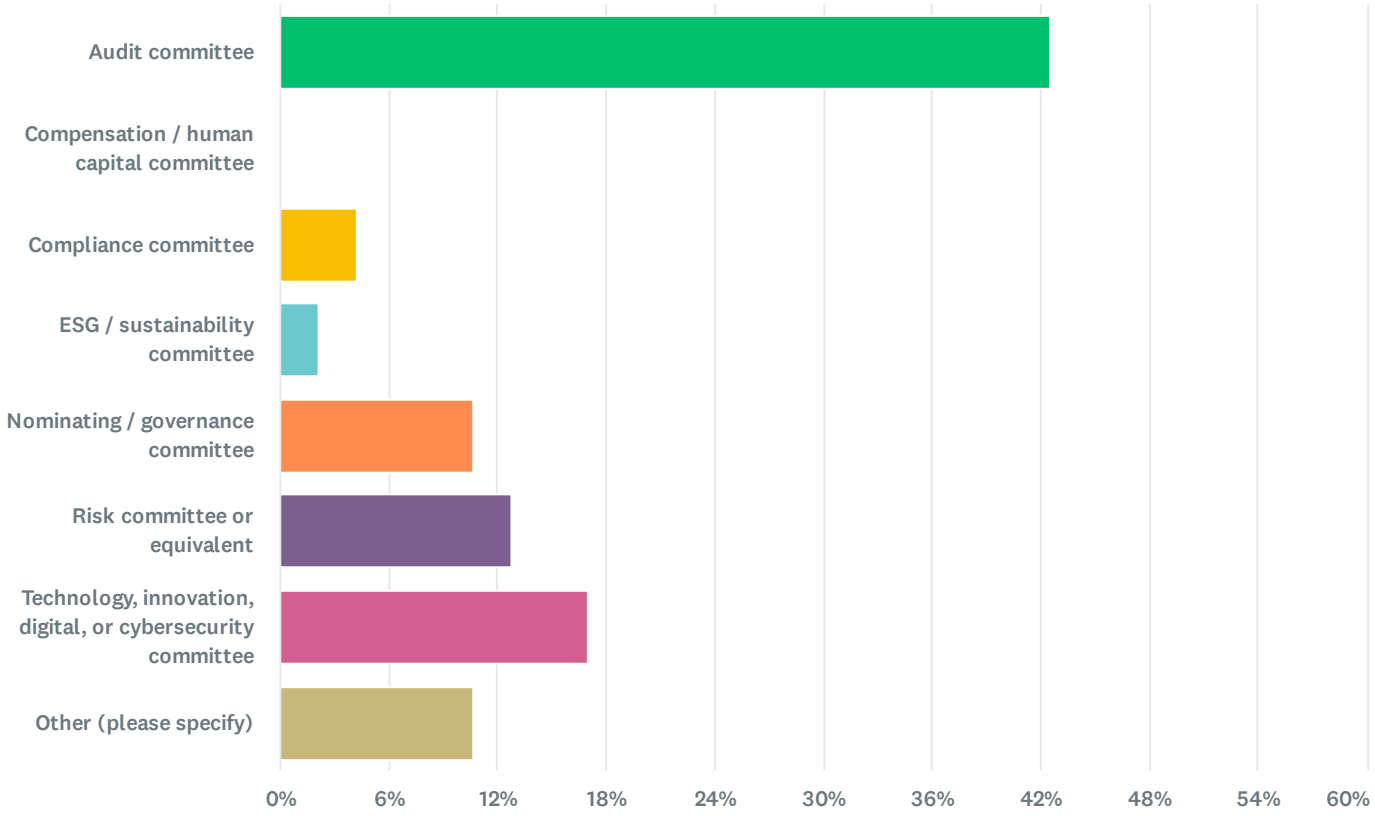


Answer Choices	Percentage	Responses
Yes	39.24%	31
No	34.18%	27
Incorporation into committee workplan(s) is currently under consideration	18.99%	15
Unsure	1.27%	1
Other (please specify)	6.33%	5
Total		**79**

#	OTHER (PLEASE SPECIFY)	DATE
1	not yet been considered	7/24/2026 10:39 AM
2	Periodic reporting to the full board in conjunction with IT strategy and in conjunction with twice yearly cyber presentations	7/24/2026 10:39 AM
3	Cybersecurity is a standing Board item, and that has generally had an AI component to it in recent years.	7/23/2026 12:56 PM
4	AI is discussed regularly in Risk Committee as it has been incorporated in our Enterprise Risk Dashboard	7/22/2026 3:36 PM
5	AI is clearly a board topic for the foreseeable future	7/16/2026 12:35 PM

Q11 34 responses

For which committee(s) have AI-related topics been incorporated into the regular workplan(s) (e.g., annual calendars)? (Select all that apply)

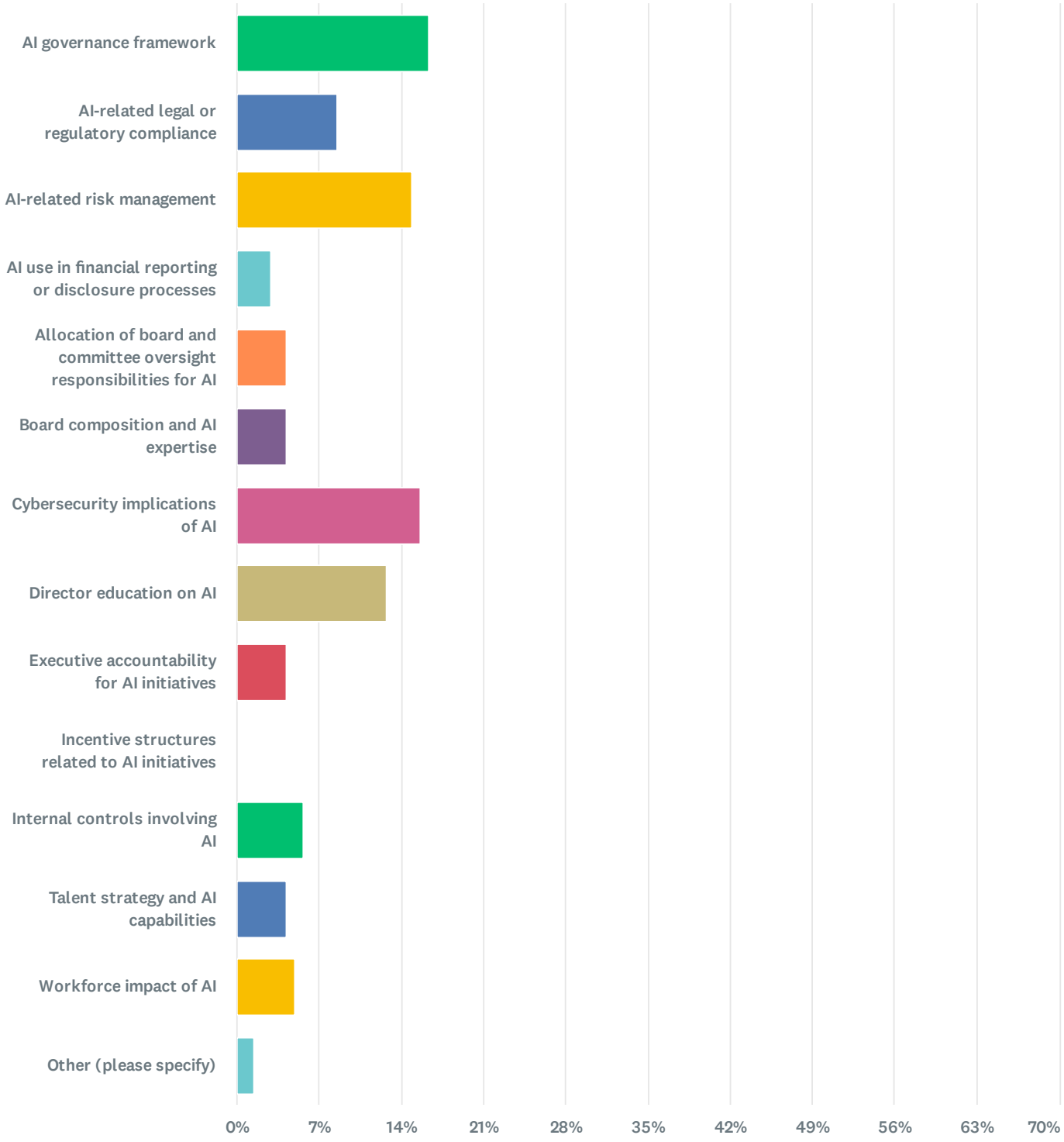


Answer Choices	Percentage	Responses
Audit committee	42.55%	20
Compensation / human capital committee	0%	0
Compliance committee	4.26%	2
ESG / sustainability committee	2.13%	1
Nominating / governance committee	10.64%	5
Risk committee or equivalent	12.77%	6
Technology, innovation, digital, or cybersecurity committee	17.02%	8
Other (please specify)	10.64%	5
Total		**47**

#	OTHER (PLEASE SPECIFY)	DATE
1	Regulatory Committee	7/24/2026 5:01 PM
2	full board	7/24/2026 10:39 AM
3	Full Board considers Cybersecurity, of which AI is a component.	7/23/2026 12:57 PM
4	Full Board	7/16/2026 7:21 PM
5	None. While discussed at all committees it remains a board responsibility	7/16/2026 12:36 PM

Q12 33 responses

Which AI-related topics, if any, have become recurring items on committee workplans (e.g., annual calendars)? (Select all that apply)



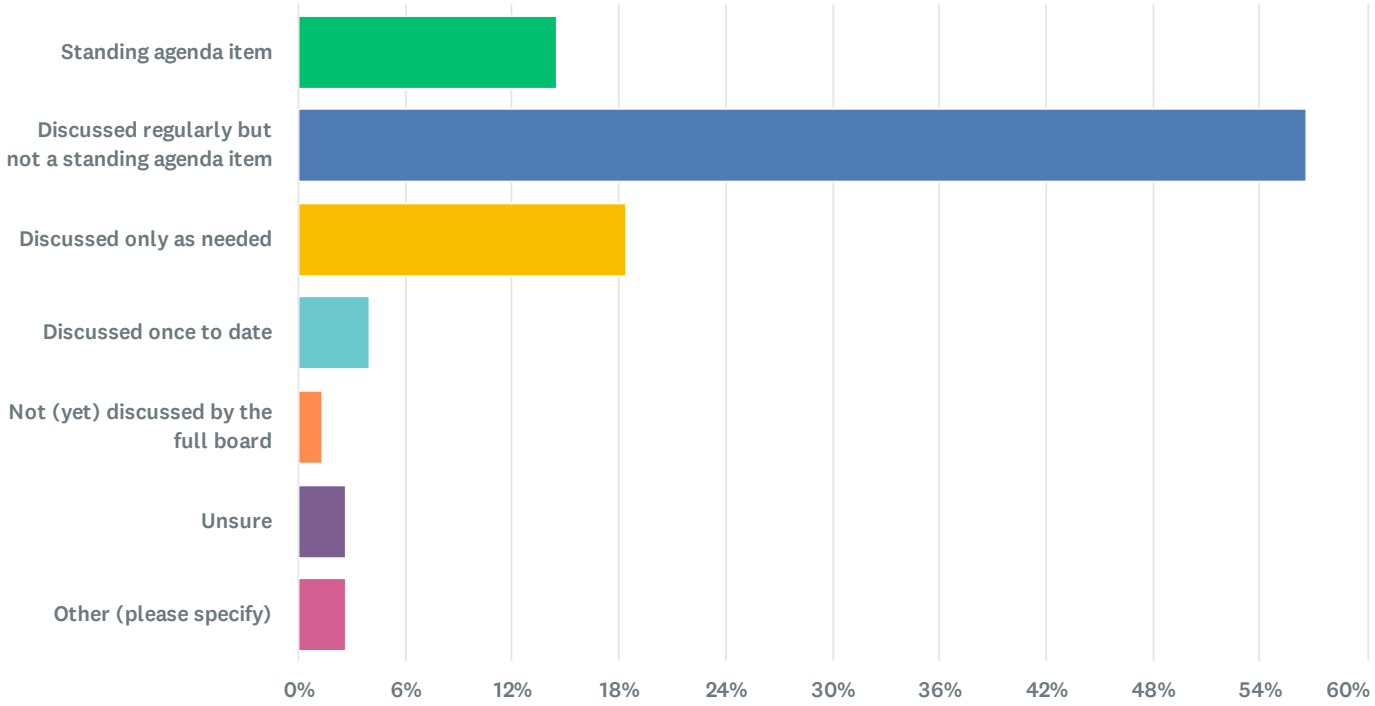
Answer Choices	Percentage	Responses

Answer Choices	Percentage	Responses
AI governance framework	16.31%	23
AI-related legal or regulatory compliance	8.51%	12
AI-related risk management	14.89%	21
AI use in financial reporting or disclosure processes	2.84%	4
Allocation of board and committee oversight responsibilities for AI	4.26%	6
Board composition and AI expertise	4.26%	6
Cybersecurity implications of AI	15.60%	22
Director education on AI	12.77%	18
Executive accountability for AI initiatives	4.26%	6
Incentive structures related to AI initiatives	0%	0
Internal controls involving AI	5.67%	8
Talent strategy and AI capabilities	4.26%	6
Workforce impact of AI	4.96%	7
Other (please specify)	1.42%	2
Total		**141**

#	OTHER (PLEASE SPECIFY)	DATE
1	Topics addressed with regularity, but specific components are not called out on annual calendar.	7/19/2026 11:11 AM
2	Nearly all of these items have been discussed at committee level, and some on a recurring basis (like director education on AI, and AI legal and regulatory compliance/update), but they are typically incorporated into other agenda items and aren't standing items on workplans at this point	7/16/2026 3:08 PM

Q13 76 responses

How is AI currently discussed by the full board?



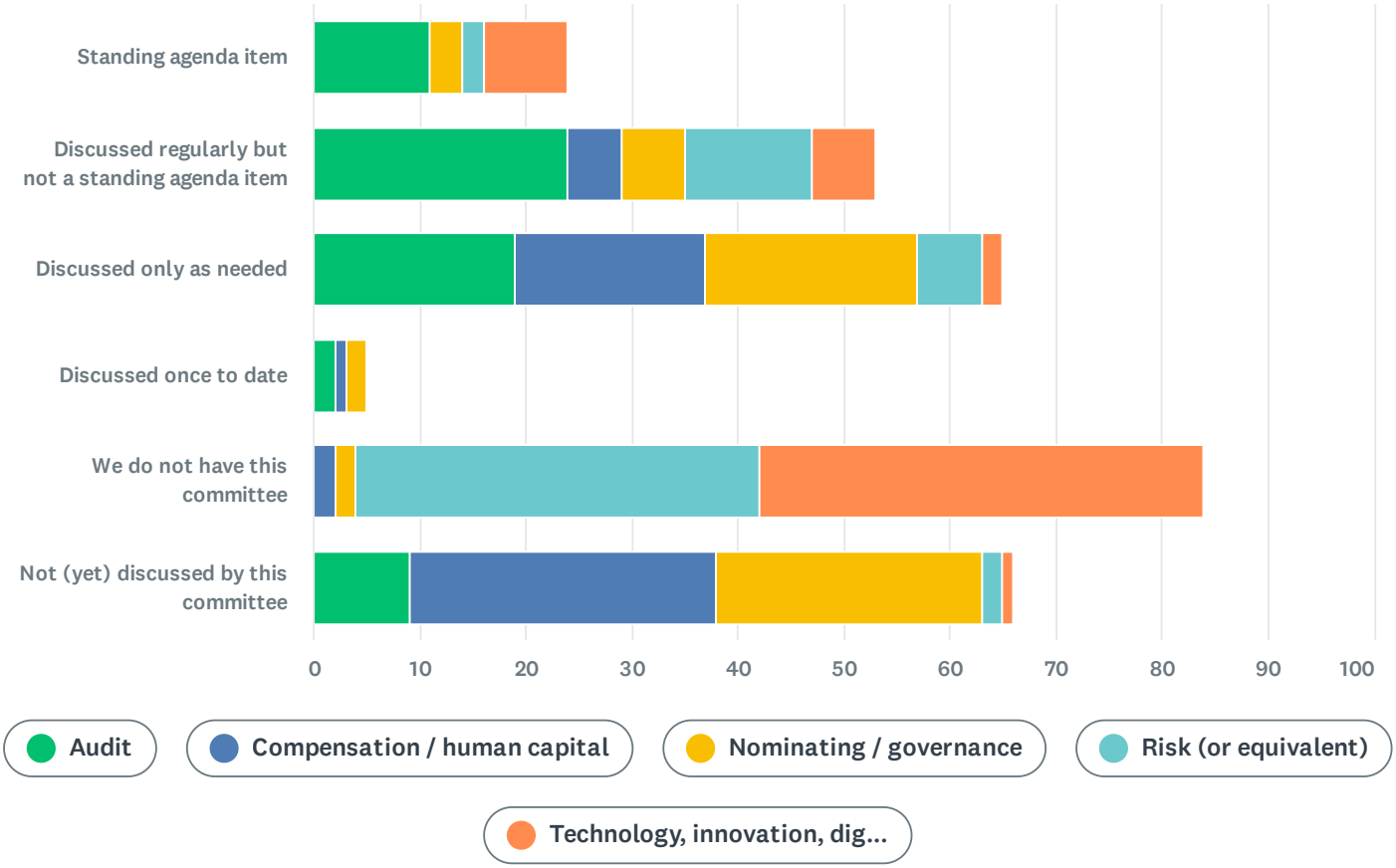
Answer Choices	Percentage	Responses
Standing agenda item	14.47%	11
Discussed regularly but not a standing agenda item	56.58%	43
Discussed only as needed	18.42%	14
Discussed once to date	3.95%	3
Not (yet) discussed by the full board	1.32%	1
Unsure	2.63%	2
Other (please specify)	2.63%	2
Total		**76**

#	OTHER (PLEASE SPECIFY)	DATE
1	AI is more intensely discussed in Board strategic planning retreats. AI expert in financial industry invited to speak to Board during strategic planning retreat. AI discussed at times when Risk Committee reports filter up to the Board.	7/22/2026 3:39 PM

2	Discussed at annual ERM review - both risks of use and risks associated with failing to use AI	7/16/2026 12:20 PM

Q14 70 responses

How is AI currently discussed by each of the following board committees? Please select one response for each committee. If your company does not have a particular committee, select "We do not have this committee."



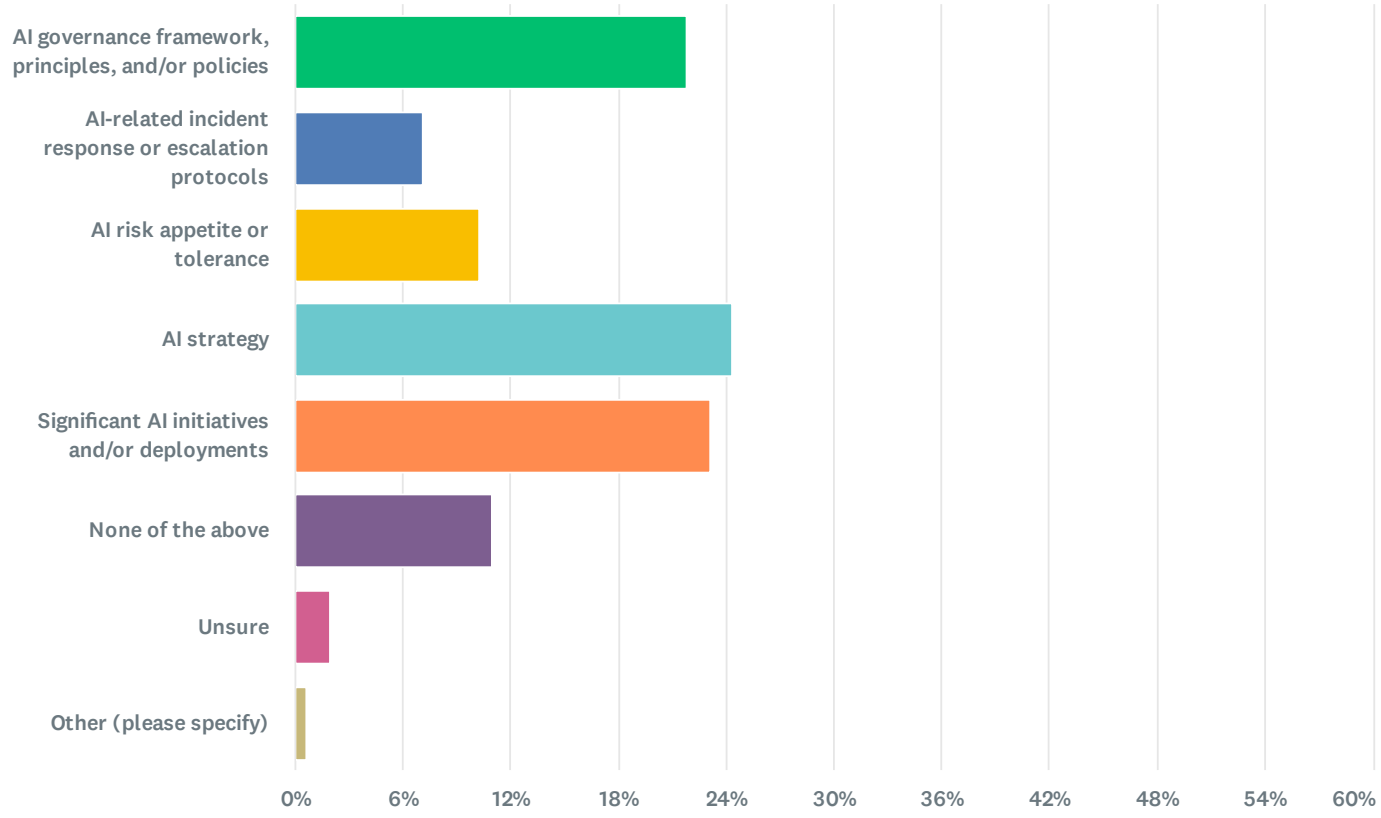
	Audit	Compensation / human capital	Nominating / governance	Risk (or equivalent)	Technology, innovation, digital, or cybersecurity	Total
Standing agenda item	45.83% 11	0% 0	12.50% 3	8.33% 2	33.33% 8	24
Discussed regularly but not a standing agenda item	45.28% 24	9.43% 5	11.32% 6	22.64% 12	11.32% 6	53
Discussed only as needed	29.23% 19	27.69% 18	30.77% 20	9.23% 6	3.08% 2	65
						297

	Audit	Compensation / human capital	Nominating / governance	Risk (or equivalent)	Technology, innovation, digital, or cybersecurity	Total
Discussed once to date	40.00% 2	20.00% 1	40.00% 2	0% 0	0% 0	5
We do not have this committee	0% 0	2.38% 2	2.38% 2	45.24% 38	50.00% 42	84
Not (yet) discussed by this committee	13.64% 9	43.94% 29	37.88% 25	3.03% 2	1.52% 1	66
						297

#	OTHER (PLEASE SPECIFY)	DATE
1	We don't have any committees. AI is discussed at the Board meeting.	7/24/2026 12:22 PM
2	Audit & Risk are combined committee	7/24/2026 9:23 AM
3	Audit covers risk and cyber	7/20/2026 3:27 PM
4	Discussed as part of cybersecurity presentation at both Audit and full Board	7/16/2026 1:59 PM
5	discussed at board meetings	7/16/2026 1:03 PM

Q15 72 responses

Which of the following items, if any, does the board or a board committee review and/or formally approve? (Select all that apply)

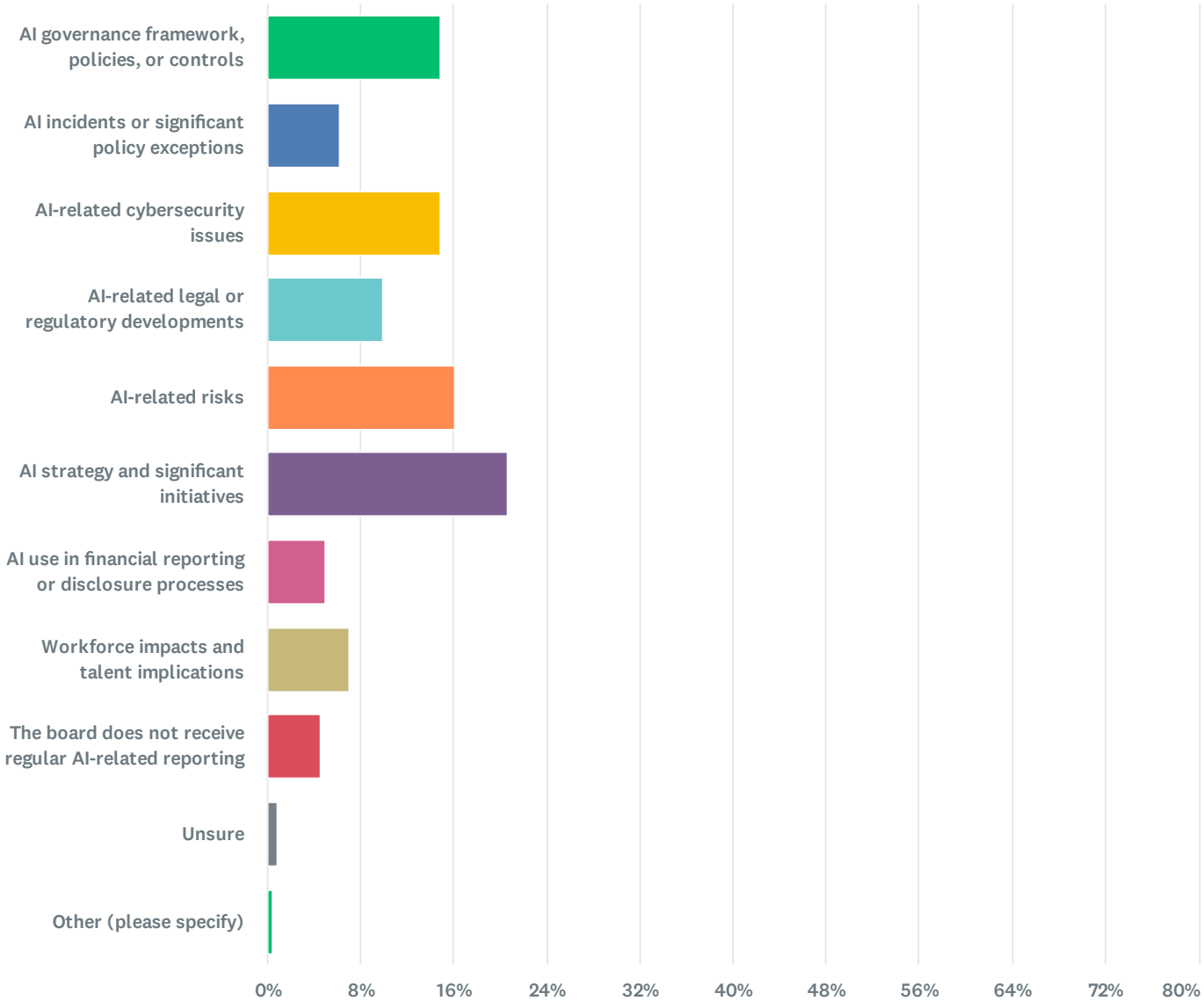


Answer Choices	Percentage	Responses
AI governance framework, principles, and/or policies	21.79%	34
AI-related incident response or escalation protocols	7.05%	11
AI risk appetite or tolerance	10.26%	16
AI strategy	24.36%	38
Significant AI initiatives and/or deployments	23.08%	36
None of the above	10.90%	17
Unsure	1.92%	3
Other (please specify)	0.64%	1
Total		**156**

#	OTHER (PLEASE SPECIFY)	DATE
1	undecided at the moment	7/24/2026 10:43 AM

Q16 71 responses

Which of the following information does management regularly report to the board or a board committee regarding AI? (Select all that apply)



Answer Choices	Percentage	Responses
AI governance framework, policies, or controls	14.81%	36
AI incidents or significant policy exceptions	6.17%	15
AI-related cybersecurity issues	14.81%	36
Total		**243**

Answer Choices	Percentage	Responses
AI-related legal or regulatory developments	9.88%	24
AI-related risks	16.05%	39
AI strategy and significant initiatives	20.58%	50
AI use in financial reporting or disclosure processes	4.94%	12
Workforce impacts and talent implications	7.00%	17
The board does not receive regular AI-related reporting	4.53%	11
Unsure	0.82%	2
Other (please specify)	0.41%	1
Total		**243**

#	OTHER (PLEASE SPECIFY)	DATE
1	Management reports developments in potential AI adoption and policies to either the Risk Committee or the full board as needed. Our company remains in an "investigative" state and has not yet fully adopted AI tools. Minor usage has been discussed and disclosed.	7/22/2026 3:43 PM

Q17 Please describe any notable practices, governance structures, challenges, or lessons learned regarding board oversight of AI at your company.

Answered: 7 Skipped: 80

#	RESPONSES	DATE
1	because healthcare is highly regulated and subject to legal and regulatory risk, AI adoption is slow after full consideration and vetting of all potential risks and downsides	7/23/2026 11:37 AM
2	Director education about AI is critical, as they cannot exercise oversight without sufficient background.	7/22/2026 3:08 PM
3	Consistent with survey results, directors often think they know more about AI than they actually do	7/17/2026 12:47 PM
4	None so far	7/16/2026 1:41 PM
5	In the process of amending Board and Technology Committee charters to include express oversight of AI.	7/16/2026 1:25 PM
6	None that I can think of	7/16/2026 12:43 PM
7	We have established an informal AI governance group of the Board to help oversee AI risks and opportunities and report its findings to the Board.	7/16/2026 12:32 PM