

# **CSI Bylaws Amendments Rationale**

The following documents substantive proposed changes to CSI's Bylaws and the Board's rationale. In many cases, the changes simply reflect updated terminology, modifications to comply with Maryland law (where CSI is incorporated), or consistent with best practices in management, association governance, and regulatory transparency. Subsequent to the Board's deliberations, vetting and formal recommendation, proposed changes were further reviewed and verified by CSI's legal counsel.

It should be noted that these changes affect how the Board governs itself. The proposed changes *do not* create or infer any need for a region or chapter to change its Bylaws or model Bylaws. Nomination processes and the right of members to vote for all Board members remain intact.

THIS MATRIX CONTAINS SUBSTANTIVE CHANGES ONLY.
ALL PROPOSED CHANGES CAN BE VIEWED IN THE <u>REDLINED BYLAWS</u> DOCUMENT.

## **Changes to Board Officers and their Duties**

The proposed Bylaws include a significant change to the structure of the Board. The titles "Board Chair" and "Chair-elect" have been proposed in place of "President" and "President-elect" to better reflect the leadership roles of CSI's Board of Directors and the duties of the Secretary and Treasurer have been updated to reflect modern business practices. The Board will continue to have one Director from each region, elected by the members of that region. The elimination of the Vice President position, due to lack of any specific/assigned duties, will result in at 16-member Board.

CURRENT BYLAWS	PROPOSED BYLAWS	RATIONALE
Article III. Board	Article III. Board	
Section 1. Government of the	Section 1. Governancement of the	Affirms the Board's managerial
Institute	Institute	as well as governing authority.
The affairs of the Institute shall be	The affairs of the Institute shall be	Streamlines and clarifies
governed by its Board.	governed by and managed under the	proposed composition of the
,	authority of its Board.	Board to include the following
Section 2. Composition of the	Section 2. Composition of the Board	Officers:
Board	·	Board Chair
The Board shall consist of Officers	The Board shall consist of Officers and	Chair-elect
and Directors.	voting Directors as follows: 1 Director	Secretary
	from each of the regions, 2 Directors At-	Treasurer
	Large, and the 4 elected Officers (Board	And the following Directors:
	Chair, Chair-elect, Secretary, and	1 Director from each region
	Treasurer). All voting Directors must be	2 At-Large Directors
	voting members in good standing of the	-
	Institute. Officers and Directors shall be	The two Vice-President
	elected to the Board in accordance with	positions are a vestige from the
	Article V of these Bylaws.	previous and larger board from
Section 3. Directors	Section 3. Directors	several years ago, and have no
One member from each geographical	— One member from each geographical	functional description in the
region shall be elected to the Board in	region shall be elected to the Board in	current policy or Bylaws, nor
accordance with Article V of these Bylaws.	accordance with Article V of these Bylaws.	are they part of succession
Two Directors at Large shall be elected to	Two Directors at Large shall be elected to the	sequence. Current Vice
the Board in accordance with Article V of	Board in accordance with Article V of these	Presidents will serve their term,
these Bylaws.	Bylaws.	and the positions sunsetted
Section 4. Officers	Section 4. Officers	(see revision to Section 3).
There shall be six Officers of the Board:	— There shall be six Officers of the Board:	
President, President-Elect, Secretary,	President, President Elect, Secretary,	
Treasurer, and two Vice Presidents as	Treasurer, and two Vice Presidents as	
described in Article IV.	described in Article IV.	
Section 5. Duties	Section 5. Duties	
a. The Board shall have control and	a. The Board shall have control and	
management of the affairs of the Institute,	management of the affairs of the Institute,	
with authority to conduct the business of	with authority to conduct the business of the	
the Institute.	Institute.	

Article IV. Officers	Article IV. Officers	
Section 1. President	President Section 2. Board Chair	"Board Chair" reflecting actual
The President shall preside at all	The <u>Board Chair President</u> shall	leadership role, including that of
meetings of the Institute, the Board, and	preside at all meetings of the Institute	primary spokesperson of the
shall be a member ex-officio of all	membership and, the Board. , and	Board of Directors and of the
committees of the Institute except the	<del>shall be a member ex officio of all</del>	membership. Additionally, it has
Nominating Committee and the Jury of	committees of the Institute except the	been common to confuse the title
Fellows. The President shall perform	Nominating Committee and the Jury	"President" with the day-to-day
such duties as are necessarily incident to	of Fellows. The President shall As the	operational head of the Institute,
the office of the President of the	<u>Institute's chief governance officer,</u>	which would have more accurate
Institute or as may be prescribed by the	the Board Chair shall assure the	decades ago. Daily operations are
Board. In the temporary absence or	Board's fulfillment of its governance	delegated to a CEO. The role of
disability of the President, the President-	duties as prescribed by law, these	President at many chapter and
elect shall discharge the duties of the	Bylaws and the Board's governing	region levels also connotes
President.	policies then in-effect. perform such	operational assignments, whereas the role at the Institute level is to
	duties as are necessarily incident to the office of the President of the	assure the board fulfills its
	Institute or as may be prescribed by	oversight responsibilities, hence
	the Board. In the temporary absence	the shift to "Board Chair." This is
	or disability of the President, the	keeping with contemporary
	President-elect shall discharge the	changes in the job descriptions in
	duties of the President. The Board	non-profit, for-profit,
	Chair may not serve as a member of	governmental and association
	the Nominating Committee or the Jury	sectors. Also, this title and
	of Fellows.	corresponding role have directly
		contributed to leadership burnout,
		personal hardship beyond what
		one can reasonably expect of a
		volunteer, and reduction of
		candidates seeking the office.
Section 2. President-elect	Section 23. President Chair-elect	Changes title "President-elect" to
The President-elect shall be a	The President Chair elect shall be a	"Chair-elect" and defines specific
member of the Board and shall have	member of the Board and shall have	duties.
such assignments as may be made by	such assignments as may be made by	
the President or the Board.	the President or the Board. In the	
	temporary absence or disability of the	
	Board Chair, the Chair-elect shall discharge the duties of the Board	
	Chair.	
Section 3. Vice Presidents	Section 3. Vice Presidents	The two Vice-President positions
The Vice Presidents shall be	The Vice Presidents shall be	are a vestige from the previous
members of the Board and shall have	members of the Board and shall have	Executive Committee and larger
such assignments as may be made by	such assignments as may be made by	Board from several years ago, and
the President or the Board.	the President or the Board.	have no functional description in
		the current policy or Bylaws, nor
		are they part of succession
		sequence. These positons have
		had no assigned duties in recent
		years. Current Vice Presidents will
		serve their term, and the positions
		sunsetted.

## Section 4. Secretary

The Secretary shall have custody of the corporate seal, and shall sign for the Institute all agreements and formal instruments under the seal thereof. The Secretary shall have charge of all books, records and correspondence of the Institute, of the Board and of its committees. other than those books, records and correspondence pertaining to the office of the Treasurer; and shall exhibit the same to the members of the Institute when required to do so by the Board. The Secretary shall attend all meetings of the Institute and of the Board and shall record the proceedings thereat. The Secretary shall issue notices for all meetings for which notice must be given, as required by these Bylaws, attend promptly to all official correspondence, and shall notify members of their election or appointment to offices, boards and committees. The Secretary shall keep a correct roster of the names and current addresses of the members of the Institute, of its Board, and of its various committees. At the expiration of the term of office, the Secretary shall deliver all books, records and correspondence to the Secretaryelect or in the absence of a Secretaryelect, to the President. The Secretary shall have such other duties as may be prescribed from time to time by the Board. The duties of the Secretary, under authority of the Board, may be assigned in whole or in part to the Executive Director or to other assistants as the Board may determine.

## Section 4. Secretary

The Secretary shall keep or cause to be kept a record of attendance and the minutes of all meetings of the Institute membership and of the Board; ensure that the Institute's governing documents are maintained and updated to reflect revisions duly made; ensure the giving of proper notice of meetings of the Board and the membership; and perform such other duties as may be prescribed from time to time by the Board.

The Secretary shall have custody of the corporate seal, and shall sign for the Institute all agreements and formal instruments under the seal thereof. The Secretary shall have charge of all books. records and correspondence of the Institute, of the Board and of its committees, other than those books, records and correspondence pertaining to the office of the Treasurer; and shall exhibit the same to the members of the Institute when required to do so by the Board. The Secretary shall attend all meetings of the Institute and of the Board and shall record the proceedings thereat. The Secretary shall issue notices for all meetings for which notice must be given, as required by these Bylaws, attend promptly to all official correspondence, and shall notify members of their election or appointment to offices, boards and committees. The Secretary shall keep a correct roster of the names and current addresses of the members of the Institute, of its Board, and of its various committees. At the expiration of the term of office, the Secretary shall deliver all books, records and correspondence to the Secretary-elect or in the absence of a Secretary elect, to the President. The Secretary shall have such other duties as may be prescribed from time to time by the Board. The duties of the Secretary, under authority of the Board, may be assigned in whole or in part to the Executive Director or to other assistants as the Board may determine.

Clarifies role of Secretary in alignment for reasonable expectations for a volunteer leader and legal authority. The role under the current Bylaws is largely delegated to the CEO and staff, with the Secretary attempting to perform oversight. The current description contributed to leadership burnout, personal hardship beyond what one can reasonably expect of a volunteer, and reduction of candidates seeking the office. The proposed description is in keeping with contemporary practice and reasonable expectations of the position while increasing accountability and oversight of staff.

#### Section 5. Treasurer

The Treasurer shall collect. receive and receipt for all monies and securities paid to or transferred to or contributed to the Institute. The Treasurer shall deposit the funds and securities of the Institute in such banks, trust companies or depositories as the Board shall designate; and shall, subject to the direction of the Board, disburse and dispose of the same, taking proper vouchers for such disbursements. The Treasurer shall keep accurate books of account, recording therein the sources and the amounts of all monies, funds, securities, property and assets in custody, showing at all times the amount of all property belonging to the Institute, wherever located, and showing the amount of disbursements made and the disposition of the property. The Treasurer shall render to the Board, when they so direct, an account of all the transactions as Treasurer and of the financial condition of the Institute, and shall after the close of the fiscal year present a report of the examination, records and transactions of the Institute by a disinterested, independent certified public accountant, who shall be designated by the Board. The Treasurer shall have such other duties as may be prescribed from time to time by the Board. At the expiration of the term of office, the Treasurer shall deliver to the Treasurer-elect all books, monies, and other property, or, in the absence of a Treasurerelect, to the President. The duties of the Treasurer, under authority of the Board, may be assigned in whole or in part to the Executive Director or to other assistants as the Board may determine.

#### Section 5. Treasurer

Consistent with the Board's governing policies related to investments and financial affairs, the Treasurer shall oversee the care and custody of the money, funds, and documents of the Institute; ensure that accurate books of account are maintained; review audit and financial reports and statements as requested by the Board; advise the Board on matters of fiscal policy; and perform such other duties as may be prescribed from time to time by the Board. The Treasurer shall also serve as the Chair of the Audit Committee.

The Treasurer shall collect, receive and receipt for all monies and securities paid to or transferred to or contributed to the Institute. The Treasurer shall deposit the funds and securities of the Institute in such banks, trust companies or depositories as the Board shall designate; and shall, subject to the direction of the Board, disburse and dispose of the same, taking proper vouchers for such disbursements. The Treasurer shall keep accurate books of account, recording therein the sources and the amounts of all monies, funds, securities, property and assets in custody, showing at all times the amount of all property belonging to the Institute, wherever located, and showing the amount of disbursements made and the disposition of the property. The Treasurer shall render to the Board, when they so direct, an account of all the transactions as Treasurer and of the financial condition of the Institute, and shall after the close of the fiscal year present a report of the examination, records and transactions of the Institute by a disinterested, independent certified public accountant, who shall be designated by the Board. The Treasurer shall have such other duties as may be prescribed from time to time by the Board. At the expiration of the term of office, the Treasurer shall deliver to the Treasurer elect all books, monies, and other property, or, in the absence of a Treasurer-elect, to the President. The duties of the Treasurer, under authority of the Board, may be assigned in whole or in part to the Executive Director or to other assistants as the Board may determine.

Clarifies role of Treasurer in alignment for reasonable expectations for a volunteer leader while elevating fiscal/fiduciary accountability and oversight of staff. The role under the current Bylaws is largely delegated to the CEO and staff, with the Treasurer performing oversight. The current description contributed to leadership burnout, personal hardship beyond what one can reasonably expect of a volunteer, and reduction of candidates seeking the office. The proposed description is in keeping with contemporary practice and reasonable expectations of the position, and, most importantly, enhances fiscal accountability for the Institute.

## **Changes to Terms of Office**

The proposed Bylaws include changes to the terms for Board members to foster their governance understanding and capacity, and stronger leadership continuity for the Institute. Currently, nearly 1/2 of the Board turns over every year. Rather than this creating more opportunity for potential leaders, the result has been discontinuity and a more difficult leadership onboarding process. Additionally, leaders are no sooner on board than they are gone, diminishing effectiveness. The proposed Bylaws will transition to maximum turnover of 1/3 in any given year while maintaining leadership opportunities. The proposal is to change from 1-year terms to 2-year terms for the Board Chair and Chair-elect (mirroring the current 2-year terms of the Secretary and Treasurer) and a change from 2-year to 3-year terms for Directors, including At-Large Directors. Articles IV., I., b. and V., 4., c. define how the transition to the new terms will occur.

CURRENT BYLAWS	PROPOSED BYLAWS	RATIONALE
Article V. Nomination and Election of Officers and Directors	Article III. Board	
Section 4. Issuance of the Election	Section 3. Terms	Defines Board member
<b>Ballot for Officers and Directors and Their</b>		terms including a change
Terms		from 2- to 3-year terms for
		Directors.
g. The President and President-elect so	Directors shall serve terms of 3 years each,	
elected shall hold office for one year. The	except for the Officers as provided in Article IV,	
terms of office for the Vice Presidents shall	Section 1 of these Bylaws. A Director who has	
be two years, with the term of one expiring	served 2 full consecutive terms is eligible to	
in odd numbered years and the term of the	serve again after a 1 year absence from the	
other expiring in even numbered years. The	Board.	
terms of office for both Secretary and	g. The President and President-elect so	
Treasurer so elected shall be two years,	elected shall hold office for one year. The	
with the term of Secretary expiring in odd	terms of office for the Vice Presidents shall	
numbered years and the term of Treasurer	be two years, with the term of one expiring	
expiring in even numbered years. The	in odd numbered years and the term of the	
Directors and Directors at Large so elected	other expiring in even numbered years. The	
shall hold office for two years or until their	terms of office for both Secretary and	
successors shall be duly elected or	Treasurer so elected shall be two years,	
otherwise chosen in accordance with these	with the term of Secretary expiring in odd	
Bylaws.	numbered years and the term of Treasurer	
	expiring in even numbered years. The	
	Directors and Directors at Large so elected	
	shall hold office for two years or until their	
	successors shall be duly elected or	
	otherwise chosen in accordance with these	
	Bylaws.	
h. Officers, Directors, and Directors at	— h. Officers, Directors, and Directors at	
Large except for President-Elect may succeed	Large except for President-Elect may succeed	
themselves in office for one additional term.	themselves in office for one additional term.	

Article III. Board	Article IV. Officers	
Section 4. Officers	Section 1. Officers	Defines Officer positions on
There shall be six Officers of the Board:	a. The elected Officers of the Institute shall	the Board and their terms.
President, President-Elect, Secretary,	be the Board Chair, Chair-elect, Secretary, and	
Treasurer, and two Vice Presidents as	Treasurer, which Officers shall each serve	
described in Article IV.	terms of 2 years. The Chair-elect shall	
	automatically ascend to the office of Board	
	Chair at the end of the Board Chair's term.	
	Elections for Secretary and Treasurer shall be	
	in alternating years.	
	b. To effect the transition from previous	(Temporary provision)
	Bylaws, the Chair-Elect and the Board Chair	Defines immediate
	taking office on July 1, 2016 shall serve 2-year	transition of the Board Chair
	terms. This subsection "b" shall be obsolete	and Chair-elect positions to
	and automatically deleted on June 30, 2018.	2 -year terms.
Article III.	Article III.	
Section 9. Vacancies	Section 79. Vacancies	Clarifies replacement of
Any vacancies that may occur in the Board	Any vacancies that may occur in the Board	non-Officer Director
by reason of death, resignation or otherwise,	among (non-Officer) Director positions by	positions, and reinforces
shall be filled by the Board for the duration of	reason of death, resignation, or otherwise,	region liaisons in case of
the unexpired term.	shall be filled by the Board for the duration of	vacancy.
	the unexpired term, with a vacancy in a region-	
	elected position filled by a member from the	
	same region.	
	Section 8. Attendance	Sets attendance expectation
	Failure to attend the number or percentage of	and criteria for Board
	Board meetings stipulated by the Board shall	members.
	constitute an automatic resignation from the	
	Board, except where due to extenuating	
	circumstances, as provided in Board governing	
	policies.	
	Section 9. Resignation and Removal	Sets resignation and
	A Director may resign at any time by giving	removal criteria for
	written notice of such resignation to the Board	Directors.
	Chair. A Director elected by the members of a	
	region may be removed only for cause by	
	action of the membership of that region. A	
	<u>Director elected by the Institute's membership</u>	
	to an At-Large position or as one of the	
	Officers may only be removed for cause by	
	action of the Institute's membership. A	
	<u>Director appointed by the Board, such as to fill</u>	
	a vacancy, may be removed for cause by the	
	affirmative vote of 2/3 of the Board.	

Article IV. Officers	
Section 6. Officer Resignation, Removal and	Sets resignation and
Vacancies	removal criteria for Officers.
a. An Officer may resign at any time by	
giving written notice of such resignation to the	
Board Chair.	
b. An elected Officer may be removed	
from office if the Board finds that the best	
interests of the Institute will be served.	
Removal of an elected Officer requires the	
affirmative vote of 2/3 of the Board at any	
meeting, provided notice of the proposed	
removal is stated in the meeting notice.	
Removal from elected office does not	
constitute removal from the Board.	
c. If a vacancy occurs in the office of Board	
Chair, the Chair-elect shall assume such office	
for the remainder of that elective year and the	
subsequent 2 years. A Chair-elect removed	
from office shall not ascend to the position of	
Board Chair.	
d. If a vacancy occurs in the office of	
Chair-elect, the Board shall elect from among	
its members a Chair-elect to fill the unexpired	
term and the subsequent 2 years as Board	
Chair.	
e. If a vacancy occurs in the office of	
Secretary or Treasurer, the Board shall elect	
from among its members a Secretary or	
Treasurer to fill the unexpired term, and such	
term shall not be counted against the term	
<u>limits.</u>	
f. A Director position vacated due to the	
Board appointing that Director to fill an Officer	
vacancy, per subsection "d" or "e" above, shall	
be filled by the Board for the unexpired term,	
consistent with Article III, Section 7 above.	

Article V. No and Directors	mination and Election of Officers s	Article V. Non and Directors	nination and Election of Officers	
Section 2.	Nomination of Directors	Section 4.	Nomination of Directors	(Temporary provision)
		<u>from Regions</u>		Defines transition from 2-
		c. To effec	t the transition from 2-year	year to 3-year terms for
		terms to 3 yea	rs:	Directors from the Regions.
		i. In the	election in the first quarter of	
		calendar year 2	2017, 4 of the 5 regions shall	
		elect 1 Directo	r each to a term of 2 years, and	
		1 region, to be	chosen by lot by the Board	
		prior to the co	mmencement of the nominating	
		process, shall e	elect 1 Director to a term of 3	
		<u>years.</u>		
		ii. In the	e election in the first quarter of	
		calendar year 2	2018, 2 of the 5 regions shall	
		elect 1 Directo	r each to a term of 2 years, and	
		3 regions, to b	e chosen by lot by the Board	
		prior to the co	mmencement of the nominating	
		process, shall e	elect 1 Director to a term of 3	
		years.		
		iii. Ther	eafter, election of Directors by	
		regions shall co	ontinue to be for 3-year terms.	
		iv. This	subsection "c" shall be obsolete	
		and automatic	ally deleted on June 30, 2018.	

## Other Changes to the Bylaws:

In some instances, text relating to CSI's operations and procedures has been removed from the Bylaws. In those cases, the Bylaws revisions emphasize the Board having a more strategic focus on the future of the organization, the needs of members and how to provide value to you. References to "governing policies" pertain to the updated/streamlined governing policies manual the Board developed during two multi-day meetings in early 2016. By clarifying CEO/staff responsibilities, the changes also make staff far more accountable.

CURRENT BYLAWS	PROPOSED AMENDMENTS	RATIONALE
Article III. Board	Article VI. Chief Executive Officer	
Section 5. Duties	Section 1. Employment	Changes title "Executive
b. The Board may appoint an Executive	—The Board shall employ a Chief	Director" to "Chief
Director who shall manage the Institute	Executive Officer ("CEO") with such duties,	Executive Officer (CEO),"
office, have power to select the office staff	for such length of time, and at such	corresponding to modern
and shall conduct all of the business of the	compensation as the Board may determine.	view of the position, and
Institute, subject to the direction of the		defines duties and
Board and the President. The Executive		responsibilities of the CEO.
Director shall be paid a salary to be		Affirms the CEO's
determined by the Board and shall hold		responsibility and
office at its pleasure.		accountability to the
	Section 2. Duties and Responsibilities	Board (as representatives
	The CEO shall be responsible for	of the membership).
	management and administration of the day-	
	to-day operations of the Institute, in	
	accordance with these Bylaws and the	
	governing policies of the Board then in	
	effect. The CEO shall serve as a primary	
	resource to the Board, shall have the	
	authority to hire and discharge agents,	
	contractors, and employees of the Institute,	
	and shall oversee and direct their activities	
	in carrying out its programs. The CEO shall	
	be an ex-officio, non-voting member of the	
	Board.	
Section 6. Meetings	Section <u>46</u> . Meetings	Clarifies terminology.
a. The Board shall hold not less than	a. The Board shall hold not less than	
two regular meetings during the year; the	two2 regular meetings during the year;	
time and place of which shall be fixed by the	upon 30 days written notice, at a the time	
Board. Special meetings of the Board may	and place <del>of which shall be</del> fixed by the	
be held at any time on call of the President	Board. Special meetings of the Board may	
and shall be held upon written request to	also be held at any time upon call of the	
the President by six members of the board;	Board Chair-President orand shall be held	
provided, however, that in each case at	upon written request to the PresidentBoard	
least five days written notice is given to	Chair- by six 6 or more members of the	
each member of the Board in advance.	Bboard, ; provided, however, that in each	
	case upon at least five 5 days written notice	
	is given to each member of the Board in	
	<del>advance</del> .	

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b. Board meetings may be held via	b. Board meetings may be held <u>in</u>	Clarifies terminology and
electronic means provided they are	person, via electronic means provided they	actionable content,
conducted by an audio, video, or computer-	are conducted by an audio, video, or	ensuring transparency for
based teleconferencing technology that allows all persons participating to hear each	computer-based teleconferencing	special meetings.
other at the same time.	technology that allows all persons	
other at the same time.	participating to hear each other at the same	
	time. Actions of the Board at special	
	meetings shall be limited to those relating to items posted in the notice for that	
	meeting.	
a The Dresident shall preside at all		Dravidas additional
c. The President shall preside at all	c. Any action of the Board may be taken	Provides additional
meetings of the Board or, in the absence of	without a meeting if a unanimous written	method for the Board to
the President, the President-elect shall	consent setting forth the action is signed by	conduct business.
preside.	each member of the Board, and is filed with	Question of who presides
	the minutes of the subsequent meeting of	in the absence of the Board Chair now in the
	the Board.	
	c. The President shall preside at all meetings of the Board or, in the absence of	Chair-elect job description.
	the President, the President-elect shall	(Article. IV, Section 3).
	·	
Cartier 7 Occasion	preside.	Cl- ::f: +: l f
Section 7. Quorum	Section <u>57</u> . Quorum and Voting	Clarifies terminology for
A majority of the Board membership	A majority of the Board membership	Board meeting quorum
shall constitute a quorum at all its meetings.	shall constitute a quorum at all <del>its</del> meetings	and voting.
	and, unless otherwise provided by these	
	Bylaws, a majority of those Directors	
	present and voting shall be required to take	
	action. Directors may not vote or otherwise	
Section 8. Order of Business	act by proxy.	Cl- ::f: f D - h +/ -
	Section <u>6</u> 8. Order of Business	Clarifies use of Robert's
The order of business for meetings shall	The order of business for meetings shall	Rules of Order Newly
be determined by the presiding officer.	be determined by the-Board Chair, who	Revised at Board
These Bylaws and Robert's Rules of Order	may invoke Robert's Rules of Order Newly	meetings, and eliminates
Newly Revised shall govern the conduct of	Revised to help guide the meeting. presiding	the potential for conflict
the meetings.	officer. These Bylaws and Robert's Rules of	between Robert's Rules of
	Order Newly Revised shall govern the	Order with the Bylaws and
	conduct of the meetings.	other governance documents.
Costion 1 Final Varia	Costion 10 Final Varia	
Section 1. Fiscal Year	Section 10. Fiscal Year	Previously referenced in
The fiscal year of the Institute shall	Any changes to Tthe fiscal year of the	Article XIII.
commence on July 1 of each year or as	Institute shall be commence on July 1 of	
· · · · · · · · · · · · · · · · · · ·	<u> </u>	
determined by the affirmative vote of at	each year or as determined by the	
	<u> </u>	

Article V. Nomination and Election of	Article V. Nomination and Election of	
Officers and Directors	Officers and Directors	
		Clarifies appointment of
Section 1. Institute Nominating Committee	Section 1. Institute Nominating Committee	Clarifies appointment of the Institute Nominating
The Institute Nominating Committee	The Institute Nominating Committee- <u>is</u>	Committee.
shall consist of seven members, one from	appointed by the Board and shall consist of	
each of five regions for a two-year term,	seven 7 members, one 1 from each of five 5	
two appointed one year and three the	designated regions for a two2-year term,	
following year, in rotation among the	(two-2 appointed one-1 year and three-3 the	
regions and two Board members, appointed	following year, in rotation among the	
for one year terms.	regions, and two-2 Board members,	
	appointed for one <u>1</u> -year terms.	
Section 3. Nomination of Officers and	Section 23. Nomination of Officers and	Updates terminology and
Directors at Large	Directors <u>Aat</u> _Large	procedures.
a. Nominations of Officers, except	a. Nominations of Officers and Directors	
President, and Directors at Large shall be	At-Large, except the President Board Chair,	
made by the Nominating Committee and	and Directors at Large shall be made by the	
may be made by written petition of voting	Institute Nominating Committee or and may	
members.	be made by written petition of voting	
	members in accordance with procedures	
	adopted by the Board.	
b. Each nominating petition must be	b. Each nNominating petitions must be	Updates terminology and
submitted to the Secretary, on the	submitted to the Secretary, on the	procedures.
prescribed form, sent by trackable delivery	prescribed form, sent by trackable delivery	
service, and be received at the Institute	service <del>, and be received at the Institute</del>	
office during the month of December. Each	office during the month of December. Each	
nomination shall be by separate petition,	nomination shall be by separate petition,	
signed by not less than two percent (2%) of	signed by not less than two percent (2%) of	
the voting members from each of four	the voting members from each of four 4	
regions based upon the previous June 30	regions based upon the previous June 30	
membership. Each petition shall be	membership. Each petition shall be	
accompanied by full information required	accompanied by full information required	
by the Board and by a signed statement	by the Board procedures and by a signed	
from the proposed nominee, indicating a	statement from the proposed nominee,	
willingness to serve. A petition shall be	indicating a willingness to serve. A petition	
considered valid if it complies with these	shall be considered valid if it complies with	
Bylaws and contains the required	these Bylaws and contains the required	
information.	information.	
c. The Nominating Committee shall	— c. The Nominating Committee shall	Removes redundancy
make one or more nominations each for the	make one or more nominations each for the	from the Bylaws, which is
office of President-elect, vice Presidents,	office of President-elect, vice Presidents,	now in Section 1 of this
Secretary or Treasurer, and Director at	Secretary or Treasurer, and Director at	Article.
Large as their terms expire, and submit its	Large as their terms expire, and submit its	
nominations to the Secretary during the	nominations to the Secretary during the	
month of December.	month of December.	
d. All nominees for Officers and	— d. All nominees for Officers and	Removes redundancy
Directors at Large shall be voting members	Directors at Large shall be voting members	from the Bylaws, which is
in good standing of the Institute.	in good standing of the Institute.	now addressed in a) of this
		Section.

e. The Nominating Committee shall select candidates for Officers and Directors at Large to ensure that the composition of the Board reflects the diversity of Institute membership.	e. The Nominating Committee shall select candidates for Officers and Directors at Large to ensure that the composition of the Board reflects the diversity of Institute membership.	Removes operational text from the Bylaws, which is now addressed in a) of this Section.
Section 2. Nomination of Directors	Section 3. Region Nominating Committees  The composition of each Region Nominating Committee shall be as determined by the respective region.  Section 24. Nomination of Directors from Regions	Clarifies that each Region shall establish the composition of its own Nominating Committee.  Clarifies procedures for nomination of Directors,
a. Not later than November 1 of the administrative year in which the term of the Director expires the following June 30, the Region Nominating Committee shall submit nominees for Director. Not more than four qualified members of that region may be submitted as nominees for Director. The Secretary shall validate the names submitted by the Region Nominating Committees as the nominees to appear on the election ballot for the office of Director of that particular region.	a. Not later than November 1 of the administrative year in which the term of the Director expires the following June 30, tThe Region Nominating Committee shall submit nominees for Director in accordance with procedures adopted by the Board. Not more than four 4 qualified members of any-that region may be submitted as nominees for Director. The Secretary shall validate the names submitted by the Region Nominating Committees as the nominees to appear on the election ballot for the office of Director of that particular region.	and deletes non- applicable duties of the volunteer Secretary.
Section 4. Issuance of the Election Ballot for Officers and Directors and Their Terms  a. For Officers and Directors at Large: The Secretary shall send an election ballot during February to all voting members (on the Institute's record as of January 1) listing the names of all duly validated nominees for Officers and Directors at Large.	Section 54. Issuance of the Election Ballot for Officers and Directors and Their Terms  a. For Officers and Directors aAt-Large: The Secretary shall send aAn election ballot during February shall be distributed to all voting members (on the Institute's record as of January 1) listing the names of all duly validated nominees for Officers and Directors Aat-Large in accordance with procedures adopted by the Board.	Clarifies ballot issuance for election of Officers and Directors At-Large. Removes non-applicable duties of the volunteer Secretary.
b. For Directors: The Secretary shall send an election ballot during February to all voting members (on the Institute's record as of January 1) of that particular region in which the Director's term will expire on the following June 30. The ballot shall list the names of not more than four validated nominees for each Director.	b. For Directors Elected by Regions: The Secretary shall send aAn election ballot during February shall be distributed to all voting members (on the Institute's record as of January 1) of that particular region in which the Director's term will expire in accordance with procedures adopted by the Board on the following June 30. The ballot shall list the names of not more than four 4 validated nominees for each open Director position.	Clarifies ballot issuance for election of Directors elected by their Regions. Removes non-applicable duties of the volunteer Secretary.

c. The balloting shall close four weeks after the ballot has been sent from the Institute.	c. The <u>elections and</u> balloting shall <u>be</u> conducted in accordance with procedures adopted by the Boardclose four weeks after the ballot has been sent from the Institute. The terms of Officers and Directors shall begin on July 1 of each year and end on June 30 of the last year of the respective term.	Defines effective date of terms.
d. The voter shall have the right to substitute any name or names of members of the Institute for a corresponding number of nominees on the ballot for Officers and Director; provided, however, that the voter when substituting a name for a nominee for a Director, shall substitute only the name of a member of the same region.	d. The voter shall have the right to substitute any name or names of members of the Institute for a corresponding number of nominees on the ballot for Officers and Director; provided, however, that the voter when substituting a name for a nominee for a Director, shall substitute only the name of a member of the same region.	Removes write-in option from ballot (no one has been elected through this process in many years). Petition process ensures method for members to nominate additional candidates, and for such candidates to verify willingness to serve.
e. Each election ballot shall be validated and counted by election service provider, and the results validated by the Tellers Committee. In the case of two nominees for a single office, election shall be by majority vote; and in the case of more than two nominees by a plurality of the votes cast. In case two or more nominees receive the same number of votes the election shall be determined by lot. The tellers shall certify the results of the ballot to the Secretary. The results of the ballot shall be published.	e. Each election ballot shall be validated and counted by election service provider, and the results validated by the Tellers Committee. In the case of two nominees for a single office, election shall be by majority vote; and in the case of more than two nominees by a plurality of the votes cast. In case two or more nominees receive the same number of votes the election shall be determined by lot. The tellers shall certify the results of the ballot to the Secretary. The results of the ballot shall be published.	Removes outdated provision related to paper balloting.
f. The terms of Officers and Directors shall begin at the commencement of the administrative year following their election. The President-elect shall assume the office of President at the conclusion of the term as President-elect.  Section 5. Dates of This Article	f. The terms of Officers and Directors shall begin at the commencement of the administrative year following their election. The President elect shall assume the office of President at the conclusion of the term as President elect.  Section 5. Dates of This Article	Moved to Article V., Section V., and Article IV., Section 1.
The dates fixed in this article are fixed	The dates fixed in this article are	Removes operational text
on the assumption that the annual meeting will be held during June. If this meeting should be held outside of this period, the Board is hereby authorized to depart from the dates in this article as may seem expedient, consistent with the general spirit and purpose of the provisions of this article.	fixed on the assumption that the annual meeting will be held during June. If this meeting should be held outside of this period, the Board is hereby authorized to depart from the dates in this article as may seem expedient, consistent with the general spirit and purpose of the provisions of this article.	from the Bylaws.

Article VI. Disqualification of Officers	Article VI. Disqualification of Officers	
and Directors	and Directors	
Officers or Directors of the Institute who cease for any reason whatsoever to be members of the Institute shall thereupon no longer hold such office in the Institute.	Officers or Directors of the Institute who cease for any reason whatsoever to be members of the Institute shall thereupon no longer hold such office in the Institute.	Moved to Article III., Section 2.
Article VII. Committees	Article VII. Committees	
The Board shall create such committees of the Board and of the Institute and shall delegate to these committees such powers and functions as it finds desirable for the conduct of its business and for carrying out the purposes for which the Institute has been organized, and may authorize compensation for justifiable expense for same. All members serving on Institute committees shall be members of the Institute.	The Board may appoint committees as it deems appropriate in carrying out the mission of the Institute and in accordance with policies and procedures adopted by the Board. The resolution establishing such committees shall state the purpose, composition, and authority of each committee. The Board shall create such committees of the Board and of the Institute and shall delegate to these committees such powers and functions as it finds desirable for the conduct of its business and for carrying out the purposes for which the Institute has been organized, and may authorize compensation for justifiable expense for same. All members serving on Institute committees shall be	Clarifies definition and authority to establish committees. Ensures purpose of each committee to be clearly stated when formed, and increases flexibility to determine committee scope of work and responsibility (while requiring clearer definition of authority, not just limiting authority to financial expenditures).
Article IX. Members and Their Election	members of the Institute.  Article IX. Institute Membership and	
Article IX. Weinsels and Their Election	Their Election	
Section 1. Membership Classification	Section 1. Membership Classification and Dues	
a. The dues for each membership classification are set by the Board. Any change in the dues structure must be approved by a two-thirds majority of those members of the Board present at a regularly scheduled meeting. Members Emeritus, Honorary Members, and Lifetime Members shall not be subject to dues.	a. The dues for each membership classification are set by the Board. Any change in the dues structure must be approved by a-the affirmative vote of two-thirds 2/3 majority of those members of the Board-present at a regularly scheduled meeting. Members Emeritus, Honorary Members, and Lifetime Members shall not be subject to dues.	Previously referenced in Article XIII, Section 2.
b. Any member whose dues remain delinquent for a period of more than one month following the anniversary date shall be deemed to have terminated membership in the Institute; provided, the member has been notified of impending membership termination prior to the anniversary date. Such termination shall not relieve any member of liability for unpaid dues or other obligations in arrears.	db. Any member whose dues remain delinquent for a period of more than one_1 month following the anniversary date shall be deemed to have terminated its membership. membership in the Institute; provided, the member has been notified of impending membership termination prior to the anniversary date. Such termination shall not relieve any member of liability for unpaid dues or other obligations in arrears.	Previously referenced in Article IX, Section 11., b.

Section 3. Emerging Professional Members	Section 3. Emerging Professional Members	
b. Emerging Professional Members may	b. Emerging Professional Members may	Clarifies terminology.
petition for Professional membership at any	petition for Professional membership at any	Ciarmes terminology.
time; however, Emerging Professional	time; however, Emerging Professional	
status shall be upgraded to Professional	status shall be upgraded to Professional	
status at the end of the third year after	status at the end of the third year after	
election as an Emerging Professional	becomingelection as an Emerging	
Member.	Professional Member.	
Section 5. Retired Members	Section 5. Retired Members	
a. Retired members shall no longer be	a. Retired members shall no longer be	Clarifies authority.
engaged in income-producing activities,	engaged in income-producing activities,	,
shall have reached the age of sixty-five	shall have reached the age of sixty five 65	
years, shall have been Professional	years, shall have been Professional	
Members in good standing in the Institute	Members in good standing in the Institute	
for the past consecutive five years, and shall	for the past consecutive five-5 years, and	
have been recommended for such change in	shall have been recommended for such	
status by their chapters, or if unaffiliated	change in status by their chapters, or if	
with a chapter, by documented application	unaffiliated with a chapter, by documented	
to the Secretary of the Institute. Retired	application to the <b>Board or its designee.</b>	
members shall retain the rights and	Secretary of the Institute. Retired members	
privileges held at the time of application for	shall retain the rights and privileges held at	
change in status.	the time of application for change in status.	
b. Exceptions to a. above can be	b. Exceptions to a. above can be requested	Clarifies authority.
requested by an individual (if unaffiliated) or a	by an individual (if unaffiliated) or a chapter by	
chapter by documented application to the	documented application to the <b>Board or its</b>	
Secretary of the Institute to be evaluated on a	designee Secretary of the Institute to be	
case-by-case basis.	evaluated on a case-by-case basis.	
Section 6. Members Emeritus	Section 6. Members Emeritus	
Members Emeritus shall have been	Members Emeritus shall have been	Clarifies authority.
Professional Members in good standing in	Professional Members in good standing in	
the Institute for the past consecutive fifteen	the Institute for the past consecutive fifteen	
years, shall have reached the age of seventy	15 years, shall have reached the age of	
years, and shall have been recommended	seventy 70 years, and shall have been	
for such change in status by their chapters,	recommended for such change in status by	
or if unaffiliated with a chapter, by	their chapters, or if unaffiliated with a	
documented application to the Secretary of	chapter, by documented application to the	
the Institute. Members so qualified may,	Secretary of the Institute. Members so	
upon approval of their application by the	qualified may, upon approval of their	
Institute, be granted the status of Member	application by the <u>Board</u> -Institute, be	
Emeritus. Members Emeritus shall retain	granted the status of Member Emeritus.	
the rights and privileges held at the time of	Members Emeritus shall retain the rights	
application for change in status, and shall be	and privileges held at the time of	
entitled to print and otherwise use, as a	application for change in status, and shall be	
suffix to their name, the title Member	entitled to print and otherwise use, as a	
Emeritus following the initials CSI, or FCSI if	suffix to their name, the title Member	
a Fellow of the Institute.	Emeritus following the initials CSI, or FCSI if	
	a Fellow of the Institute.	

Section 7. Lifetime Members	Section 7. Lifetime Members	
a. Lifetime members shall be former	a. Lifetime members shall be former	Adds term Board Chair.
Presidents of the Institute and shall	Presidents and Board Chairs of the Institute	
automatically become qualified upon	and shall automatically become qualified	
completion of their term of office as	upon completion of their term of office as	
President.	President or Board Chair.	
Section 8. Election of Members	Section 8. <u>Election-Acceptance of</u>	
	Members	
a. Upon receipt and acceptance of a	a. Upon receipt and acceptance of a	Clarifies terminology.
signed membership contract and the	signed membership application contract	
payment of dues, an applicant for	and the payment of dues, an applicant for	
membership shall become a member of the	membership shall become a member of the	
Institute upon the review and approval of	Institute <u>. upon the review and approval of</u>	
the Secretary. Election to the Institute shall	the Secretary. Election to Acceptance of	
not impart or convey membership to any	membership in the Institute shall not impart	
chapter thereof.	or convey membership to any chapter	
	thereof.	
b. Any action taken by the Secretary	b. Any action taken by the Secretary	Clarifies authority.
under this section of the Bylaws may, within	Board or its designee under this section of	
a period of one year from the date of said	the Bylaws may, within a period of one 1	
action, be appealed to the Board for final	year from the date of said action, be	
determination. Appeals may be filed by any	appealed to the Board for final	
member, or chapter of the Institute,	determination. Appeals may be filed by any	
including the member or applicant directly	member, or chapter of the Institute,	
concerned.	including the member or applicant directly	
	concerned.	
Section 9. Members' Right to Use	Section 9. Members' Right to Use	
Institute Name	Institute Name	
b. The rights of members emeritus,	b. The rights of members emeritus,	Clarifies authority and
distinguished members, honorary members,	distinguished members, honorary members,	removes ties to specific
Fellows of the Institute, and lifetime	Fellows of the Institute, and lifetime	sections.
members to use the Institute name are	members to use the Institute name shall be	
defined in Article IX, Sections 8 and 9;	as stated in these Bylaws and procedures	
Article X, Section 4; and Article XI, Section 4,	adopted by the Board. are defined in Article	
respectively.	IX, Sections 8 and 9; Article X, Section 4; and	
	Article XI, Section 4, respectively.	

## Section 11. Suspension and Expulsion

a. Any member may be expelled, censured or suspended as the Board shall determine, for conduct on their part prejudicial to the welfare, interest or character of the Institute by affirmative vote of two-thirds of the members of said Board; provided, notice in writing, together with a copy of the charges and specifications shall have been sent to said member or a designated representative at least sixty days before the meeting of the Board where such action is to be considered. A member so accused may appear before the Board and may have legal representation at said meeting, and shall have the right to appeal from the decision of the Board to the Board at its next regular meeting or to the members at the next regular membership meeting of the Institute. The majority decision of the members of the Institute present at such Board or membership meeting shall be final.

## Section 11. Suspension and Expulsion

a. Any member may be expelled, censured, or suspended as the Board shall determine, for conduct on their part prejudicial to the welfare, interest, or character of the Institute by affirmative vote of two thirds 2/3 of the members of said Board; provided, notice in writing, together with a copy of the charges and specifications shall have been sent to said member or a designated representative at least sixty-60 days before the meeting of the Board where such action is to be considered. Said A-member so accused shall be provided an opportunity to be heard may appear before by the Board orally or in writing at the Board's discretion. The decision of the Board is not subject to appeal. and may have legal representation at said meeting, and shall have the right to appeal from the decision of the Board to the Board at its next regular meeting or to the members at the next regular membership meeting of the Institute. The majority decision of the members of the Institute present at such Board or membership meeting shall be final.

Clarifies process for member suspension and expulsion.

b. Any member whose dues remain delinquent for a period of more than one month following the anniversary date shall be deemed to have terminated membership in the Institute; provided, the member has been notified of impending membership termination prior to the anniversary date. Such termination shall not relieve any member of liability for unpaid dues or other obligations in arrears.

b. Any member whose dues remain delinquent for a period of more than one month following the anniversary date shall be deemed to have terminated membership in the Institute; provided, the member has been notified of impending membership termination prior to the anniversary date. Such termination shall not relieve any member of liability for unpaid dues or other obligations in arrears.

Removes obsolete process, including the notion of "liability" for unpaid dues, as opposed to being delinquent in dues. Also removes automatic termination for paying late.

Section 2. Special Meetings	Section 2. Special Meetings	
Special Meetings  Special meetings may be called whenever the Board shall deem it necessary, and shall be called upon the written request of the Presidents of any forty (40) chapters to the President of the Institute. The determination of a quorum shall be the same as Section 1 above.  Section 3. Announcement of Meetings  The time and place of the annual meeting and subsequent special meetings	Special Meetings  Special meetings may be called whenever the Board shall deem it necessary, and shall be called upon the written request of the Presidents of any forty (40) chapters to the PresidentBoard Chair of the Institute. The determination of a quorum shall be the same as Section 41 belowabove.  Section 3. Announcement of Meetings  **T Notice of the time and place of the annual meeting and any subsequent special	Updates terminology and reference.  Clarifies terminology.
shall be announced to the members at least twenty days in advance.	meetings shall be <u>provided announced</u> to the members at least <del>twenty <u>20</u></del> days in advance.	
	100 voting members in good standing who represent at least 40 chapters of the Institute shall constitute a quorum at any annual or special meeting of the membership. The affirmative vote of a majority of the votes cast at a meeting at which a quorum exists shall be the act of the members of the Institute, unless otherwise provided by law or these Bylaws. Voting by proxy shall not be allowed.	Quorum requirement previously in Article XII., Section 1.
Section 4. Order of Business	Section <u>5</u> 4. Order of Business	
The order of business for meetings of the members of the Institute shall be determined by the Board. The order of business may be altered at any meeting by request of a majority of members present. Robert's Rules of Order Newly Revised shall govern, except when otherwise provided in these Bylaws.	The order of business for meetings of the members of the Institute membership shall be determined by the Board. The order of business may be altered at any meeting by request of a majority of members present. Robert's Rules of Order Newly Revised shall guide the meetinggovern, except when otherwise provided in these Bylaws.	Clarifies use of Robert's Rules of Order Newly Revised at meetings of the membership.
Article XIII. Fiscal Administration	Article XIII. Fiscal Administration	
The fiscal year of the Institute shall commence on July 1 of each year or as determined by the affirmative vote of at least two-thirds of the members of the Board.	Section 1. Fiscal Year  The fiscal year of the Institute shall commence on July 1 of each year or as determined by the affirmative vote of at least two-thirds of the members of the Board.	Moved to Article III., Section 10.

Section 2. Dues	Section 2. Dues	
a. The dues for each membership	a. The dues for each membership	Moved to Article IX.,
classification are set by the Board. Any	classification are set by the Board. Any	Section 1.
change in the dues structure must be	change in the dues structure must be	
approved by a two-thirds majority of those	approved by a two thirds majority of those	
members of the Board present at a regularly	members of the Board present at a regularly	
scheduled meeting. Members Emeritus,	scheduled meeting. Members Emeritus,	
Honorary Members, and Lifetime Members	Honorary Members, and Lifetime Members	
shall not be subject to dues.	shall not be subject to dues.	
b. Annual dues renewal notices shall be	b. Annual dues renewal notices shall be	Removes obsolete
mailed to members at least two months in	mailed to members at least two months in	operational text from the
advance of each member's anniversary date	advance of each member's anniversary date	Bylaws.
and are payable when rendered.	and are payable when rendered.	
c. Initial dues shall accompany the	c. Initial dues shall accompany the	Dues addressed in Article
membership application.	membership application.	IX., Section 8.
Article XIV. Administrative Year	Article XIV. Administrative Year	
All Officers and Directors of the Institute	— All Officers and Directors of the Institute	Moved to Article V.,
shall be elected to hold office for periods	shall be elected to hold office for periods	Section 5.c.
beginning on July 1 and ending on June 30	beginning on July 1 and ending on June 30	
of the respective years.	of the respective years.	
Article XV. Amendments	Article XIIIV. Amendments	
	Section 1. Proposed Amendments	
a Drangeale for amondments to these	a. Proposals for amendments to these	Clarifies terminology.
a. Proposals for amendments to these		
Bylaws may be made by the Board, or	Bylaws may be made <u>either</u> by <u>(i)</u> the Board,	
•	•	
Bylaws may be made by the Board, or	Bylaws may be made <u>either</u> by <u>(i)</u> the Board,	
Bylaws may be made by the Board, or submitted to the Board in a petition,	Bylaws may be made <u>either</u> by <u>(i)</u> the Board, or <u>(ii)</u> submitted to the Board in a petition,	
Bylaws may be made by the Board, or submitted to the Board in a petition, accompanied with detailed justification for	Bylaws may be made <u>either</u> by <u>(i)</u> the Board, or <u>(ii)</u> submitted to the Board in a petition, accompanied with detailed justification for	
Bylaws may be made by the Board, or submitted to the Board in a petition, accompanied with detailed justification for the proposed changes, and signed by not	Bylaws may be made <u>either</u> by <u>(i)</u> the Board, or <u>(ii)</u> submitted to the Board in a petition, accompanied with detailed justification for the proposed changes. <sub>.</sub> , <u>and Such petition</u>	
Bylaws may be made by the Board, or submitted to the Board in a petition, accompanied with detailed justification for the proposed changes, and signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty percent (20%) of the	Bylaws may be made <u>either</u> by (i) the Board, or (ii) submitted to the Board in a petition, accompanied with detailed justification for the proposed changes. and Such petition must be signed by not less than one percent	
Bylaws may be made by the Board, or submitted to the Board in a petition, accompanied with detailed justification for the proposed changes, and signed by not less than one percent (1%) of the members of the Institute who are members from not	Bylaws may be made <u>either</u> by <u>(i)</u> the Board, or <u>(ii)</u> submitted to the Board in a petition, accompanied with detailed justification for the proposed changes <u>rand-Such petition</u> <u>must be</u> signed by not less than <u>one percent</u> <u>(1%)</u> of the members of the Institute who	
Bylaws may be made by the Board, or submitted to the Board in a petition, accompanied with detailed justification for the proposed changes, and signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty percent (20%) of the chapters of the Institute. Such percentages shall be based on the total number of	Bylaws may be made <u>either</u> by (i) the Board, or (ii) submitted to the Board in a petition, accompanied with detailed justification for the proposed changes., and Such petition must be signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty	
Bylaws may be made by the Board, or submitted to the Board in a petition, accompanied with detailed justification for the proposed changes, and signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty percent (20%) of the chapters of the Institute. Such percentages shall be based on the total number of members and chapters as of the date the	Bylaws may be made either by (i) the Board, or (ii) submitted to the Board in a petition, accompanied with detailed justification for the proposed changes. and Such petition must be signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty percent (20%) of the chapters of the Institute. Such percentages shall be based on the total number of members and	
Bylaws may be made by the Board, or submitted to the Board in a petition, accompanied with detailed justification for the proposed changes, and signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty percent (20%) of the chapters of the Institute. Such percentages shall be based on the total number of members and chapters as of the date the petition is received by the Secretary of the	Bylaws may be made either by (i) the Board, or (ii) submitted to the Board in a petition, accompanied with detailed justification for the proposed changes. and Such petition must be signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty percent (20%) of the chapters of the Institute. Such percentages shall be based on the total number of members and chapters as of the date the petition is	
Bylaws may be made by the Board, or submitted to the Board in a petition, accompanied with detailed justification for the proposed changes, and signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty percent (20%) of the chapters of the Institute. Such percentages shall be based on the total number of members and chapters as of the date the petition is received by the Secretary of the Institute. The Board, through the Secretary,	Bylaws may be made either by (i) the Board, or (ii) submitted to the Board in a petition, accompanied with detailed justification for the proposed changes. and Such petition must be signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty percent (20%) of the chapters of the Institute. Such percentages shall be based on the total number of members and chapters as of the date the petition is received by the Secretary CEO of the	
Bylaws may be made by the Board, or submitted to the Board in a petition, accompanied with detailed justification for the proposed changes, and signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty percent (20%) of the chapters of the Institute. Such percentages shall be based on the total number of members and chapters as of the date the petition is received by the Secretary of the Institute. The Board, through the Secretary, shall send the proposed amendments to the	Bylaws may be made either by (i) the Board, or (ii) submitted to the Board in a petition, accompanied with detailed justification for the proposed changes. and Such petition must be signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty percent (20%) of the chapters of the Institute. Such percentages shall be based on the total number of members and chapters as of the date the petition is received by the Secretary CEO of the Institute. The Board, through the CEO	
Bylaws may be made by the Board, or submitted to the Board in a petition, accompanied with detailed justification for the proposed changes, and signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty percent (20%) of the chapters of the Institute. Such percentages shall be based on the total number of members and chapters as of the date the petition is received by the Secretary of the Institute. The Board, through the Secretary, shall send the proposed amendments to the voting members of the Institute. Proposed	Bylaws may be made either by (i) the Board, or (ii) submitted to the Board in a petition, accompanied with detailed justification for the proposed changes. and Such petition must be signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty percent (20%) of the chapters of the Institute. Such percentages shall be based on the total number of members and chapters as of the date the petition is received by the Secretary CEO of the Institute. The Board, through the CEO Secretary, shall send the proposed	
Bylaws may be made by the Board, or submitted to the Board in a petition, accompanied with detailed justification for the proposed changes, and signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty percent (20%) of the chapters of the Institute. Such percentages shall be based on the total number of members and chapters as of the date the petition is received by the Secretary of the Institute. The Board, through the Secretary, shall send the proposed amendments to the voting members of the Institute. Proposed amendments initiated by petition shall	Bylaws may be made either by (i) the Board, or (ii) submitted to the Board in a petition, accompanied with detailed justification for the proposed changes. and Such petition must be signed by not less than one percent (1%) of the members of the Institute who are members from not less than twenty percent (20%) of the chapters of the Institute. Such percentages shall be based on the total number of members and chapters as of the date the petition is received by the Secretary CEO of the Institute. The Board, through the CEO Secretary, shall send the proposed amendments to the voting members of the	
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Article XVIII. Numbering of Articles and	Section 2. Non-material Revisions	
Sections	<u> </u>	
The Board is authorized to number the articles and sections of these Bylaws to correspond with any changes that may be made.	The Board may adopt non-material revisions to correct grammar, punctuation or numbering in these Bylaws, or to conform to relevant federal or Maryland statutes, by affirmative vote of 2/3 of the Board. Notification of any such revisions is to be provided to the membership within 30 days of such action.  The Board is authorized to number the articles and sections of these Bylaws to correspond with any changes that may be made.	Adds provision for non- material revisions or those required by statute with Board approval and subsequent membership notification.
Article XVI. Questions Other Than	Article XVI. Questions Other Than	
Amendments	Amendments	
a. Any question which is supported with detailed justification, other than proposed amendments to these Bylaws, may be submitted to the voting members of the Institute when, in the judgment of the Board, such action is warranted.  b. Such qualifying questions shall be sent to all eligible voters together with the proponents' rationale and the Board's recommendation. The question shall be decided by a majority of the votes received in the Institute office four weeks after the ballot has been sent.	a. Any question which is supported with detailed justification, other than proposed amendments to these Bylaws, may be submitted to the voting members of the Institute when, in the judgment of the Board, such action is warranted.  b. Such qualifying questions shall be sent to all eligible voters together with the proponents' rationale and the Board's recommendation. The question shall be decided by a majority of the votes received in the Institute office four weeks after the ballot has been sent.	Removes unnecessary wording. Previous language creates confusion as the Board are elected by the members and have the authority with or without reference in the Bylaws, to submit an action to vote of the membership.

Article XVII. Indemnification and Fidelity Bond	Article XIVII. Indemnificationand Fidelity Bond	
Section 1. Indemnification of Directors,	Section 1. Indemnification of Directors,	
Officers and Employees	Officers and Employees	
a. The Institute shall indemnify every	a. The Institute shall indemnify every	Sections 1. a, b, c, and d are
person who is or was a trustee, director,	person who is or was a trustee, director,	removed because of
officer, or employee of the Institute, or who	officer, volunteer, or employee of the	outdated terminology and
is serving or has served at its request as a	Institute to the full extent provided by law.	replaced with language tha
director, trustee, officer, or employee of	, or who is serving or has served at its	enables flexibility as the
any other corporation (hereinafter referred	request as a director, trustee, officer, or	scope of indemnification
to as "other corporation") against	employee of any other corporation	and related statutes
reasonable expenses, including attorneys'	(hereinafter referred to as "other	change.
fees and disbursements, judgments,	corporation") against reasonable expenses,	
decrees, fines, penalties, and amounts paid	including attorneys' fees and	
in settlement, in connection with any	disbursements, judgments, decrees, fines,	
pending or threatened claim, action, suit, or	penalties, and amounts paid in settlement,	
proceeding (civil, criminal, administrative,	in connection with any pending or	
or investigative) in which they may be	threatened claim, action, suit, or	
involved or threatened to be involved, as a	proceeding (civil, criminal, administrative,	
party or otherwise, by reasons of being or	or investigative) in which they may be	
having been such director, trustee, officer,	involved or threatened to be involved, as a	
or employee; provided a determination is	party or otherwise, by reasons of being or	
made in the manner provided in b. of this	having been such director, trustee, officer,	
Section that such person: (1) was not	or employee; provided a determination is	
willfully negligent or guilty of willful	made in the manner provided in b. of this	
misconduct in the performance of duty to	Section that such person: (1) was not	
the Institute or other corporation of which	willfully negligent or guilty of willful	
the individual is or was a director, trustee,	misconduct in the performance of duty to	
officer, or employee, (2) acted in good faith	the Institute or other corporation of which	
in what they reasonably believed to be the	the individual is or was a director, trustee,	
best interest of the Institute or other	officer, or employee, (2) acted in good faith	
corporation, (3) in any matter the subject of	in what they reasonably believed to be the	
a criminal action, suit or proceeding, had no	best interest of the Institute or other	
reasonable cause to believe that their	corporation, (3) in any matter the subject	
conduct was unlawful, and (4) in the case of	of a criminal action, suit or proceeding, had	
amounts paid in settlement, that such	no reasonable cause to believe that their	
settlement is or was reasonable and in the	conduct was unlawful, and (4) in the case	
best interests of the Institute or other	of amounts paid in settlement, that such	
corporation; provided, however, that if at	settlement is or was reasonable and in the	
any time any provisions are contained in the	<del>best interests of the Institute or other</del>	
laws of the State of Maryland prohibiting	corporation; provided, however, that if at	
indemnification in respect of any claim,	any time any provisions are contained in	
action, suit, or proceeding except upon a	the laws of the State of Maryland	
	The state of the s	
determination of the extent thereof in the	prohibiting indemnification in respect of	

except upon a determination of the extent

shall be made only in accordance with such

thereof in the manner provided therein, then indemnification in respect thereof

provisions.

indemnification in respect thereof shall be

made only in accordance with such

provisions.

b. The determination as to (1), (2), (3), and (4) in the preceding paragraph may be made by an adjudication of a court of competent jurisdiction. All determinations, except those made by such prior adjudications, shall be made: (1) by a majority vote of a quorum consisting of disinterested directors of the Institute (namely directors who are or were not parties to or threatened with any such claim, action, suit or proceeding), or (2) if such a quorum is not obtainable or, even if obtainable, if the quorum of disinterested directors so directs, by independent legal counsel in a written opinion, or (3) by the members in like manner to the procedure for amending the Institute Bylaws. In making a determination, the disinterested directors may conclusively rely upon an opinion as to facts or law or both, of independent legal counsel selected by them. The termination of a claim, action, suit, or proceeding by judgment, settlement, conviction, or upon a plea of guilty or of nolo contendere or its equivalent shall not of itself create a presumption that the trustee, director, officer, or employee was negligent or guilty of misconduct in the performance of duty to the Institute or other corporation while a director, trustee, officer, or employee did not act in good faith in what they reasonably believed to be the best interests of the Institute or other corporation, or, in any manner the subject of a criminal action, suit, or proceeding, had reasonable cause to believe that their conduct was unlawful.

b. The determination as to (1), (2), (3), and (4) in the preceding paragraph may be made by an adjudication of a court of competent jurisdiction. All determinations, except those made by such prior adjudications, shall be made: (1) by a majority vote of a quorum consisting of disinterested directors of the Institute (namely directors who are or were not parties to or threatened with any such claim, action, suit or proceeding), or (2) if such a quorum is not obtainable or, even if obtainable, if the quorum of disinterested directors so directs, by independent legal counsel in a written opinion, or (3) by the members in like manner to the procedure for amending the Institute Bylaws. In making a determination, the disinterested directors may conclusively rely upon an opinion as to facts or law or both, of independent legal counsel selected by them. The termination of a claim, action, suit, or proceeding by judgment, settlement, conviction, or upon a plea of guilty or of nolo contendere or its equivalent shall not of itself create a presumption that the trustee, director, officer, or employee was negligent or guilty of misconduct in the performance of duty to the Institute or other corporation while a director, trustee, officer, or employee did not act in good faith in what they reasonably believed to be the best interests of the Institute or other corporation, or, in any manner the subject of a criminal action, suit, or proceeding, had reasonable cause to believe that their conduct was unlawful.

c. Expenses incurred with respect to any claim, action, suit, or proceeding may be advanced by the Institute to the trustee, director, officer, employee or their legal counsel prior to the final disposition thereof upon receipt of an undertaking by the trustee, director, officer, or employee to repay such amount as shall not ultimately be determined to be payable to them hereunder.

c. Expenses incurred with respect to any claim, action, suit, or proceeding may be advanced by the Institute to the trustee, director, officer, employee or their legal counsel prior to the final disposition thereof upon receipt of an undertaking by the trustee, director, officer, or employee to repay such amount as shall not ultimately be determined to be payable to them hereunder.

d. The rights of indemnification	— d. The rights of indemnification	
provided hereunder shall not be deemed	<del>provided hereunder shall not be</del>	
exclusive of other rights to which any such	deemed exclusive of other rights to	
trustee, director, officer, or employee now	which any such trustee, director, officer,	
or hereafter may be entitled, shall continue	or employee now or hereafter may be	
to a person who has ceased to be a trustee,	entitled, shall continue to a person who	
officer, director, or employee, and shall	has ceased to be a trustee, officer,	
inure to the benefit of such person's heirs	director, or employee, and shall inure to	
and legal representatives.	the benefit of such person's heirs and	
	legal representatives.	
Section 2. Fidelity Bond	Section 2. Fidelity Bond	
Every person entrusted with the	Every person entrusted with the	Removed as outdated. Boards
handling of funds or property of the	handling of funds or property of the	authorize a variety of
Institute shall be bonded in such form and	Institute shall be bonded in such form	insurance mechanisms to
in such amount and with surety satisfactory	and in such amount and with surety	address this issue and others,
to the Board, of any fraudulent or dishonest	satisfactory to the Board, of any	and a Bond is not necessarily
act or acts committed against the Institute	fraudulent or dishonest act or acts	the most effective tool at its
while acting alone or in collusion with	committed against the Institute while	disposal. The Board has
others; the cost of said bond to be paid by	acting alone or in collusion with others;	explicitly addressed this in its
the Institute.	the cost of said bond to be paid by the	new governing policies.
	Institute.	
Article XVIII. Numbering of Articles and	Article XIII. Numbering of Articles and	
Sections	Sections	
The Board is authorized to number the	The Board is authorized to number	Addressed in Article XV.,
articles and sections of these Bylaws to	the articles and sections of these Bylaws	Section 2.
correspond with any changes that may be	to correspond with any changes that	
made.	may be made.	