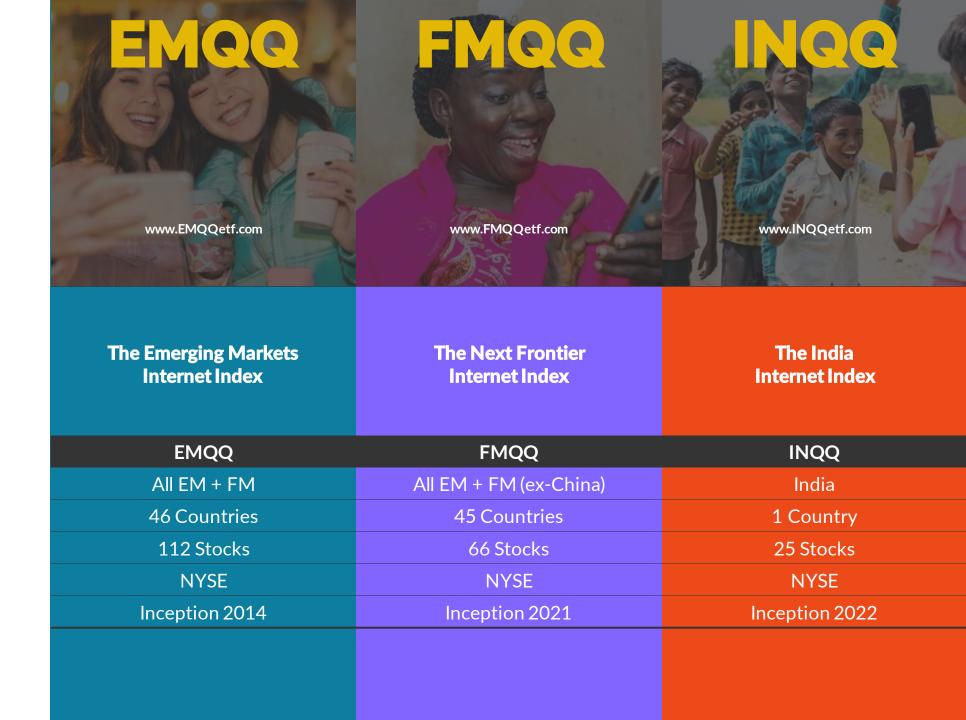


CFA SOCIETY DAYTON 3.27.24





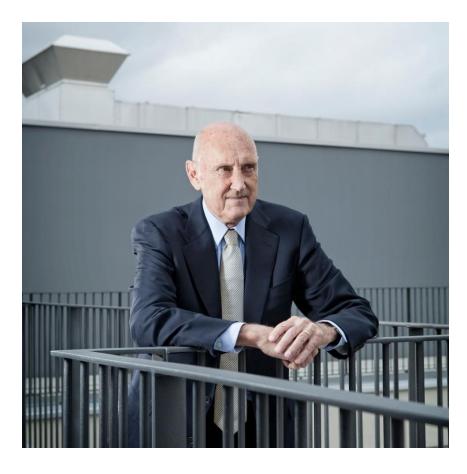
ABOUT MY BUSINESS



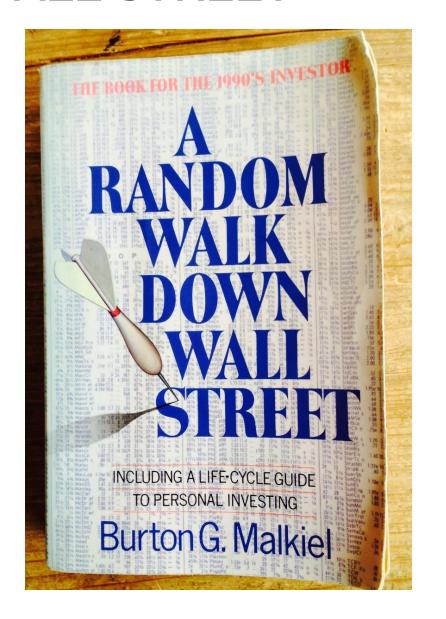
FROM WALL STREET TO THE GREAT WALL



A RANDOM WALK DOWN WALL STREET



January 1992



WHAT WE NEED IS AN INDEX FUND

1972

A Step through the Mutual Fund Mire

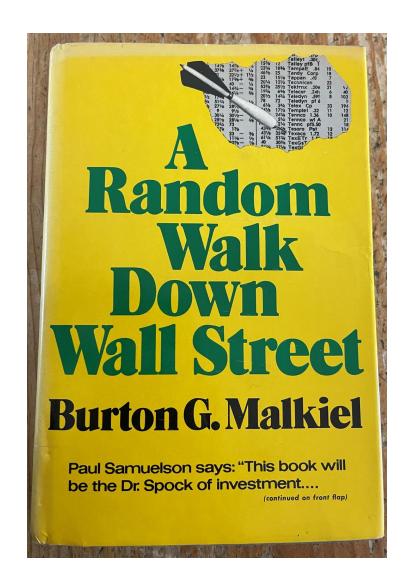
226

The Author's Suggestion: A New Investment Instrument

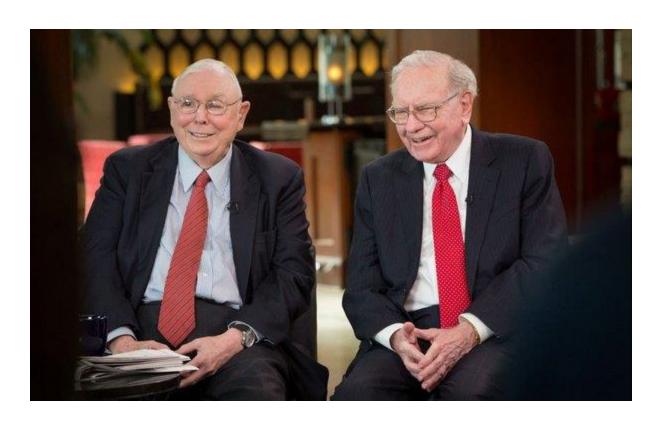
What we need is a no-load, minimum-management-fee mutual fund that simply buys the hundreds of stocks making up the broad stock-market averages and does no trading from security to security in an attempt to catch the winners. Whenever below-average performance of any mutual fund is notices, fund spokesmen are quick to point out, "You can't buy the averages." It's time the public could.

If the New York Stock Exchange were genuinely interested in the plight of the small investor, there is no greater service it could provide than to sponsor such a fund and run it on a nonprofit basis. This would give all individuals a chance to ride with the average rather than trying to beat the market. It would also provide a performance yardstick against which regular mutual funds could be judged.

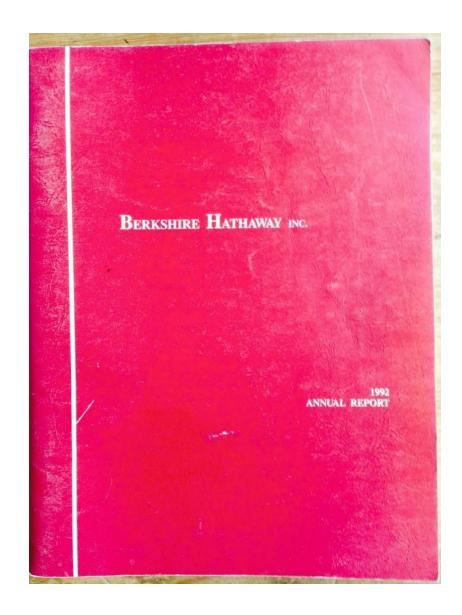
Such a fund is much needed, and if the New York Stock Exchange (which, incidentally, has considered such a fund) is unwilling to do it, I hope some other institution will.



"I PRAY TOWARD OMAHA"



August 1992



WHAT WE NEED IS FRACTIONAL SHARES

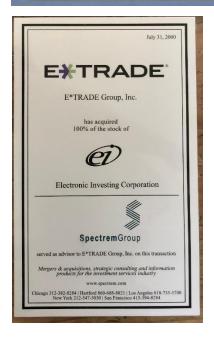
Confidential

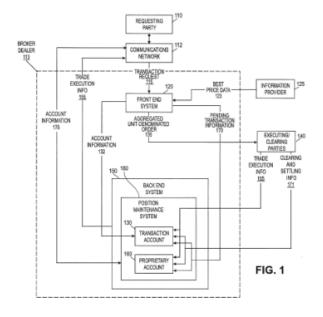
Property of Electronic Investing Corporation

A SYSTEM AND METHOD FOR PURCHASING AND MANAGING SECURITIES EXPRESSED IN DOLLAR DENOMINATIONS

U.S. Patent Pending 09/476,668







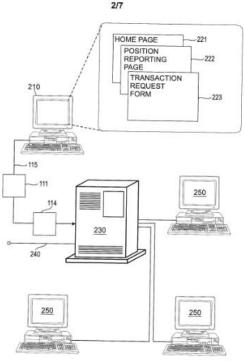


FIG. 2

June 1999

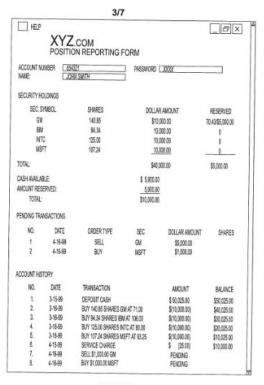
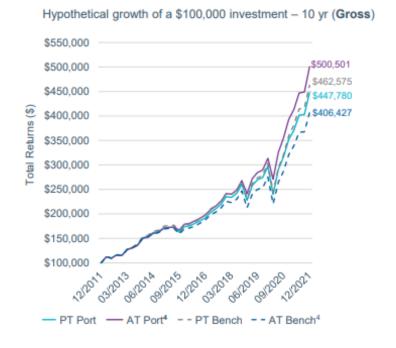


FIG. 3

WHAT WE NEED IS ACTIVE INDEXING (DIRECT)

December 2001





Period returns2 (Gross %) - Maximum Federal and State Tax Rates

	AIA S&P 500® Pre-Tax	S&P 500® Index Pre-Tax	Pre-Tax Difference	AIA S&P 500® After-Tax	S&P 500® Index After-Tax	After-Tax Difference	Tax Alpha
3 Months	11.12	11.03	0.10	11.50	10.59	0.91	0.81
YTD	27.20	28.71	-1.51	27.35	26.70	0.65	2.16
1 Year	27.20	28.71	-1.51	27.35	26.70	0.65	2.16
3 Years	25.26	26.07	-0.81	27.54	24.11	3.43	4.24
5 Years	18.45	18.47	-0.03	20.41	16.73	3.68	3.70
10 Years	16.17	16.55	-0.38	17.47	10.00	2.72	2.80
Since Inception (11/2002)	11.47	11.38	0.09	13.78	10.31	3.47	3.38

20 YEARS LATER BOTH ARE MAINSTREAM



JUNE 2020

Introducing
Schwab Stock
Slices™ –
Designed to make
investing easier
and more
accessible

Choose up to 10 companies for as little as \$5 each. Your choice.





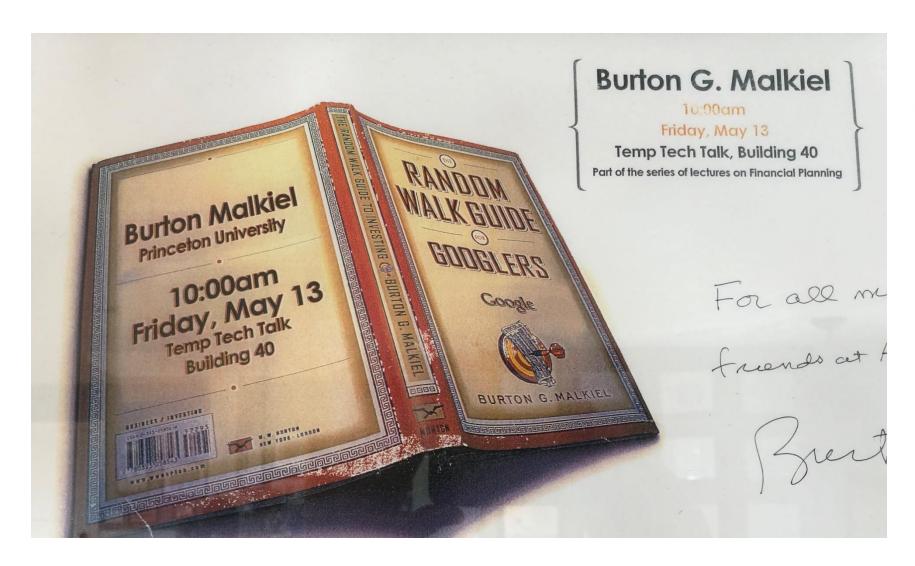
JUNE 2022

Vanguard
Personalized
Indexing. Find
your edge.

Direct indexing managed accounts are expected to grow 12.3% annually and reach \$825B in assets by 2026.4

Let us show you how our personalized direct indexing technology could help deliver additional value to you and your clients.

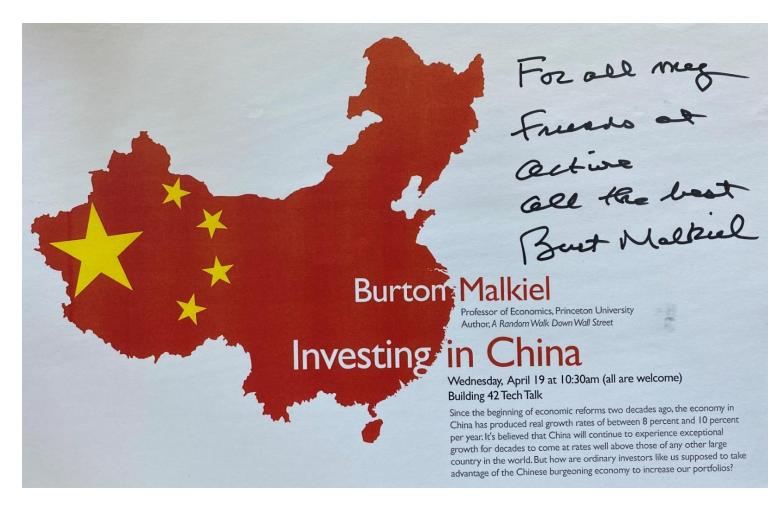
GOOGLE GOES PUBLIC

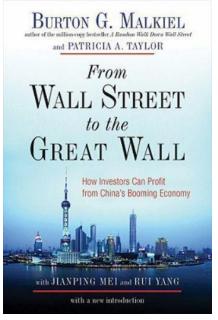




August 2004

"WE WANT TO INVEST IN CHINA"





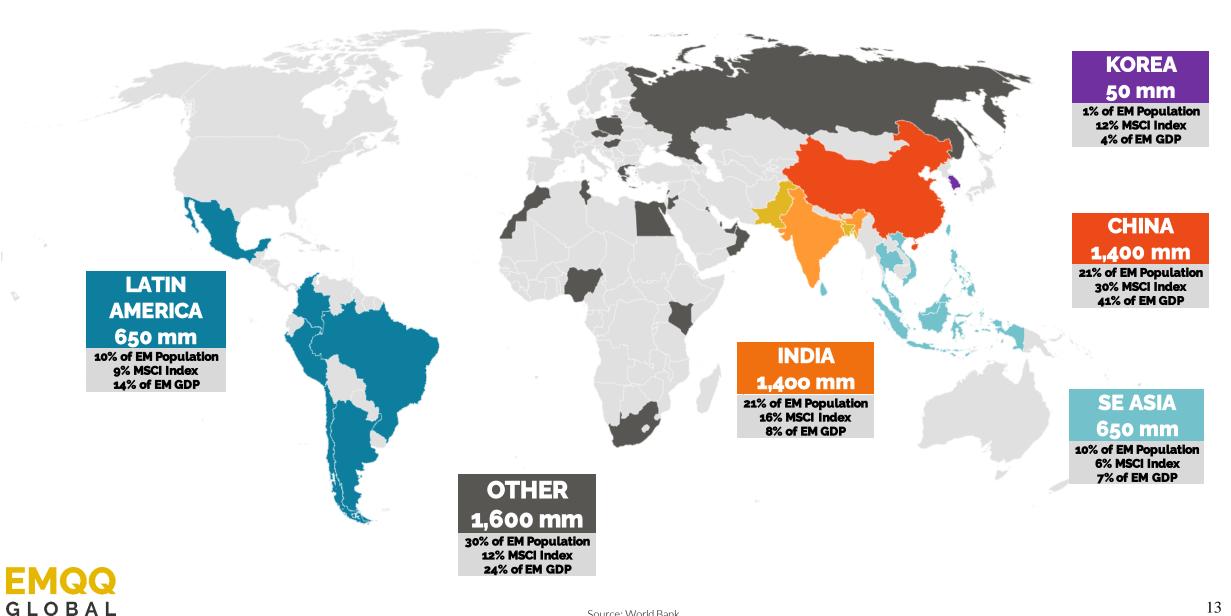


April 2006

INVESTING IN EMERGING MARKETS

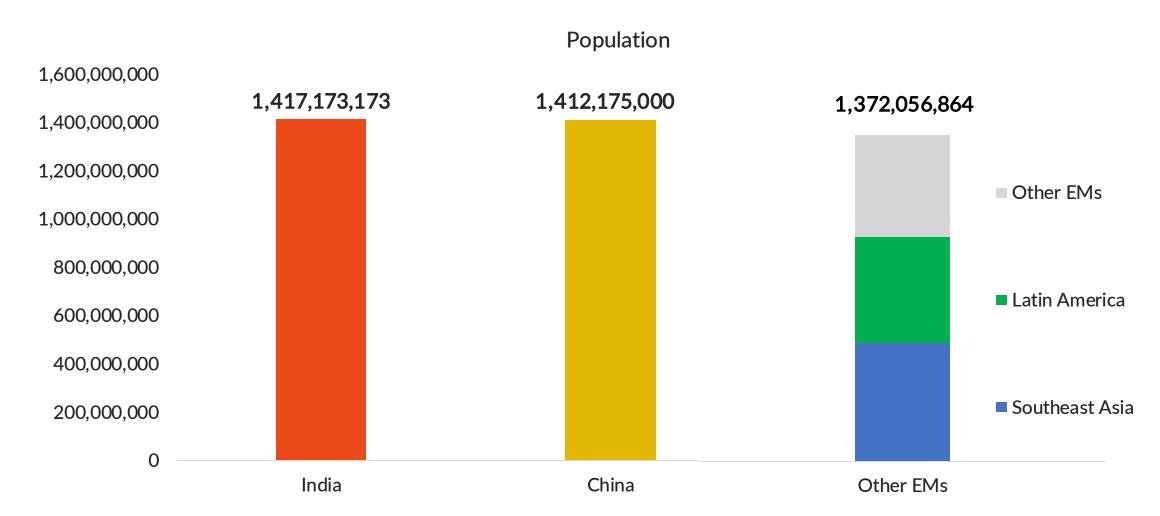


WHERE ARE EMERGING MARKETS?



13

EM POPULATION = THREE x 1/3



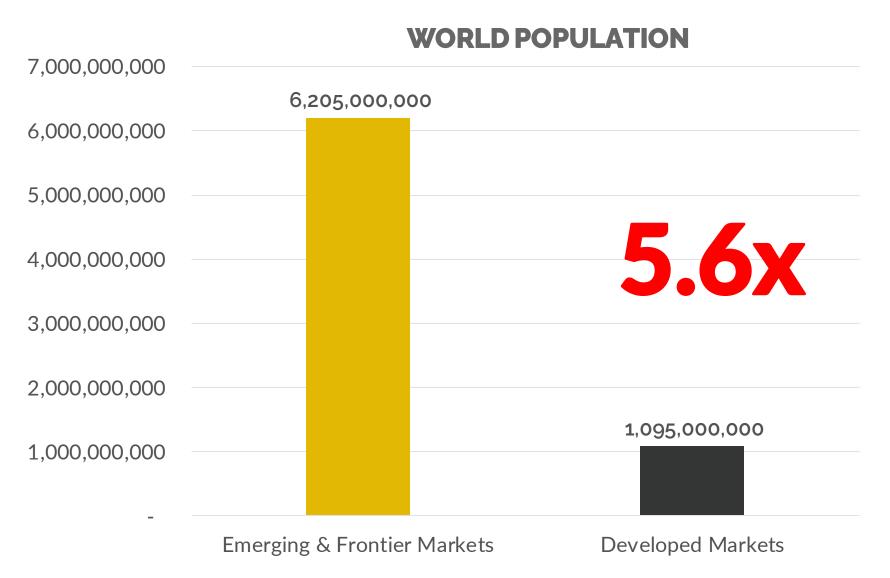


14

WHY INVEST IN EMERGING MARKETS?

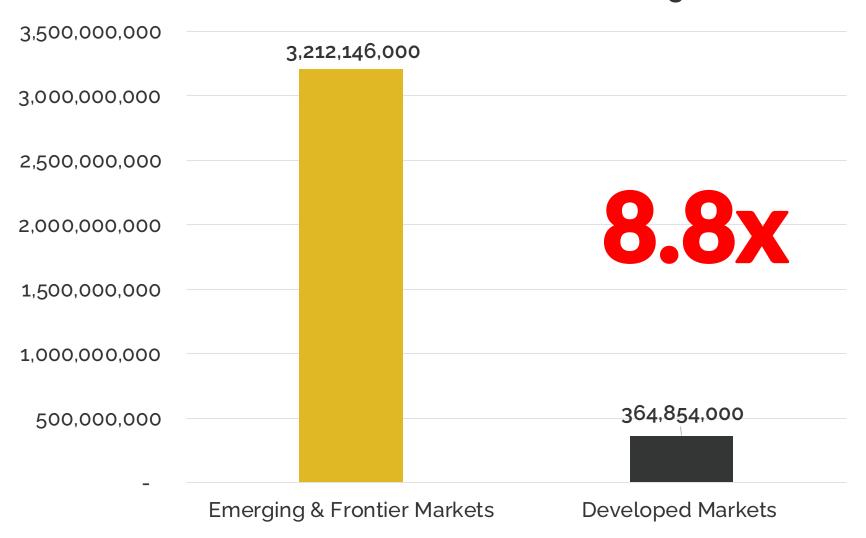
- 1. THEY HAVE LOTS OF PEOPLE
- 2. THEY ARE **YOUNG**
- 3. THEY HAVE **FAST GROWING ECONOMIES**
- 4. THIS GROWTH IS DRIVING **CONSUMPTION**

EMERGING MARKETS ARE 85% OF THE WORLD

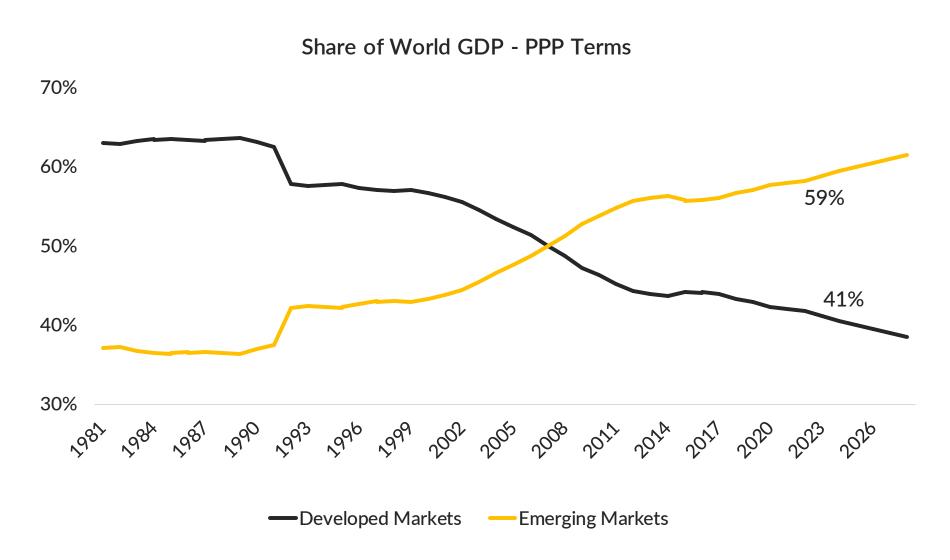


EMERGING MARKETS HAVE BETTER DEMOGRAPHICS

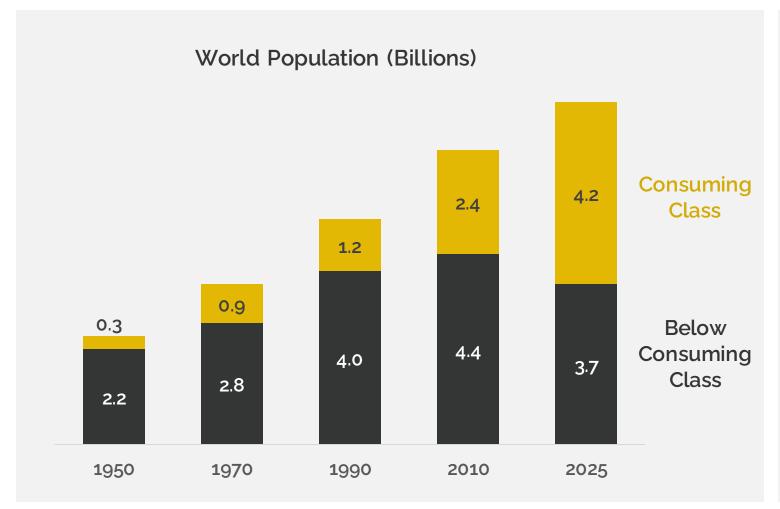
WORLD POPULATION < AGE 30

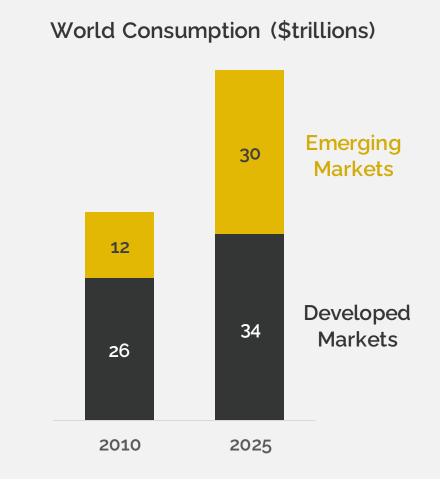


EMERGING MARKETS ARE GROWING FASTER



#1 - THE EMERGING MARKET CONSUMER IS THE STORY







"...the biggest growth opportunity in the history of capitalism..."
- McKinsey & Company

PROBLEMS WITH TRADITIONAL EMERGING MARKETS INDEXES + ETFs



#2 PROBLEM: STATE OWNED ENTERPRISES (SOEs)



Companies owned and controlled by the government in order to partake in commercial activities on the government's behalf



CONFLICTS OF INTERESTS

INEFFICIENT

POOR CORPORATE GOVERNANCE

WIDESPREAD CORRUPTION



Largest Emerging Market ETFs have ~30% in SOEs

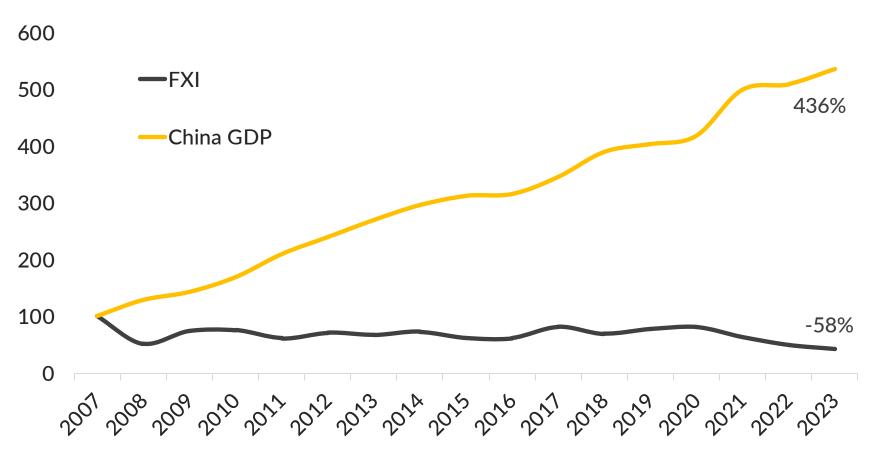
#2 PROBLEM: STATE OWNED ENTERPRISES (SOEs)





THE CHINA ETF HAS FAILED INVESTORS







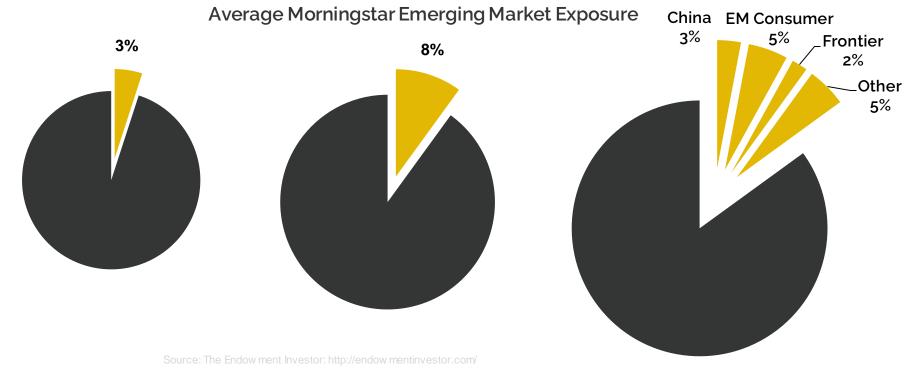
23

EM 3.0: THE EVOLUTION OF EM INVESTING

Endowment and Foundation Emerging Market exposure has evolved over the years.

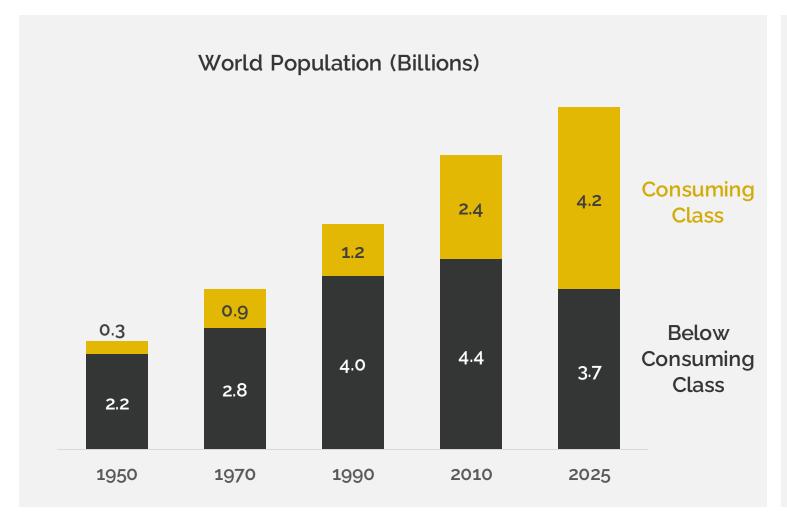
As familiarity and allocation grows, so does the variegated approach

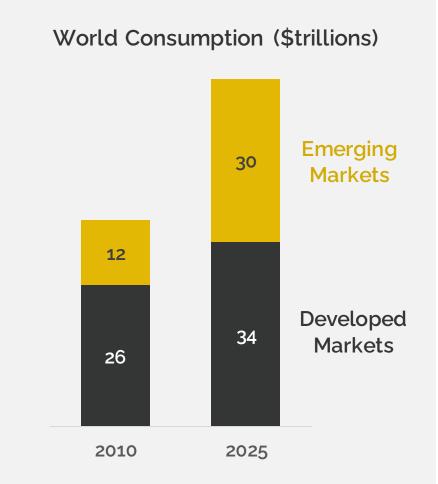






EM 3.0 - "JUST BUY THE CONSUMER" SECTOR"







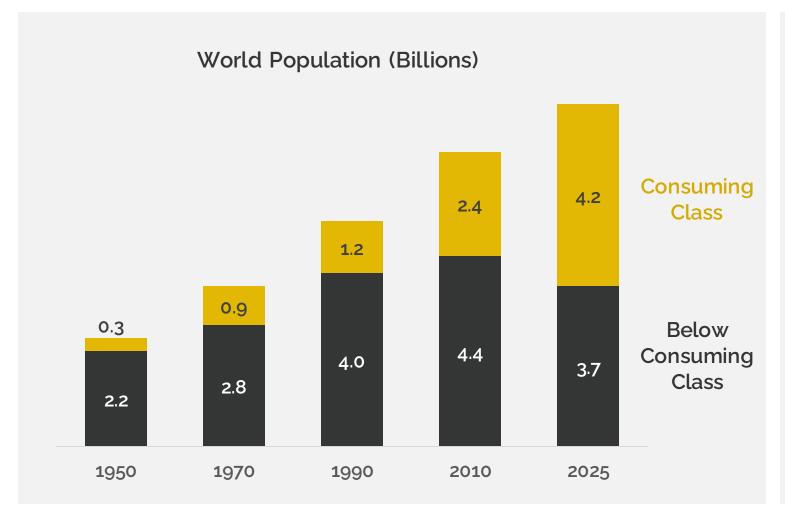


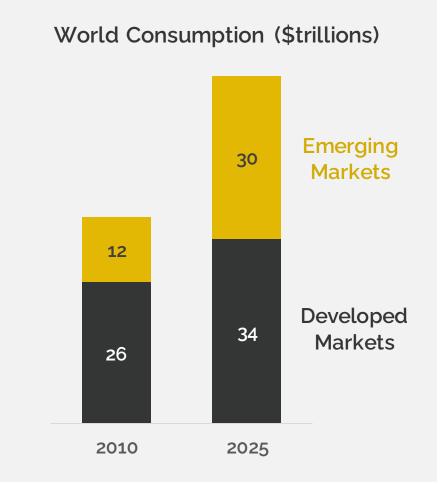
THE GREAT CONFLUENCE:

3 MEGA TRENDS



#1 THE EMERGING MARKET CONSUMER IS THE STORY









SMARTPHONES ARE STILL RELATIVELY NEW



Apple CEO Steve Jobs demonstrates the first iPhone at the Macworld expo in 2007.



#2: THE COMPUTER

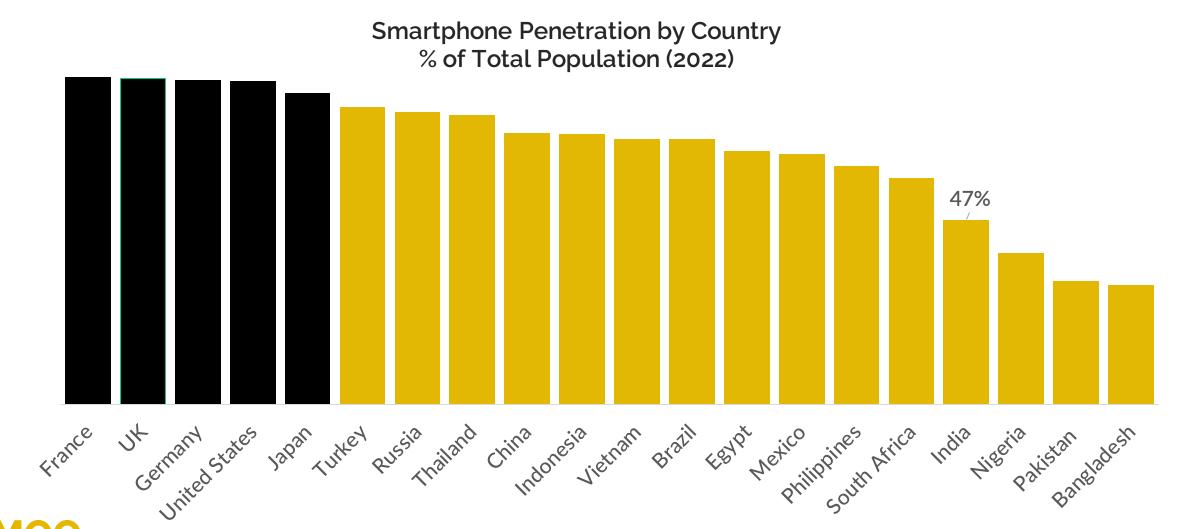






#3: THE INTERNET

GLOBAL



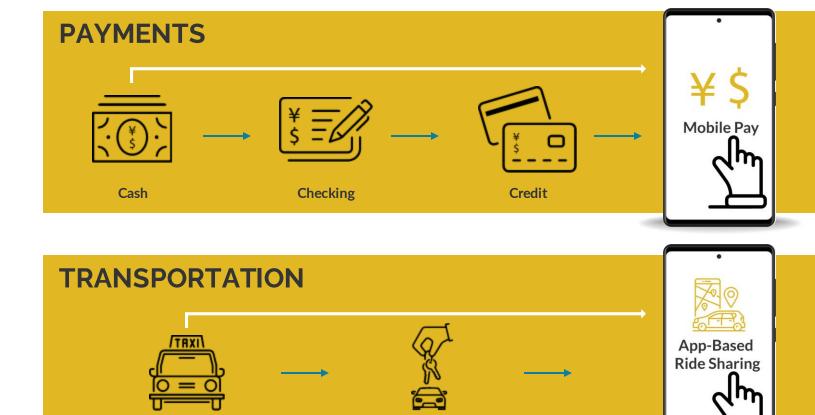
30



THE LEAPFROG EFFECT:

UNDERDEVELOPED CONSUMPTION INFRASTRUCTURE

These new smartphoneenabled consumers do not have bank accounts, debit or credit cards, cable televisions or automobiles and are leapfrogging traditional consumption.



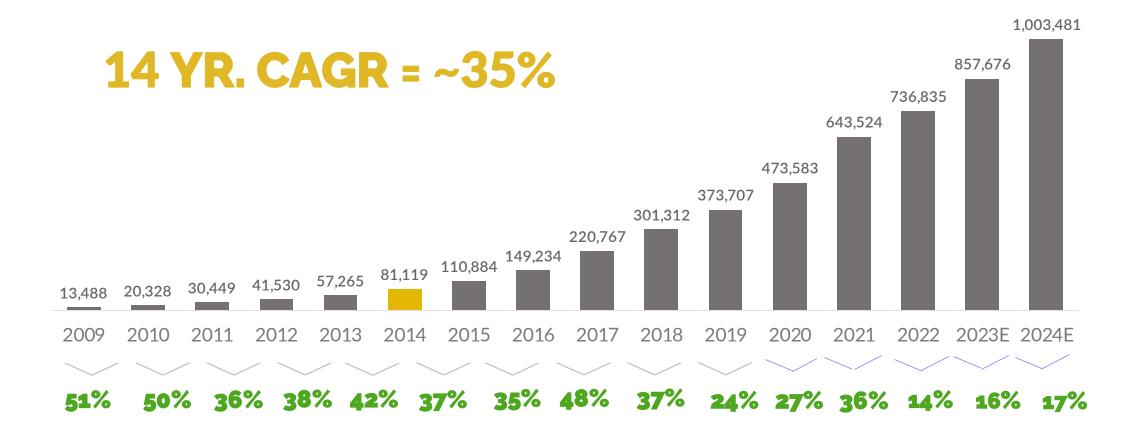


Car Ownership

Taxi

RESULT #1: MASSIVE REVENUE GROWTH

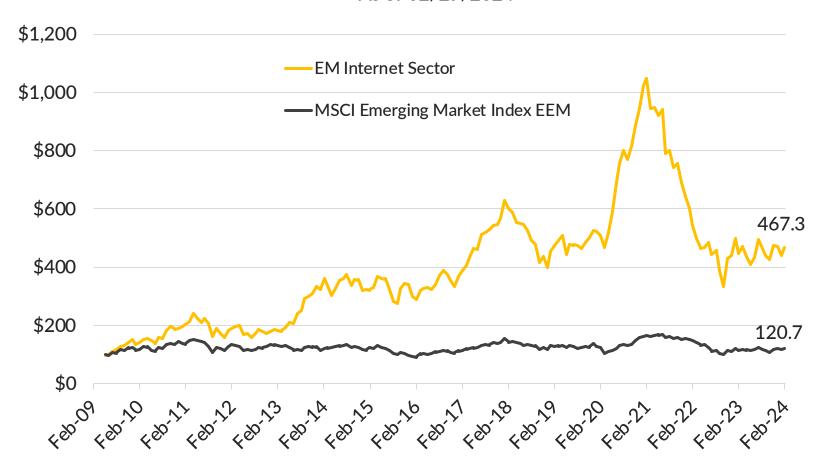
Emerging Markets Internet Sector Total Revenue 2009 - 2024E (\$MM)



YoY Revenue Growth of Emerging Markets Internet Sector

RESULT # 2 - VALUE CREATION

EMQQ Index vs MSCI Emerging Market Index As of 02/29/2024



ALIBABA (NYSE: BABA)



TENCENT (HK: 0700)

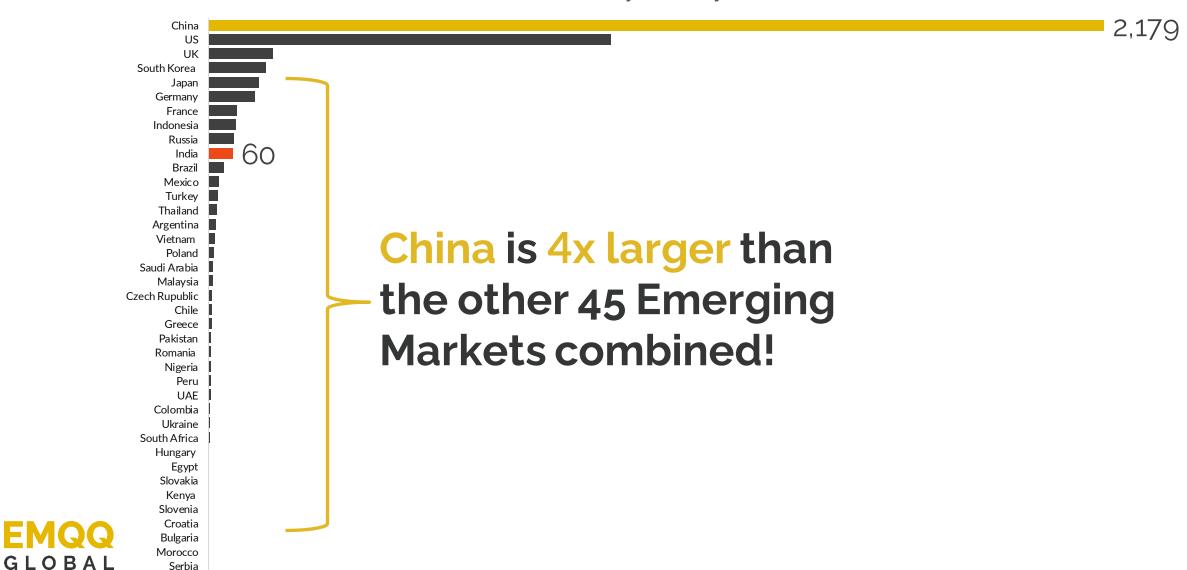


BEYOND CHINA: THE THIRD WAVE

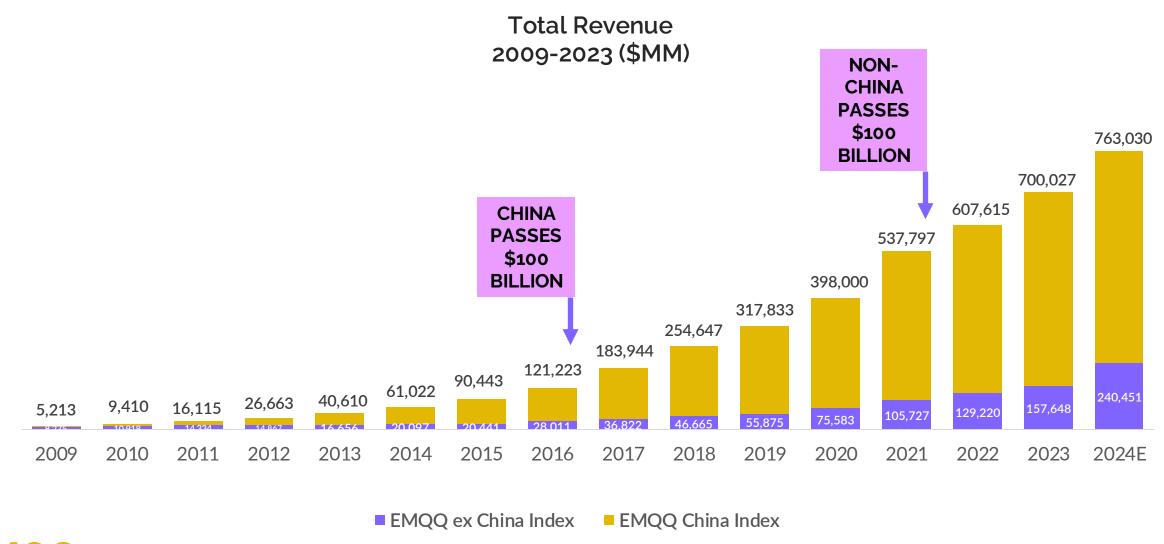


CHINA DOMINATES GLOBAL ECOMMERCE

Ecommerce Sales By Country (Billions)

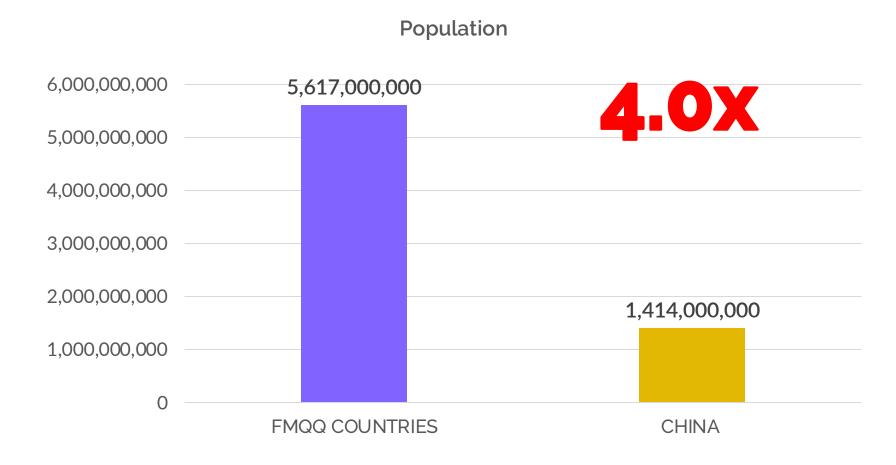


THIRD WAVE REVENUE PASSES \$100B





THIRD WAVE POPULATION = 4X CHINA

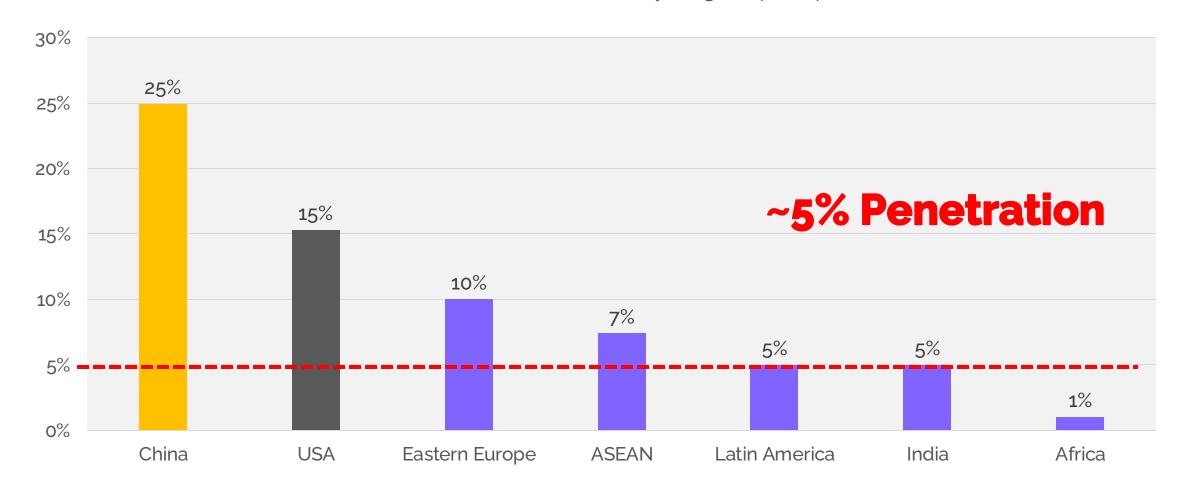




Source:: World Bank

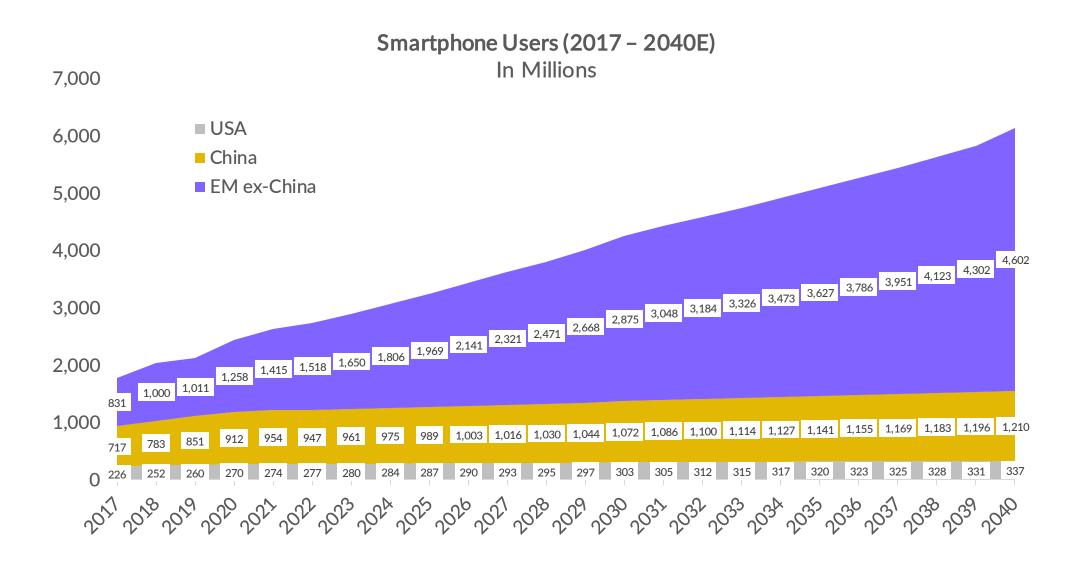
THIRD WAVE PENETRATION = ~1/5TH CHINA

E-Commerce Penetration By Region (2021)



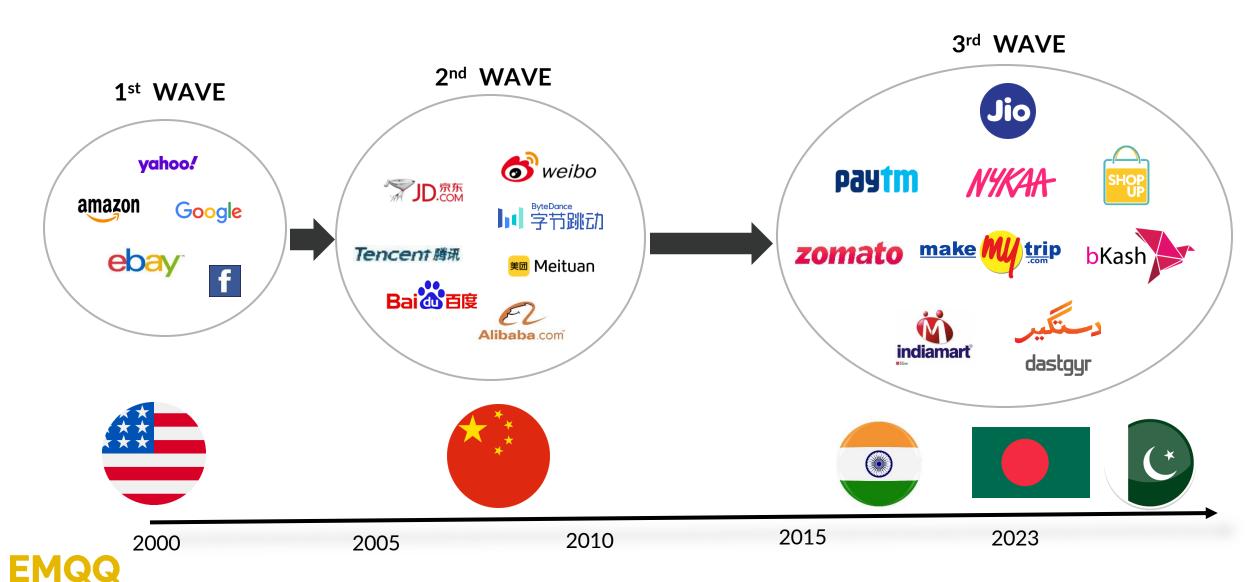


THIRD WAVE DWARFS FIRST TWO WAVES





INDIA IS THE BIGGEST PART OF THIRD WAVE



GLOBAL

LATIN AMERICA (URUGUAY*): MERCADO LIBRE (MELI)

















LATIN AMERICA (BRAZIL): NUBANK (NYSE: NU)

























SE ASIA (SINGAPORE*): SEA LTD. (NYSE: SE)















ASIA (S. KOREA): COUPANG (NYSE: CPNG)











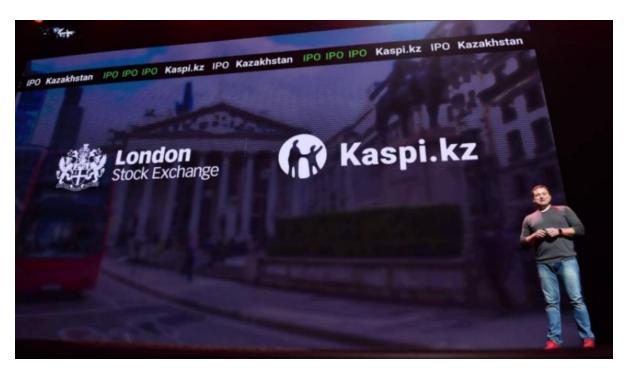


C. ASIA (KAZAKHSTAN): KASPI (NASDAQ: KSPI)

The largest Payments, Marketplace and Fintech Ecosystem in Kazakhstan

#1 #1 #1
Payments Marketplace Fintech







INDIA HAS ARRIVED

INDIA: A DEMOCRACY EMBRACING TECHNOLOGY



COMING SOON



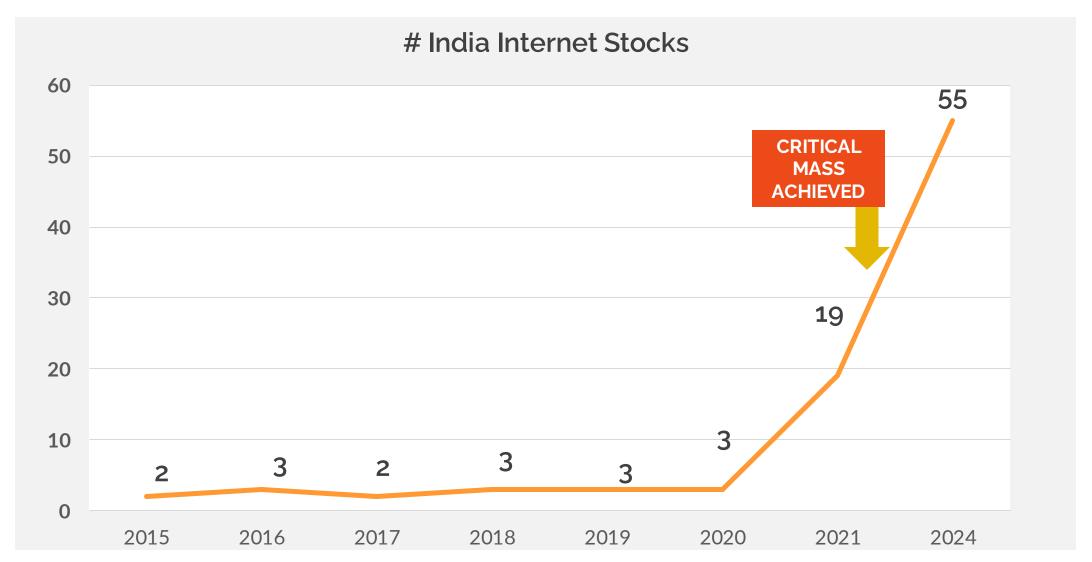








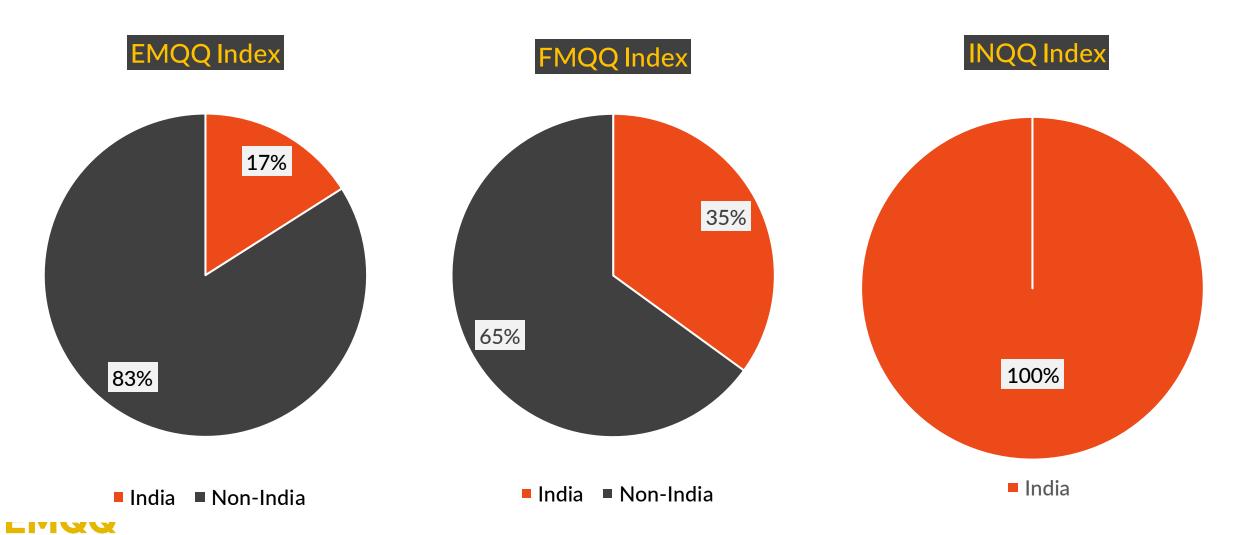
OF PUBLIC INDIA EMQQ COMPANIES SURGED





50

INDIA WEIGHT IN EMQQ GLOBAL INDEXES



GLOBAL

IS INDIA THE PERFECT EMERGING MARKET?



EMERGING MARKET CHECKLIST

1. THEY HAVE LOTS OF PEOPLE

2. THEY ARE **YOUNG**

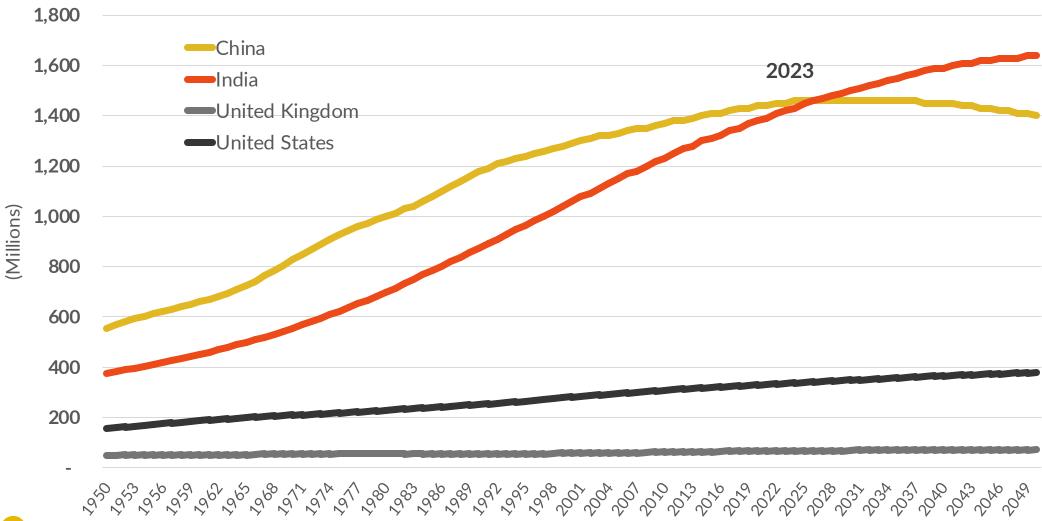
3. THEY HAVE **FAST GROWING ECONOMIES**

4. THIS GROWTH IS DRIVING **CONSUMPTION**



YES - #1 LARGEST POPULATION EVER+++







YES #1 - BIGGER THAN ALL OTHER EM (ex CHINA)

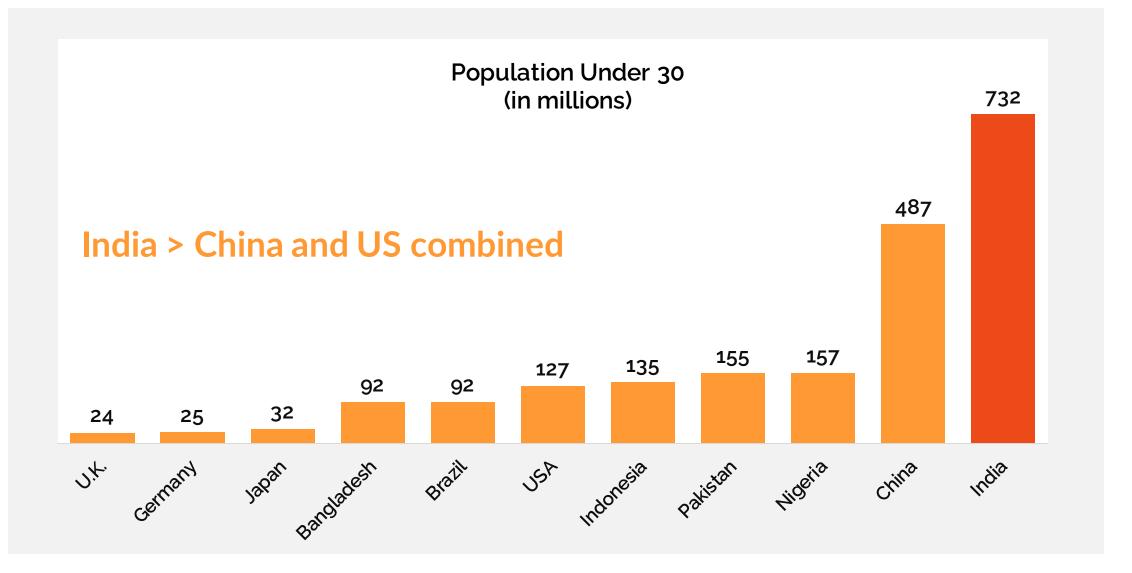
Indonesia 275,501,339 Brazil 215,313,498 Mexico 127,504,125 Philippines 115,559,009 Egypt 110,990,103 Turkey 85,341,241 Thailand 71,697,030 South Africa 59,893,885 Colombia 51,874,024 Poland 37,561,599 Saudi Arabia 36,408,820 Peru 34,049,588 Malaysia 33,938,221
Mexico 127,504,125 Philippines 115,559,009 Egypt 110,990,103 Turkey 85,341,241 Thailand 71,697,030 South Africa 59,893,885 Colombia 51,874,024 Poland 37,561,599 Saudi Arabia 36,408,820 Peru 34,049,588
Philippines 115,559,009 Egypt 110,990,103 Turkey 85,341,241 Thailand 71,697,030 South Africa 59,893,885 Colombia 51,874,024 Poland 37,561,599 Saudi Arabia 36,408,820 Peru 34,049,588
Egypt 110,990,103 Turkey 85,341,241 Thailand 71,697,030 South Africa 59,893,885 Colombia 51,874,024 Poland 37,561,599 Saudi Arabia 36,408,820 Peru 34,049,588
Turkey 85,341,241 Thailand 71,697,030 South Africa 59,893,885 Colombia 51,874,024 Poland 37,561,599 Saudi Arabia 36,408,820 Peru 34,049,588
Thailand 71,697,030 South Africa 59,893,885 Colombia 51,874,024 Poland 37,561,599 Saudi Arabia 36,408,820 Peru 34,049,588
South Africa 59,893,885 Colombia 51,874,024 Poland 37,561,599 Saudi Arabia 36,408,820 Peru 34,049,588
Colombia 51,874,024 Poland 37,561,599 Saudi Arabia 36,408,820 Peru 34,049,588
Poland 37,561,599 Saudi Arabia 36,408,820 Peru 34,049,588
Saudi Arabia 36,408,820 Peru 34,049,588
Peru 34,049,588
• •
Malaysia 33,938,221
South Korea 26,069,416
Taiwan 23,570,000
Chile 19,603,733
Greece 10,566,531
Czech Republic 10,526,073
Hungary 9,683,505
United Arab Emirates 9,441,129
Kuwait 4,268,873
Qatar 2,695,122
TOTAL 1,372,056,864
INDIA 1,417,173,173





Source: FMOO Clobal

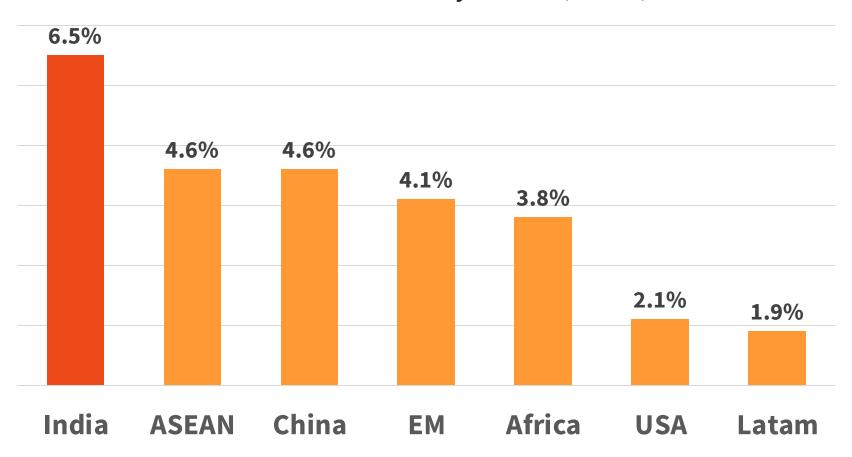
YES - #1 MOST YOUNG PEOPLE





YES - #1 FASTEST GROWING MAJOR ECONOMY

IMF GDP Growth Projections (2024E)

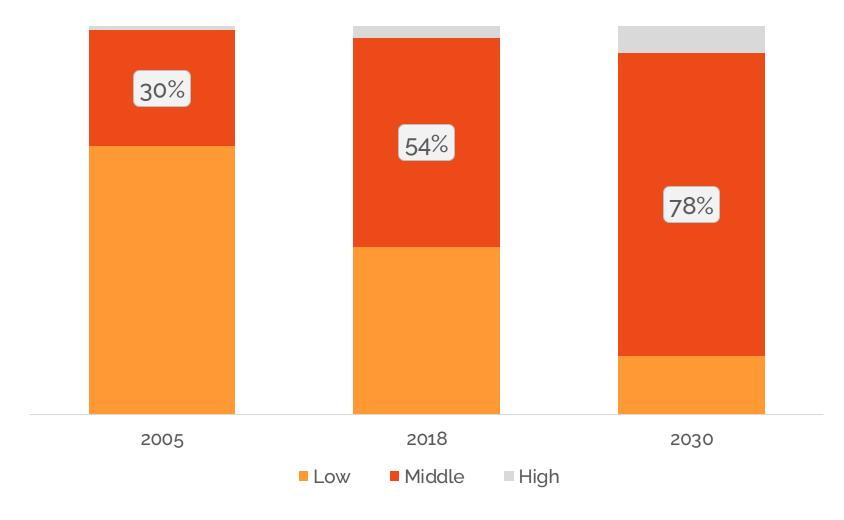




57

YES - INDIA HAS A SWELLING MIDDLE CLASS

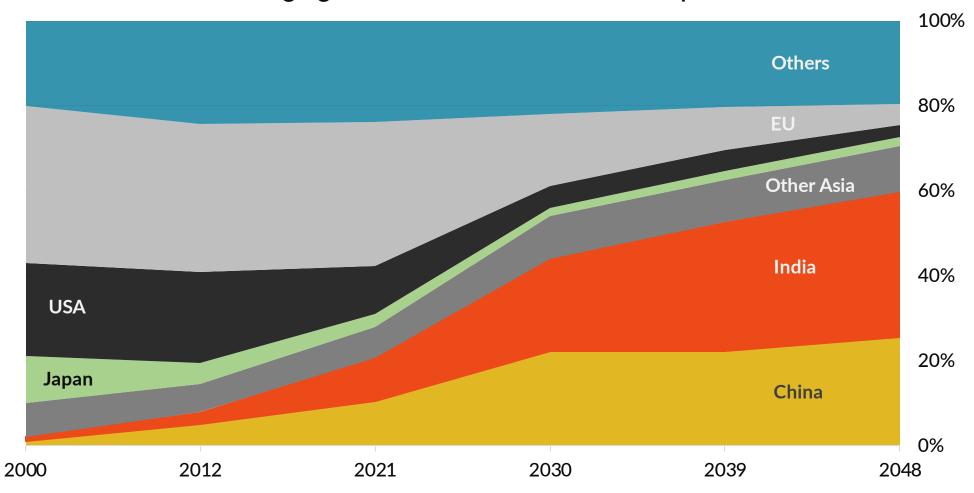
Swelling Middle Income Households in India





YES - INDIA WILL HAVE #1 MOST CONSUMPTION

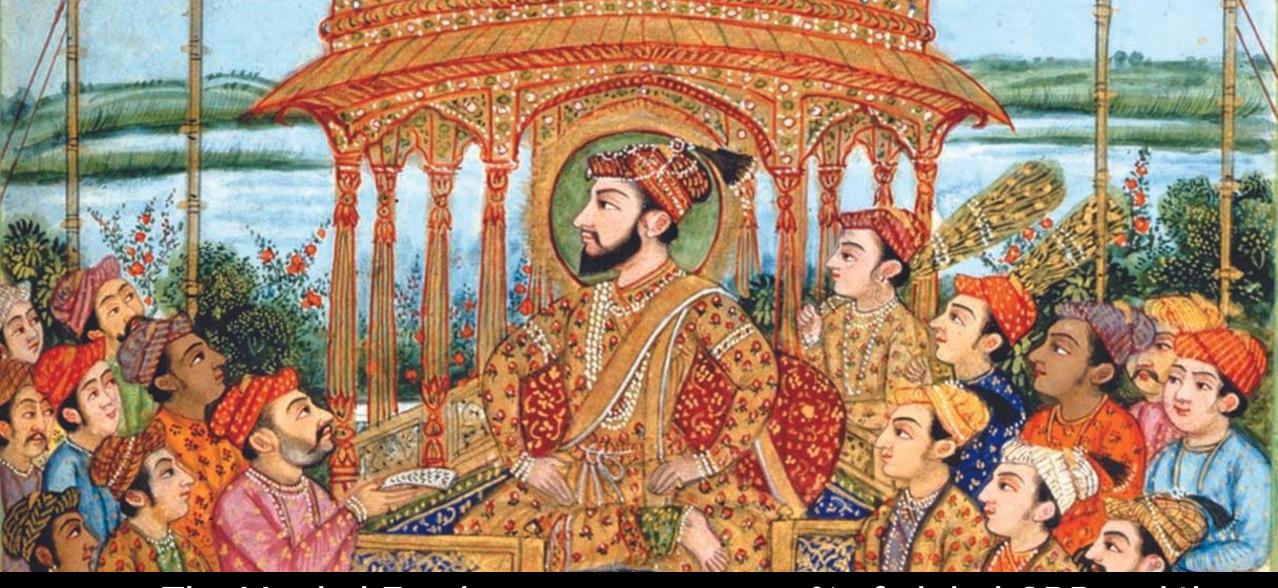
Emerging Markets Middle Class Consumption





59

WHY INDIA NOW?



1700 - The Mughal Empire economy was 25% of global GDP and the largest in the world. Mughal wealth is the basis for the word mogul.



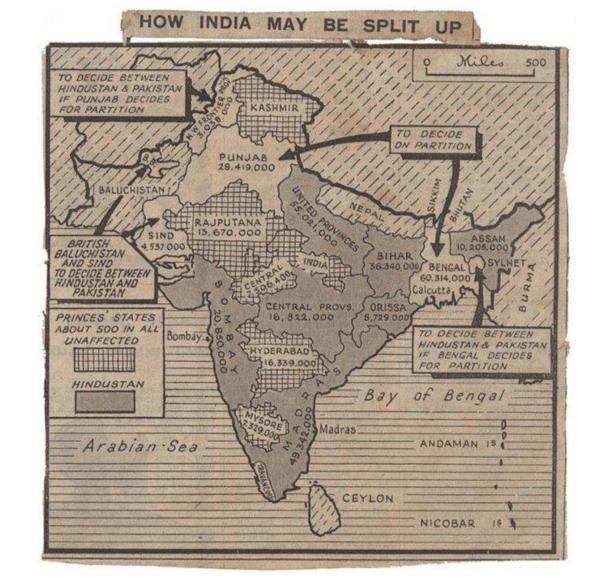
1603 - The British East India Company arrives in India beginning "the most sordid and criminal exploitation of one nation by another in all recorded history".

1947 - PARTITION OF INDIA WAS A DISASTER

The In 1947 Britain created 2 countries in a partition that created India and Pakistan.

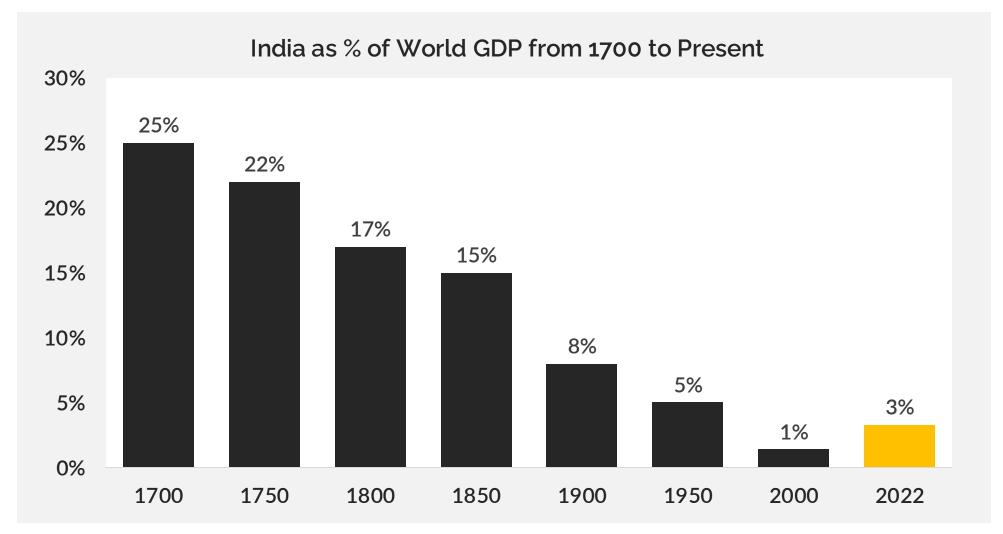
Hindus would live in India, while Pakistan would be independent and ruled from Islamabad in West Pakistan.

The actual process of implementing this was one of the most brutal events in human history.

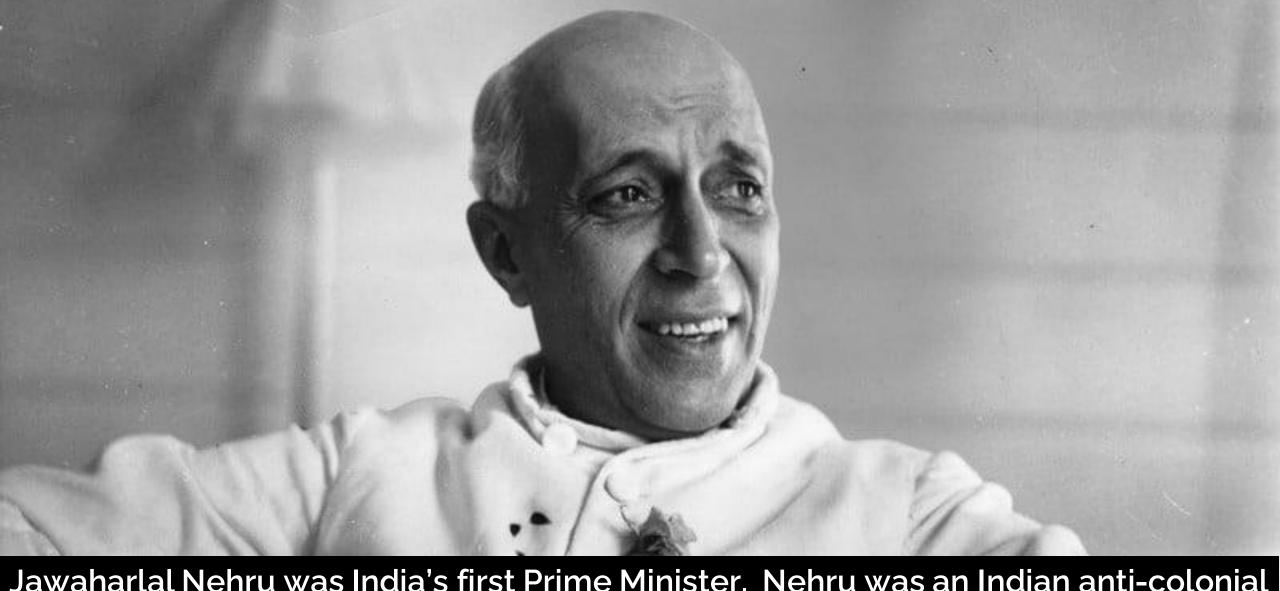




INDIA ECONOMY DECLINED QUICKLY AFTER 1700



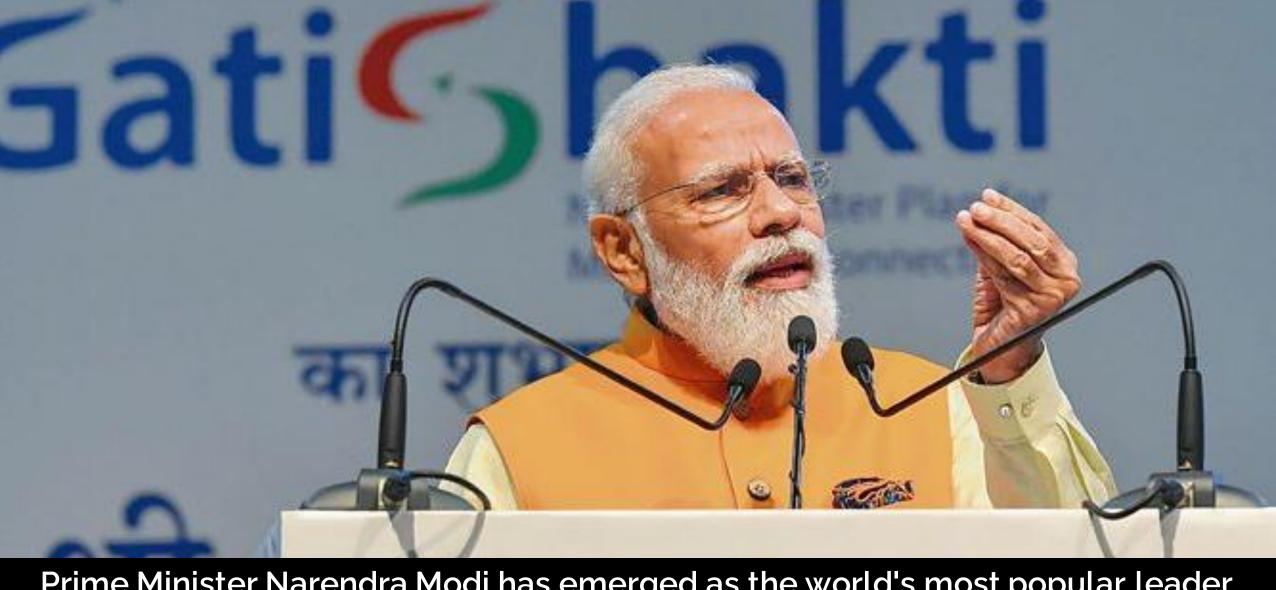




Jawaharlal Nehru was India's first Prime Minister. Nehru was an Indian anti-colonial nationalist, social democrat and served as Prime Minister from 1947-1964.

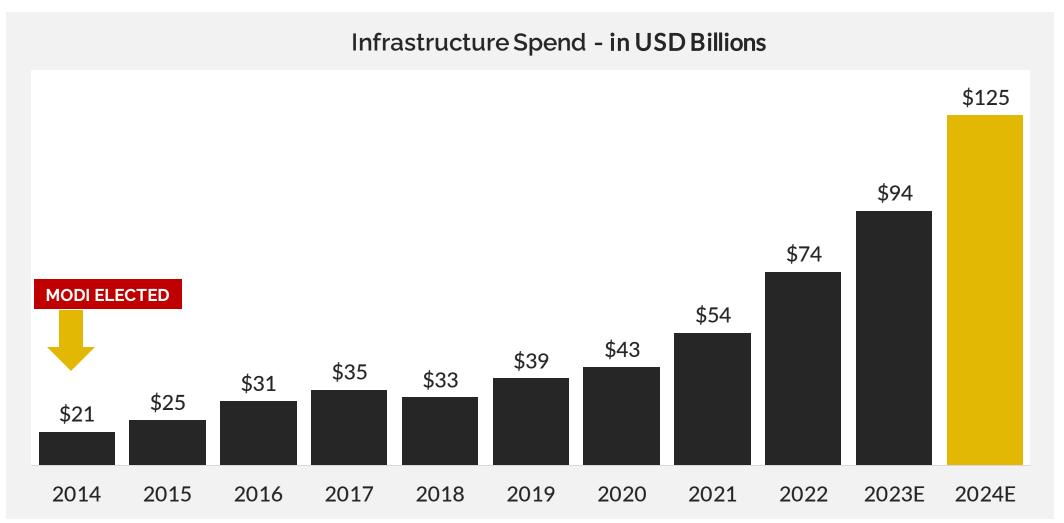


Indira Gandhi was Prime Minister of India from 1966 to 1977 and again from 1980 until her assassination in 1984. She was the daughter of Jawaharlal Nehru.



Prime Minister Narendra Modi has emerged as the world's most popular leader with an approval rating of 78 per cent.

INFRASTRUCTURE INVESTMENT SURGING







Indian Railways will revamp 200 train stations with modern facilities and will also build 300 new terminals in next five years.



Indian Railways will develop 400 new high-speed Vande Bharat Express trains in the next 3 years.



The Mumbai-Ahmedabad High Speed Rail Corridor will connect Mumbai with Ahmedabad. It will be India's first high-speed rail line.



India had 74 airports in 2014. It will triple that to 222 by 2025.



Deep Water Ports being constructed.



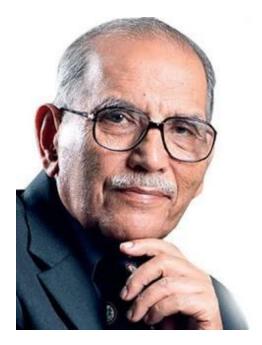
Estimates are that Apple will move 5% of its iPhone 14 manufacturing to India this year and could make 25% of all iPhones in India by 2025.

2. HUMAN CAPITAL

A 50-YEAR-OLD TECHNOLOGY ECOSYSTEM

INDIA TECH SECTOR IS 50 YEARS OLD









1945





76

1968 1981

INDIA HAS WORLD CLASS TECH SCHOOLS







Source: Bloomberg

INDIA HAS UNMATCHED HUMAN CAPITAL

Company	Market Cap (\$B)	CEO	
Microsoft	2,137	Satya Nadella	
Alphabet/ Google	1,346	Sundar Pichai	
Mastercard	356	Ajaypal Singh Banga	
Adobe	174	Shantanu Narayen	
Starbucks	123	Laxman Narasimhan	
IBM	115	Arvind Krishna	
Micron	67	Sanjay Mehrotra	
FedEx	58	Raj Subramaniam	
Palo Alto Networks	58	Nikesh Arora	
VMware	55	Rangarajan Raghuram	
NetApp	14	George Kurian	
Youtube	Private	Neal Mohan	
Deloitte	Private	Punit Renjen	







3. THE INDIA STACK

"DIGITAL PUBLIC INFRASTRUCTURE"

INDIA STACK = DIGITAL PUBLIC INFRASTRUCTURE



Ecommerce Layer 2023 **Payment Layer** 2016 **Identity Layer** 2010





The Aadhaar ("Foundation") of the Aadhaar - Nandan Nilekani. Infosys Co-Founder has overseen India's Digital Stack.

AADHAAR = FOUNDATION



Launched in 2010

Aadhaar, which means 'foundation' in Hindi, centers around a 12-digit identity number, linked to fingerprints and eye scans. Each Indian citizen receives a Aadhaar card with that number on it, which can be cross-referenced with the biometric data held in a central database.

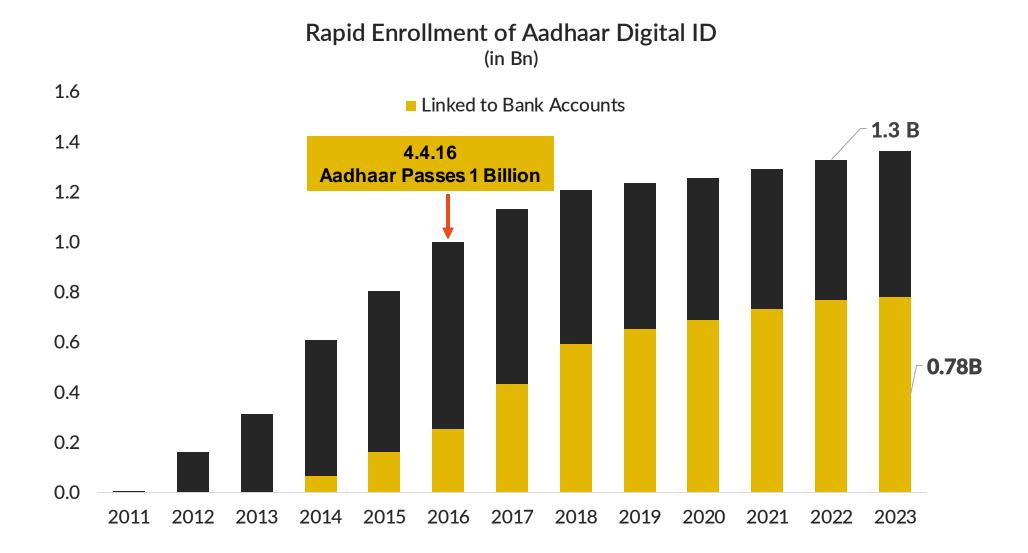
Aadhaar can be **used to open a bank account** and access a variety of government-run welfare programs as well as other digital services.







AADHAAR HAS DRIVEN FINANCIAL INCLUSION





2016 - UPI (UNIFIED PAYMENTS INTERFACE)







Launched 4.11.16

UPI is the backbone of the fintech infrastructure in India. It is an instant, real-time payment system developed by the Indian government to facilitate interbank peer-to-peer (P2P) and person-to-merchant (P2M) transactions.

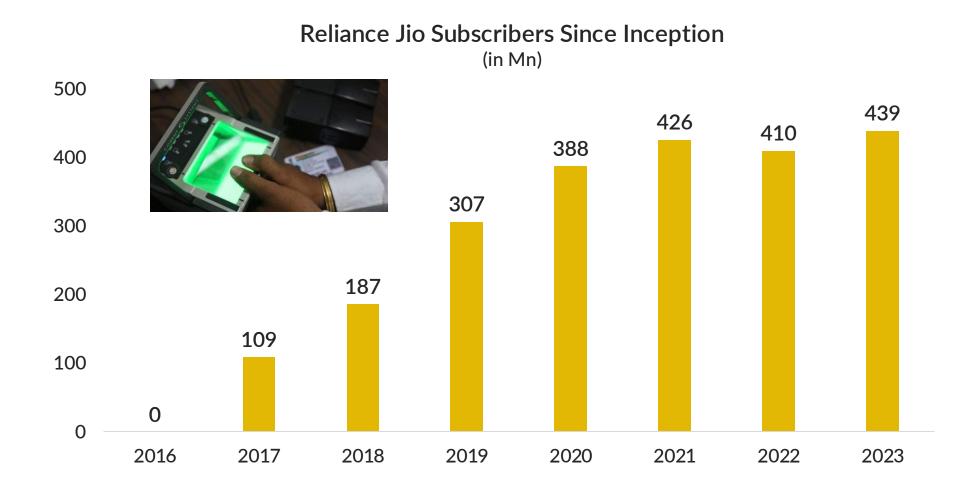
Transactions are usually conducted via a QR Code, which (like China) have become ubiquitous in India. It is simple, free of charge and instantaneous.





2016 – Mukesh Ambani + Reliance launch 4G Jio Network.

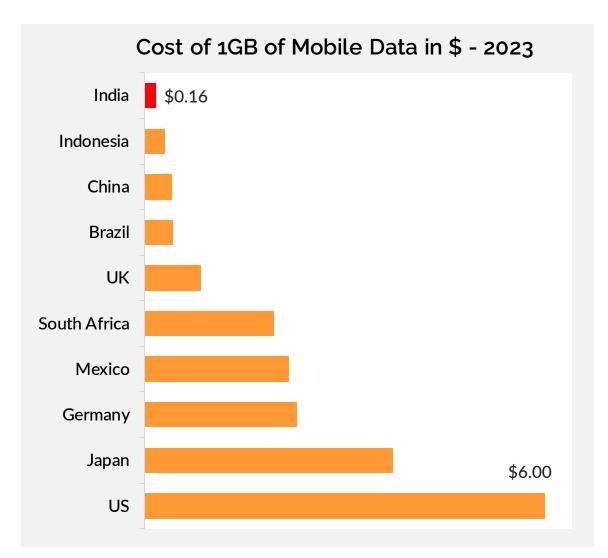
JIO DIGITAL: INDIA'S INTERNET BIG BANG

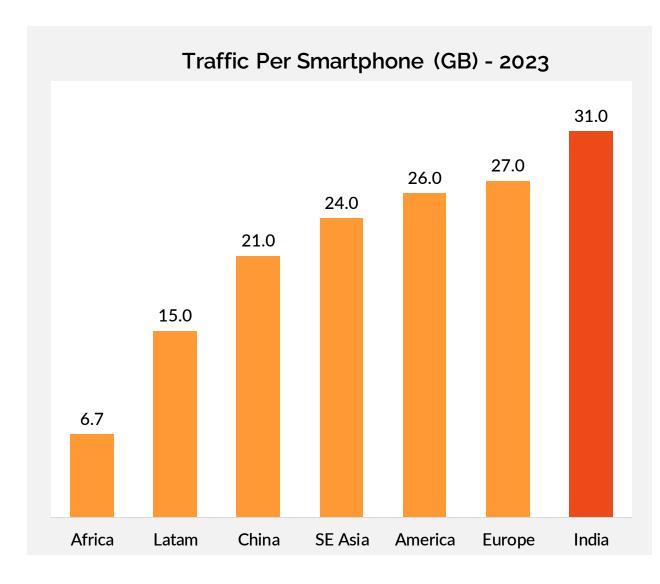




Source: Bloomberg

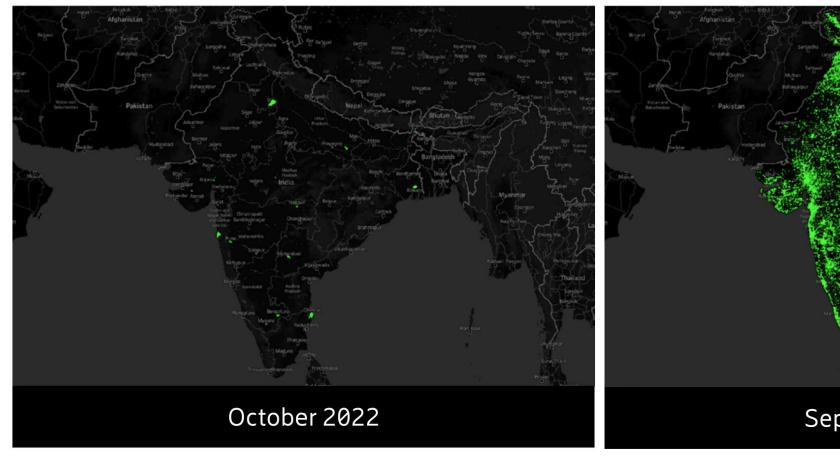
INDIA HAS LOWEST DATA COST + MOST DATA CONSUMED

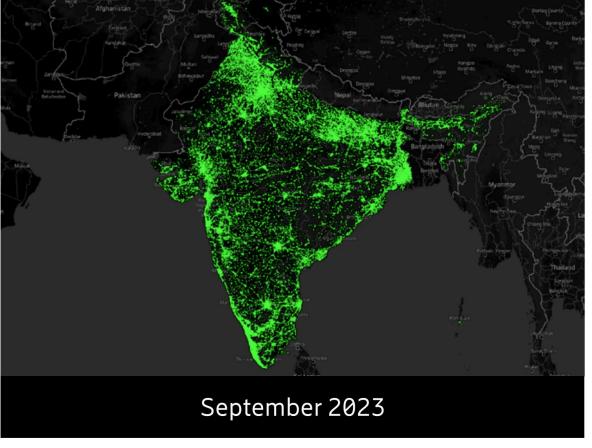






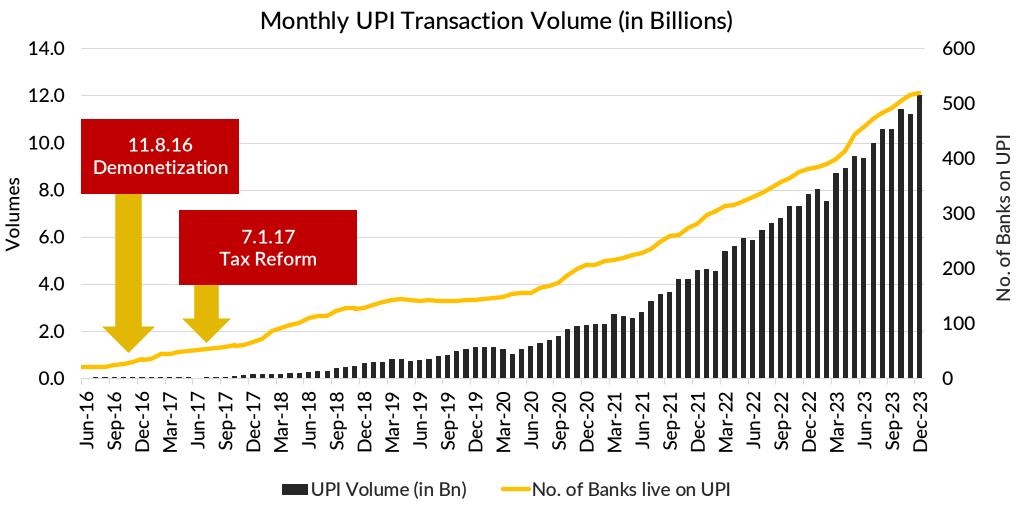
STATE OF PLAY – 5G ADOPTION





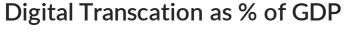


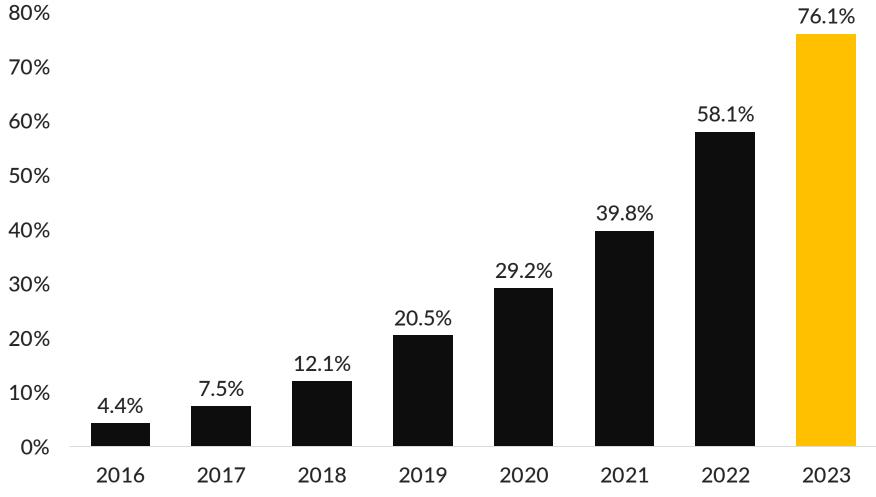
UPI - DIGITAL INDIA IS EXPLODING





FROM A CASH ECONOMY TO DIGITAL IN 8 YEARS







90

THE ROLE OF KIRANA STORES

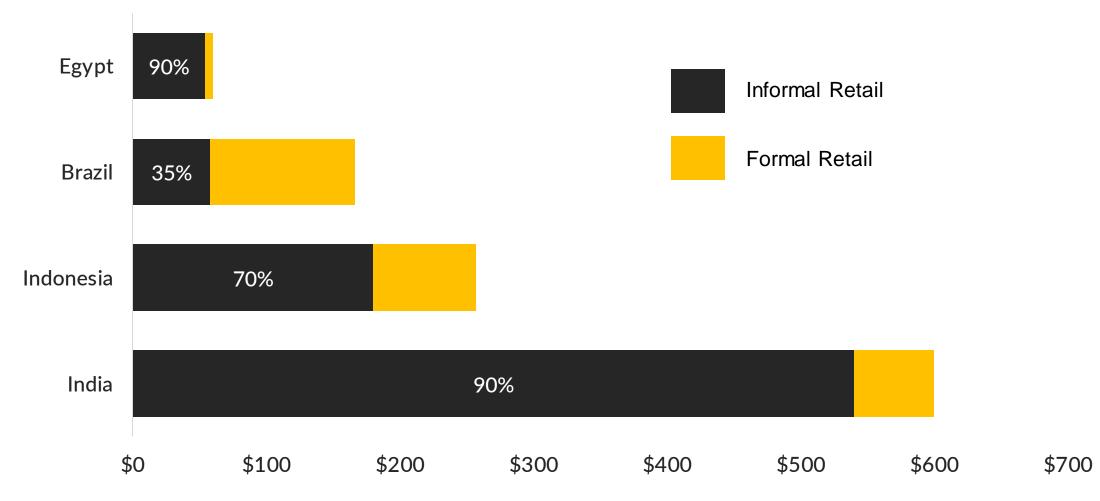




Kirana stores are hyperlocal neighborhood shops that maintain a regular supply of essentials for local customers in rural, semi-rural and urban communities.

INDIA HAS A HUGE "INFORMAL RETAIL" MARKET





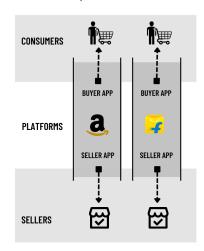
Size of Market (in \$ Billions)

OPEN NETWORK FOR DIGITAL COMMERCE (ONDC)



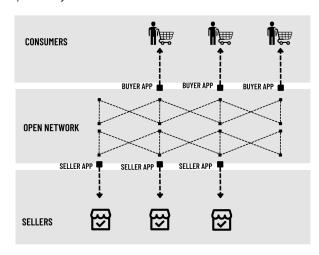
Platform Centric Models

Buyers and sellers can only interact within walled platforms.



Network Centric Models (like ONDC)

Buyers and sellers can interact with each other in a platform-agnostic manner.



Launched March 2023

ONDC, which will support a decentralized e-commerce network that all players – from Flipkart, Amazon and Zomato, to supermarkets, retailers and the 13 million *kirana* stores operating in India – can plug into.

ONDC will enable any buyer to connect with any seller on the open network.
ONDC will increase visibility of all merchants, including small and medium sellers, improve pricing for consumers, and drive healthy competition.

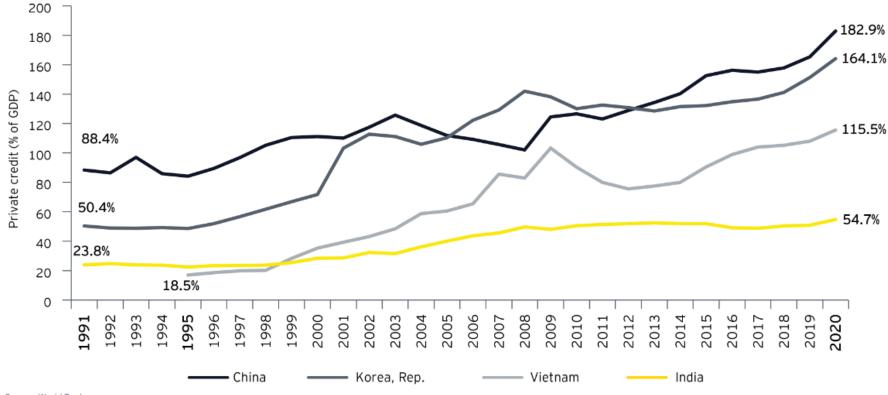




PAYTM'S "Soundbox" provides an audio confirmation that a payment has been made freeing up the shop owners from manually checking payment receipt.

ACCESS TO CREDIT CAN ACCELERATE GROWTH

Domestic credit to private sector (% of GDP)

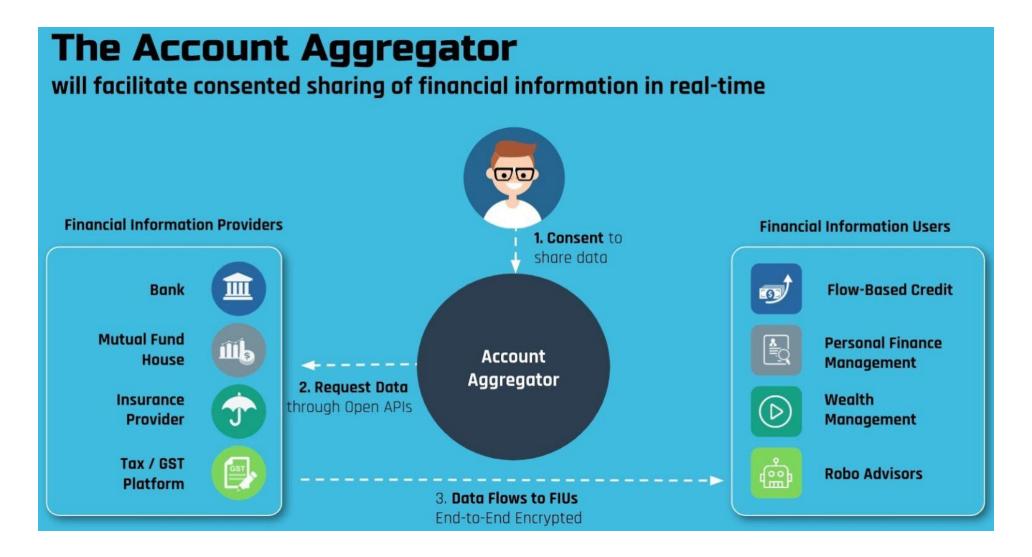


Source: World Bank



Source: EY India@100 Report

ACCOUNT AGGREGATOR TO DRIVE CREDIT





IS INDIA "LIKE CHINA 15 YEARS AGO"?



INDIA KIND OF IS "LIKE CHINA 15 YEARS AGO"

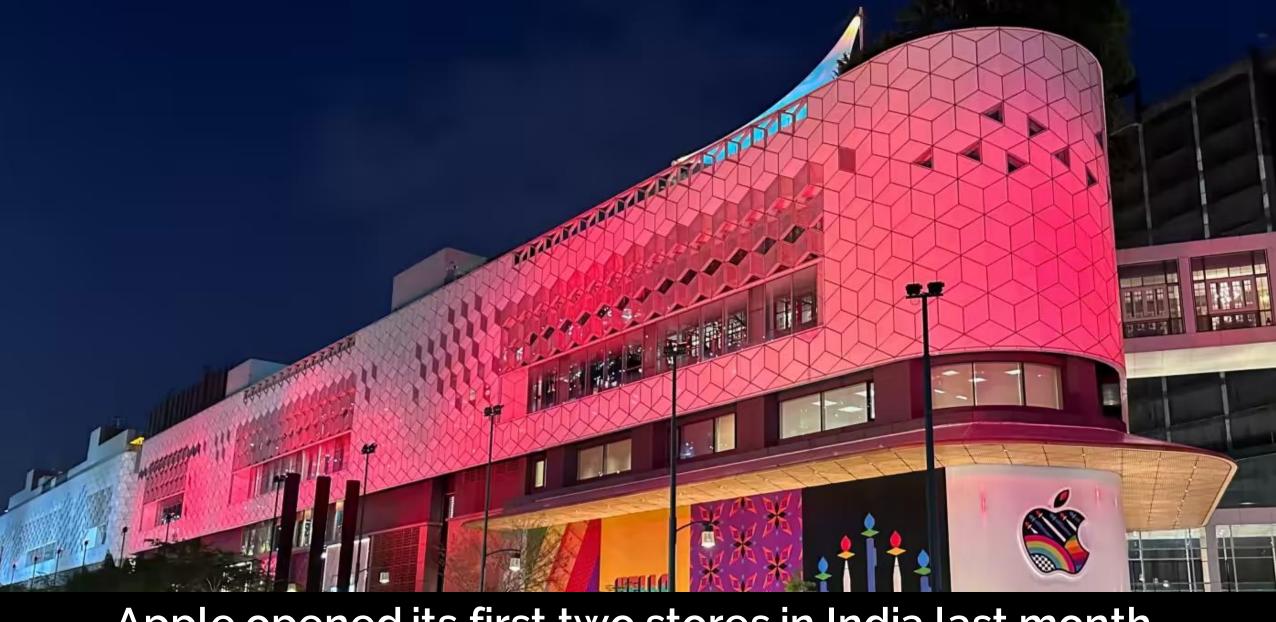
	China (2008)	India (2023)
GDP (\$ Billions)	4,577	3,737
GDP Per Capita	3,447	2,601
GDP Growth	9.7%	6.1%
Urbanization	47%	35%
Smartphone Penetration*	38%	47%



*China as of 2014

Source: Bloomberg





Apple opened its first two stores in India last month.

CHINA DIDN'T HAVE \$12 SMARTPHONES

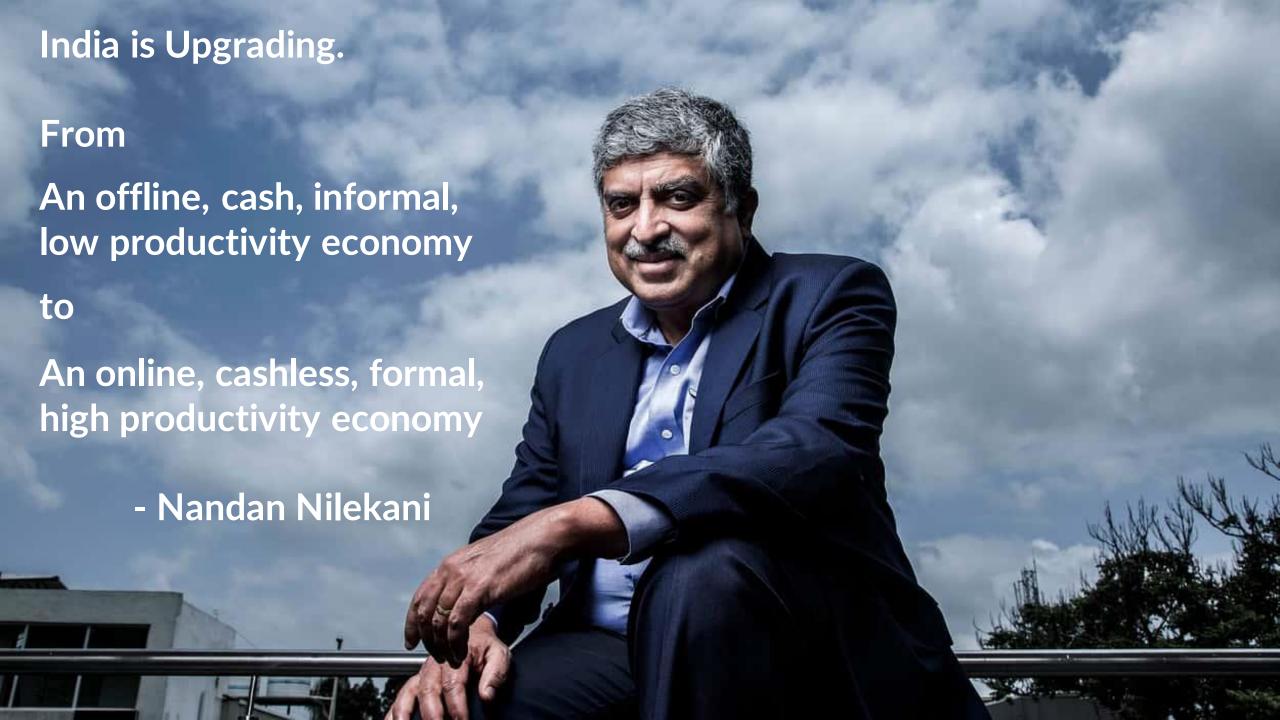
Bloomberg

Ambani Bets on \$12 Phone to Disrupt India's Old Internet Network

- Company starts beta trials of the new phone from July 7
- Jio phones touted as amongst cheapest on offer in the country







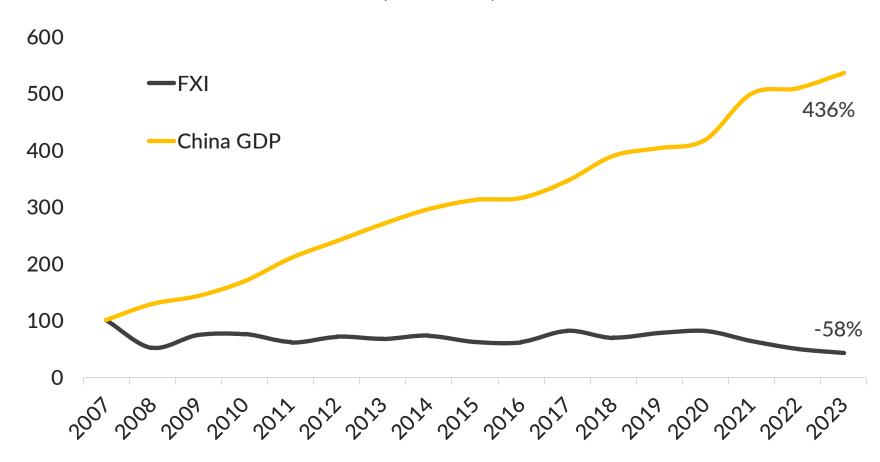


INDIA ETFS REVIEW



CHINA ETFs FAILED INVESTORS

15 Year Chart of China GDP vs FXI (iShares China) (2007 - 2023)





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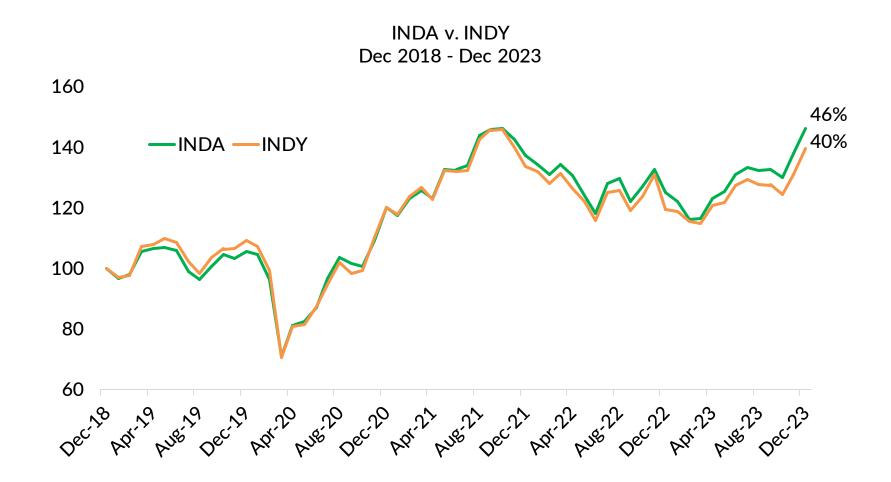
U.S. LISTED INDIAN ETFS – 90% AUM IN TOP 3

Ticker	Name	Assets	1YR Return	Inception	Fee
INDA	iShares MSCI India ETF	\$7,858,044,000	17.3%	2/3/2012	0.65
EPI	WisdomTree India Earnings ETF	\$2,000,899,000	26.5%	2/22/2008	0.85
INDY	iShares India 50 ETF	\$755,450,400	16.5%	11/20/2009	0.89
FLIN	Franklin FTSE India ETF	\$689,149,800	21.6%	2/6/2018	0.19
SMIN	iShares MSCI India Small-Cap ETF	\$662,969,700	36.7%	2/9/2012	0.79
PIN	Invesco India ETF	\$204,536,600	22.9%	3/5/2008	0.78
INCO	Columbia India Consumer ETF	\$155,688,500	36.3%	8/10/2011	0.75
NFTY	First Trust India Nifty 50 Equ	\$121,539,700	24.5%	2/28/2012	0.80
GLIN	VanEck India Growth Leaders ETF	\$97,179,140	35.8%	8/25/2010	0.77
INDL	Direxion Daily MSCI India Bull 2X Shares	\$74,376,410	26.4%	3/11/2010	1.17
INQQ	INQQ The India Internet & Ecommerce ETF	\$33,377,090	31.6%	4/6/2022	0.86
DGIN	VanEck Digital India ETF	\$8,927,055	29.0%	2/17/2022	0.71
INDF	Nifty India Financials ETF	\$7,047,714	20.2%	10/21/2020	0.75
SUM		\$12,652,185,109			



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INDA + INDY HAVE VERY SIMILIAR PERFORMANCE





Rloomberg 108

PROBLEM – 20% OF INDEX HAS NO INDIA REVENUE

Name	Ticker	Weight	Sub-Sector	Export as % Sales
INFOSYS LTD	INFO IN	5.6%	IT Services	97%
TATA CONSULTANCY	TCS IN	4.1%	IT Services	96%
HCL TECHNOLOGIES	HCLT IN	1.4%	IT Services	95%
WIPRO LTD	WPROIN	0.7%	IT Services	95%
TECH MAHINDRA	TECHM IN	0.8%	IT Services	94%
DIVI'S LABORATORIES	DIVIIN	0.5%	Pharma	90%
DR. REDDY'S LABS	DRRD IN	0.8%	Pharma	80%
SUN PHARMA	SUNPIN	1.3%	Pharma	65%
TATA STEEL LTD	TATA IN	1.1%	Steel	52%
LARSEN & TOUBRO	LT IN	3.6%	Infrastructure	47%
CIPLA LTD	CIPLA IN	0.6%	Pharma	42%
SUM		20.5%		16.5%



Source: Bloomberg 109

PROBLEM - NO INDIA REVENUE = LOW GROWTH

TICKER	NAME	INDA WEIGHT	SECTOR	REV GROWTH 23E
INFO IN Equity	INFOSYS LTD	5.1%	IT SERVICES	1.9%
TCS IN Equity	TATA CONSULTANCY	3.4%	IT SERVICES	3.6%
HCLT IN Equity	HCL TECH LTD	1.4%	IT SERVICES	4.3%
TECHM IN Equity	TECH MAHINDRA LT	0.7%	IT SERVICES	-5.6%
WPRO IN Equity	WIPROLTD	0.6%	IT SERVICES	-4.0%
AVERAGE				0.04%



Source: Bloomberg 110

PROBLEM - SOEs (STATE OWNED ENTERPRISES)

Name	Ticker	Weight	Sector
NTPC LTD	NTPC IN	1.2%	Utilities
STATE BANK OF INDIA	SBIN IN	1.2%	Financials
POWER GRID CORP	PWGR IN	1.1%	Utilities
SBI LIFE INSURANCE CO	SBILIFE IN	0.7%	Financials
OIL & NATURAL GAS CORP	ONGC IN	0.7%	Energy
GRASIM INDUSTRIES	GRASIM IN	0.6%	Materials
BHARAT ELECTRONICS	BHE IN	0.6%	Industrials
COAL INDIA	COAL IN	0.6%	Energy
REC LTD	RECL IN	0.4%	Financials
POWER FINANCE CORP	POWFIN	0.4%	Financials
HINDUSTAN AERONAUTICS	HNAL IN	0.4%	Industrials
GAIL INDIA LTD	GAIL IN	0.3%	Utilities
UPL LTD	UPLL IN	0.3%	Materials
BHARAT PETROLEUM CORP	BPCL IN	0.3%	Energy
INDIAN OIL CORP LTD	IOCL IN	0.3%	Energy
YES BANK LTD	YES IN	0.3%	Financials
BANK OF BARODA	BOB IN	0.2%	Financials
CONTAINER CORP OF INDIA	CCRI IN	0.2%	Industrials
HINDUSTAN PETROLEUM	HPCL IN	0.2%	Energy
INDRAPRASTHA GAS LTD	IGL IN	0.1%	Utilities
TOTAL SOE EXPOSURE		10.1%	



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INDIA INDEX/ETF COMPARISON

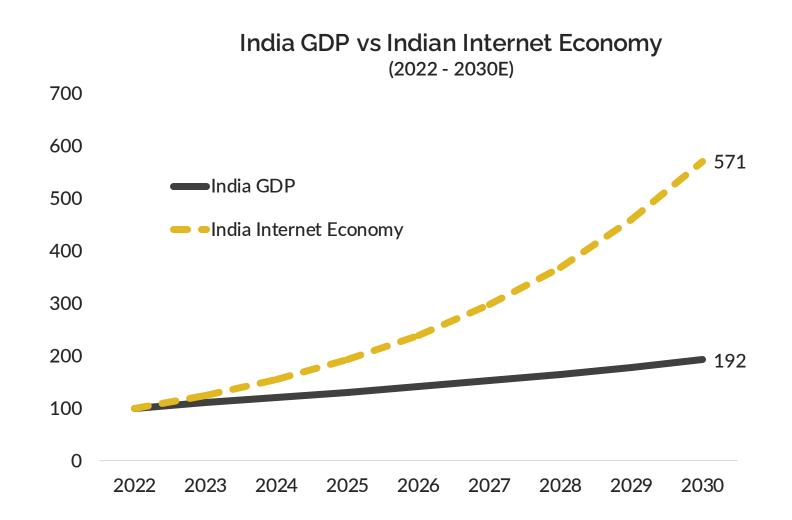
Name	SOE Exposure	Holdings with > 50% Non-India Revenue	Revenue Growth	Largest Sector Exposure
iShares MSCI India Index	10%	26%	8%	Financials
WisdomTree India Earnings Index	21%	20%	6%	Financials
iShares India 50 Index	8%	21%	8%	Financials
Franklin FTSE India Index	10%	21%	8%	Financials
Invesco India Index	10%	23%	7%	Financials
India Internet Index	0%	0%	21%	Internet



THE CASE FOR THE INDIA INTERNET SEECTOR



WHY INQQ? WHERE THE GROWTH IS

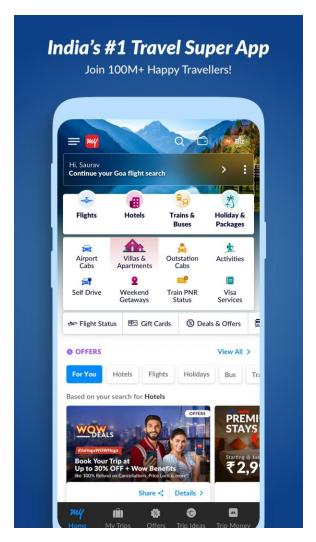


The INQQ Index targets the growth of the Indian internet economy.



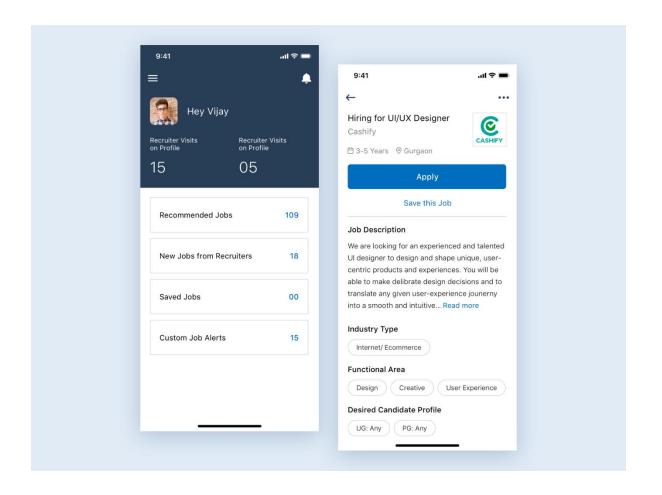
(MMYT US): MAKEMYTRIP: "EXPEDIA OF INDIA"







(NAKURI.NS): INFO EDGE: INDIA'S #1 JOBS SITE



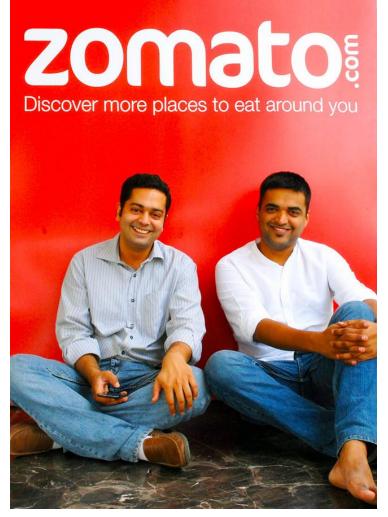






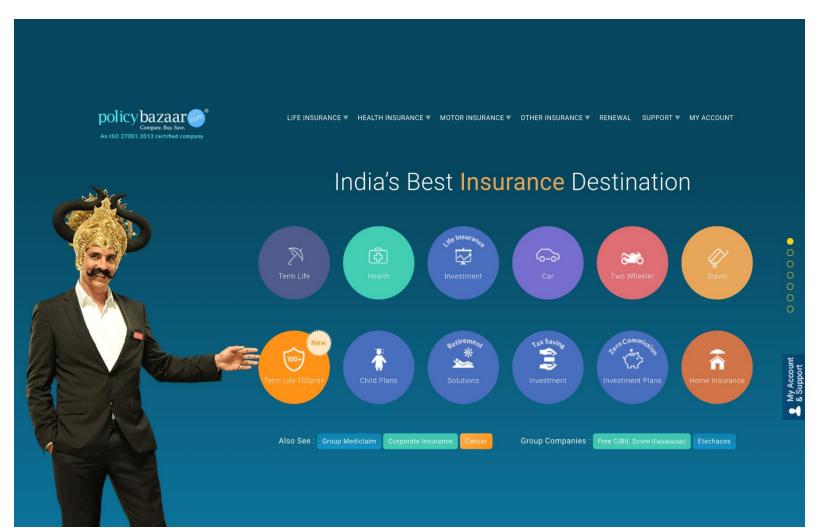
(ZOMATO.NS) ZOMATO: "DOORDASH OF INDIA"







(POLICYBZ.NS): POLICYBAZAAR: ONLINE INSURANCE

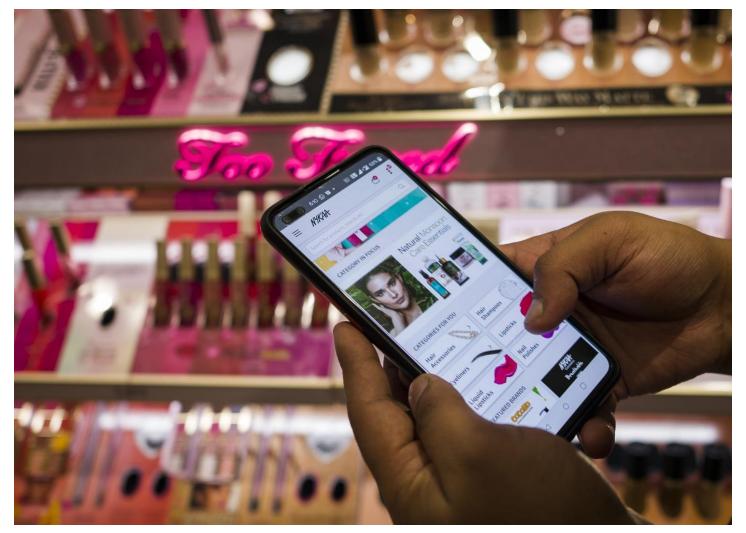








(NYKAA.NS) NYKAA: ONLINE BEAUTY LEADER







(NAZARA.NS): NAZARA: ONLINE GAMING









(PAYTM.NS) PAYTM: "PAYPAL OF INDIA"











CFA Society Bombay Presentation and Dinner

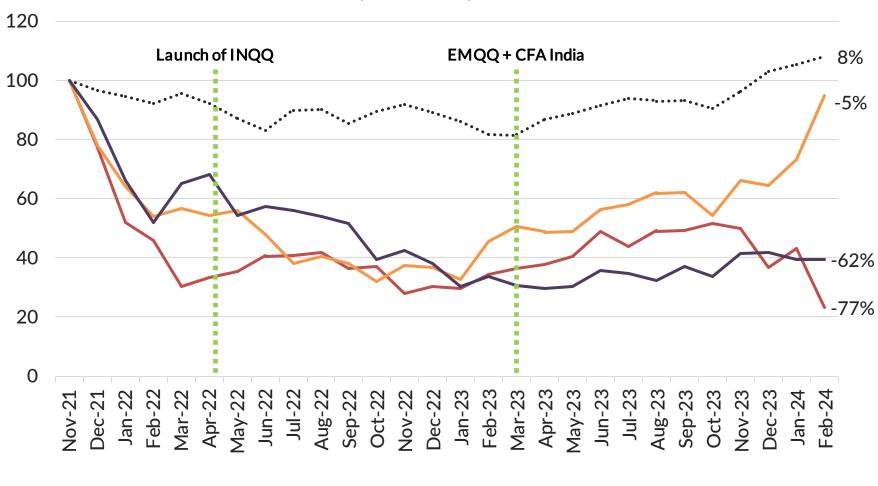


CFA Society Bangalore Roundtable and Dinner.



INDIA INTERNET BUBBLE BURST IN 2021







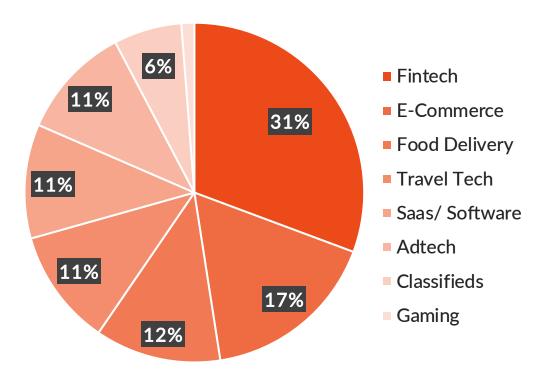
INDIAN INTERNET COMPANIES PROFITABLE

NAME	TICKER	SECTOR	WEIGHT	OP MARGIN	NET MARGIN
RELIANCE INDUSTRIES LTD	RELIANCE IS	E-COMMERCE	8.3%	12.2%	7.9%
BAJAJ FINANCE LTD	BAF IS	FINTECH	7.4%	63.0%	39.7%
JIO FINANCIAL SERVICES LTD	JIOFIN IS	FINTECH	6.8%	86.6%	75.1%
ZOMATO LTD	ZOMATO IS	FOOD DELIVERY	6.7%	-4.4%	1.8%
INFO EDGE INDIA LTD	INFOE IS	CLASSIFIEDS	6.3%	36.6%	25.7%
FRESHWORKS INC-CL A	FRSH UW	SOFTWARE	5.7%	6.8%	12.0%
INDIAN ENERGY EXCHANGE LTD	IEX IS	FINTECH	4.9%	82.4%	75.8%
ANGEL ONE LTD	ANGELONE IS	FINTECH	4.9%	41.9%	30.5%
MAKEMYTRIP LTD	MMYT UW	TRAVEL TECH	4.6%	11.1%	11.1%
JUBILANT FOODWORKS LTD	JUBI IS	FOOD DELIVERY	4.2%	12.3%	6.8%
FSN E-COMMERCE VENTURES LTD	NYKAA IS	E-COMMERCE	4.1%	86.6%	75.1%
PB FINTECH LTD	POLICYBZ IS	FINTECH	4.0%	-8.2%	0.6%
ONE 97 COMMUNICATIONS LTD	PAYTM IS	FINTECH	3.5%	-11.7%	-7.1%
INDIAMART INTERMESH LTD	INMART IS	E-COMMERCE	3.5%	26.5%	27.3%
TANLA PLATFORMS LTD	TANLA IS	ADTECH	3.4%	17.7%	14.5%
AFFLE INDIA LTD	AFFLE IS	ADTECH	3.0%	17.8%	16.1%
ICICI SECURITIES LTD	ISEC IS	FINTECH	2.7%	53.3%	32.5%
INTELLECT DESIGN ARENA LTD	INDA IS	FINTECH	2.7%	16.9%	13.5%
HAPPIEST MINDS TECHNOLOGIES	HAPPSTMN IS	SOFTWARE	2.4%	14.6%	15.5%
TRUECALLER AB-B	TRUEB SS	SOFTWARE	2.2%	37.8%	32.0%
CE INFO SYSTEMS LTD	MAPMYIND IS	SOFTWARE	2.1%	41.4%	35.1%
ROUTE MOBILE LTD	ROUTE IS	ADTECH	2.0%	10.7%	8.8%
TEAMLEASE SERVICES LTD	TEAM IS	CLASSIFIEDS	1.7%	0.9%	1.3%
NAZARA TECHNOLOGIES LTD	NAZARA IS	GAMING	1.6%	6.7%	5.4%
EASY TRIP PLANNERS LTD	EASEMYTR IS	TRAVEL TECH	1.1%	36.8%	22.6%
AVERAGE				27.9%	23.2%

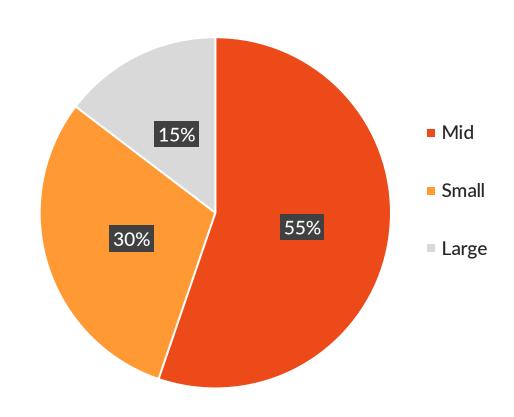


INQQ INDEX CHARACTERISTICS





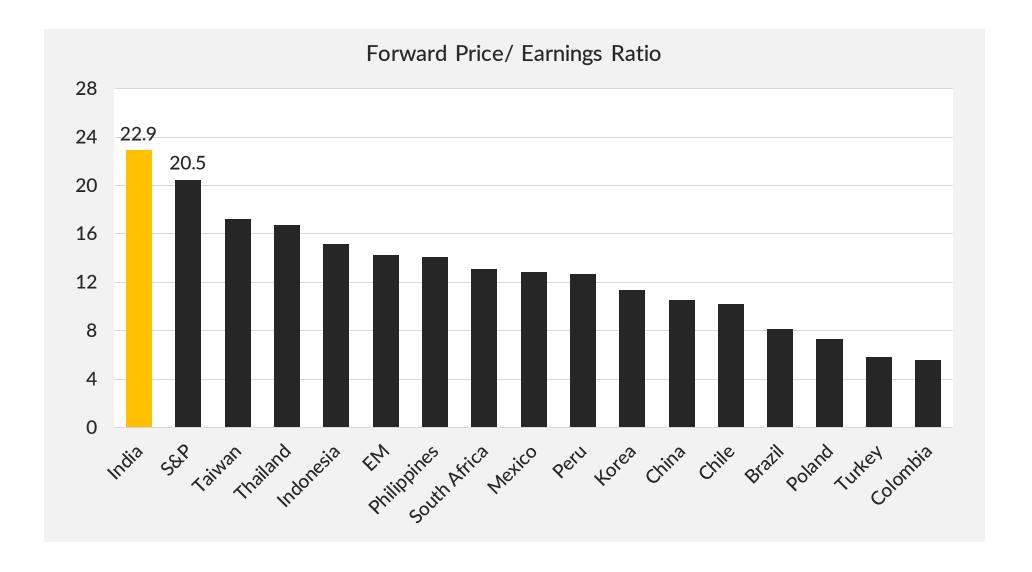
Market Cap Distribution





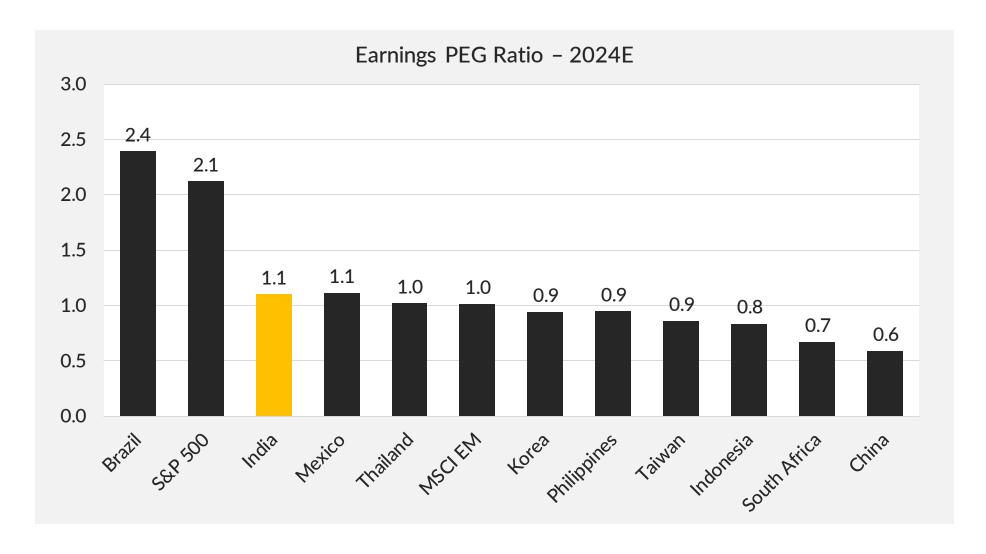
The INQQ Index is concentrated in e-commerce and fintech sectors. Small and mid caps make up > 85% of the holdings.

INDIA DOES HAVE RELATIVELY HIGH P/Es...



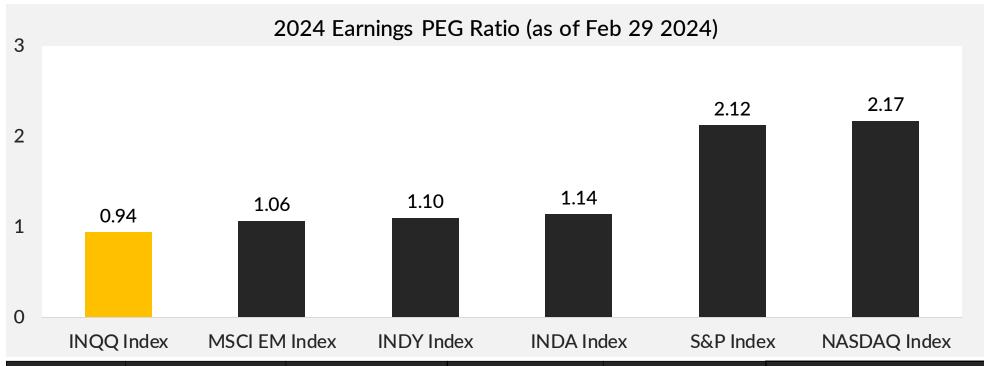


...BUT PEG RATIOS SEEM REASONABLE





INDIA PEG RATIOS (EARNINGS)



	20	2020 2021 2022		2020		2022		20	23	2	024 Est	
Index	FWD PE	YoY Earnings Growth	FWD PE	YoY Earnings Growth	Forward PE	YoY Earnings Growth	Forward PE	YoY Earnings Growth	Forward PE	Est YoY Earnings Growth	PEG	
INQQINDEX	29.1	68.0%	43.9	42.6%	29.1	19.8%	30.4	27.8%	27.9	29.8%	0.94	
INDA INDEX	19.9	-1.1%	26.1	8.0%	23.2	20.3%	25.1	12.9%	22.9	20.1%	1.14	
INDY INDEX	10.8	-8.9%	12.4	17.0%	11.8	23.0%	22.7	9.9%	20.9	19.0%	1.10	
MSCI EM Index	15.9	-20.6%	12.4	54.5%	11.8	-13.1%	13.4	-9.0%	14.2	13.4%	1.06	
NASDAQ Index	30.6	5.6%	29.7	40.8%	21.1	4.6%	28.4	9.7%	27.3	12.6%	2.17	
S&P Index	23.7	-12.6%	22.1	39.0%	17.2	12.3%	19.0	-0.4%	20.5	9.7%	2.12	



THE CASE FOR INDIA

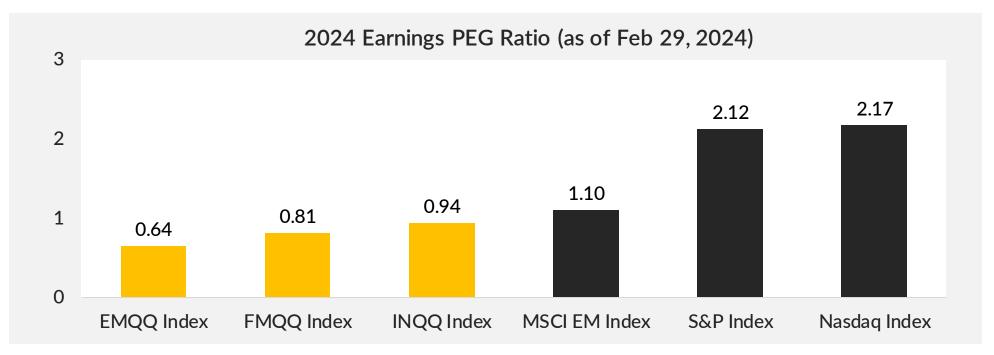
- 1. Size + Scale + Very Favorable Demographics
- 2. Fastest Growing Major Economy
- 3. Unmatched Foundation
- 4. Strong Geopolitical Position
- 5. Valuations Seem Quite Reasonable



SUMMARY



EM INTERNET PEG RATIOS (EARNINGS)



	20	20	2021		2022		2023		2024 Est		
Index	FWD PE	YoY Earnings Growth	FWD PE	YoY Earnings Growth	Forward PE	YoY Earnings Growth	Forward PE	YoY Earnings Growth	Forward PE	Est YoY Earnings Growth	PEG
EMQQ INDEX	32.7	41.6%	29.9	16.1%	20.7	25.7%	21.8	32.0%	18.8	29.1%	0.64
FMQQ INDEX	19.9	-1.1%	26.1	8.0%	23.2	20.3%	27.0	25.4%	23.3	28.7%	0.81
INQQINDEX	29.1	68.0%	43.9	42.6%	29.1	19.8%	30.4	27.8%	27.9	29.8%	0.94
MSCI EM Index	15.9	-20.6%	12.4	54.5%	11.8	-13.1%	13.4	-9.0%	14.2	13.4%	1.10
NASDAQIndex	30.6	5.6%	29.7	40.8%	21.1	4.6%	28.4	9.7%	27.3	12.6%	2.17
S&P Index	23.7	-12.6%	22.1	39.0%	17.2	12.3%	19.0	-0.4%	20.5	9.7%	2.12



THE CASE FOR EM INTERNET SECTOR

1. GROWTH. The Great Confluence.

- EM Consumer + Smartphones + Internet via Mobile Broadband
- Ecommerce models "leapfrogging" traditional models
- Ecommerce growing 5x as fast as consumption

2. BETTER CORPORATE GOVERNANCE.

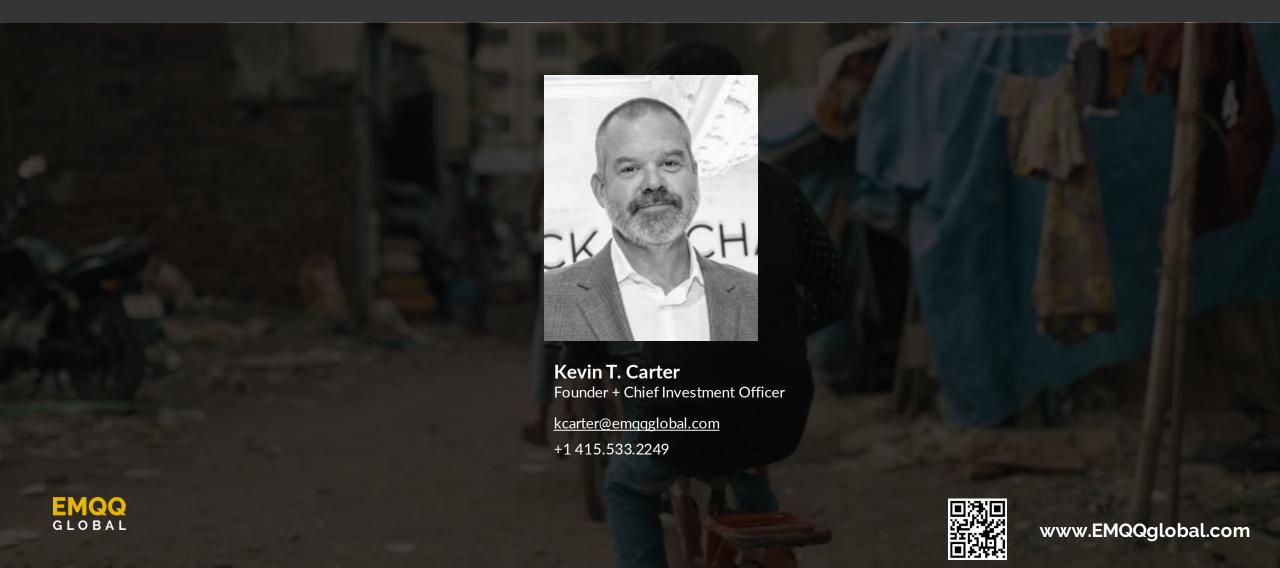
- No State-Owned Enterprises (SOEs)
- Most companies backed by U.S. VC + trade on U.S. exchanges

3. EMERGING ECOSYSTEMS + A VIRTUOUS CYCLE ACCELERATING.

- Local Entrepreneurs + Venture Capital
- Exits and reinvestment
- Angel investors and startup culture



Q + A



APPENDIX



EMQQ OWNERS MANUAL

EMQQ, FMQQ, INQQ WERE MADE FOR LONG TERM INVESTORS.

• Each seeks to provide long term returns that exceed those of the MSCI Emerging Markets Index.

OUR STRATGIES CAN BE VOLATILE.

All of our strategies have had declines > 50%.

WE DO NOT MAKE SHORT TERM STOCK MARKET PREDICTIONS.

• While we are very bullish on the long-term growth of the EMQQ sector, we have <u>no opinion</u> as to whether their stocks will go up this week, this month, this year or next year.

WE BELIEVE LONG TERM GROWTH OF EARNINGS DRIVES RETURNS.

- The growth of earnings equals the growth of value.
- In order to grow earnings companies must grow their revenue.
- EMQQ sector should continue to enjoy some of the fastest revenue growth rates.

EMQQ GLOBAL INDEX METHODOLOGY

RULES-BASED INDEX

- All companies with >50% of revenue from internet and/or ecommerce in respective geographies
- Minimum \$300mm market capitalization
- Liquidity screen \$1.0mm average daily turnover
- Rebalanced semi-annually in June & December
- Fast track IPO inclusion after 3 trading days if market cap >\$10 Billion
- Index Committee discretion (vote for special inclusion & inclusions)
- Market Cap weighted with 8% max weight per security at rebalance

ELIGIBLE COUNTRIES

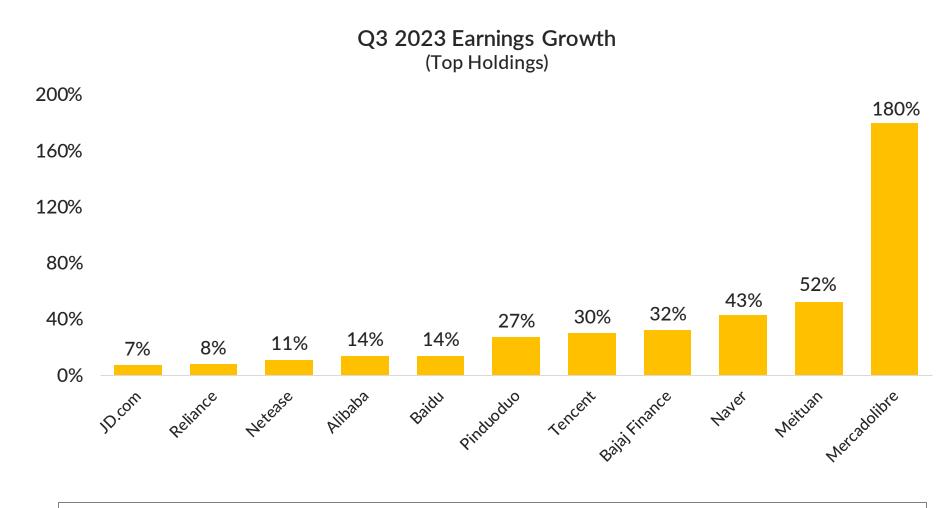
EMQQ: All 46 Emerging & Frontier Markets (125 Holdings)

FMQQ: All Emerging & Frontier Markets ex China (71 Holdings)

INQQ: Only India (24 Holdings)

More information at: www.EMQQglobal.com

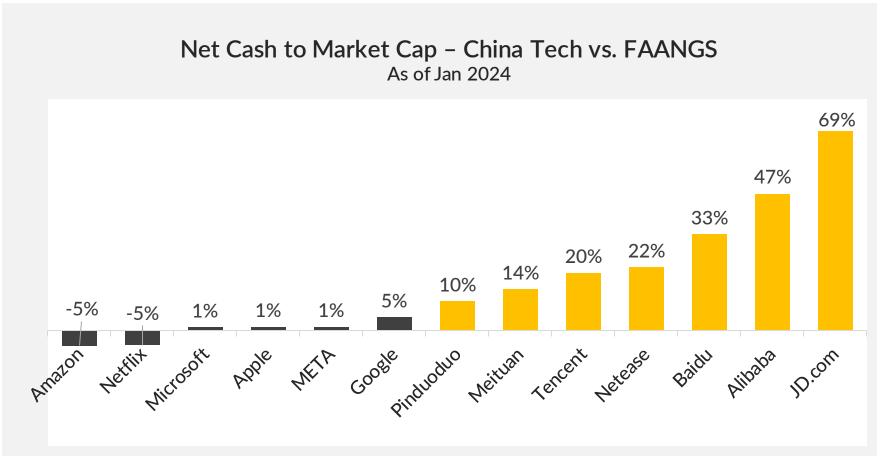
SELECT HOLDINGS EARNINGS GROWTH (Q3 2023)





On average, top holdings in the Index grew 38%.

CHINA INTERNET COMPANIES HAVE LOTS OF CASH



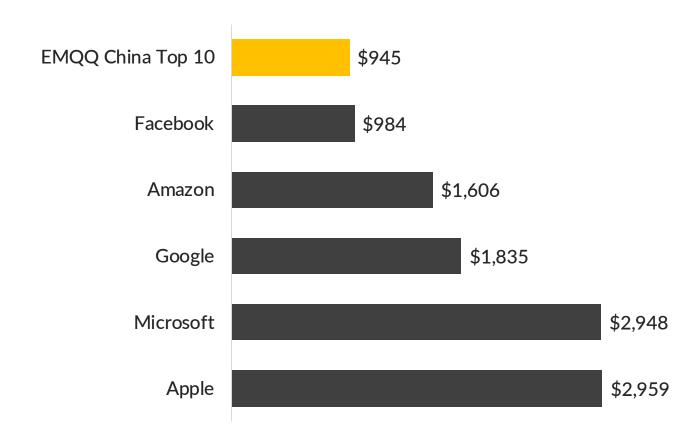




A huge portion of value in Chinese tech stocks is in cash.

RELATIVE VALUE

Market Cap (\$Bn) - As Jan 2024





The 10 largest Chinese tech firms are worth less than several individual FAANG stocks.

Source: Bloomberg



ABOUT US

EMQQ Global is a San Francisco based investment management and research firm focused on the Emerging and Frontier Markets Technology Sector. Our Indexes include publicly traded internet and ecommerce companies operating in 50+ countries including India, China, Brazil, Indonesia, Nigeria, Egypt, Mexico, Vietnam and Turkey. Our Indexes help investors identify the opportunities driven by the digital consumer revolution in the markets with ETFs listed on stock exchanges in the U.S., Europe and Asia. U.S. investors can gain exposure to our indexes via the tracking strategies of 3 ETFs listed on the NYSE: EMQQ, FMQQ, INQQ. (1)





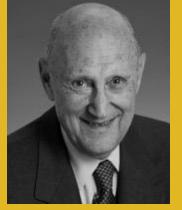
OUR STORY

Kevin T. Carter is the Founder & Chief Investment Officer of EMQQ Global. While he principally considers himself an active "value" investor, he has collaborated with Princeton economist and indexing legend, Dr. Burton G. Malkiel, for more than 20 years. Their work together began in 1999 when Carter founded elnvesting, a pioneer firm in fractional share brokerage acquired by ETRADE in 2000. In 2002 they co-founded Active Index Advisors, a pioneer in "direct indexing" acquired by Natixis Asset Management in 2005. In 2006, their efforts turned to China and Emerging Markets as they launched several China focused ETFs on the NYSE with Guggenheim Partners. Mr. Carter founded EMQQ Global in 2014 and launched The Emerging Markets Internet & Ecommerce ETF on the NYSE on November 12, 2014.



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Kevin T. CarterFounder + Chief Investment Officer



Dr. Burton G. Malkiel Advisor

"I have had the sincere pleasure of partnering with Princeton economist and investing legend, Burt Malkiel for over two decades. From the beginning, our shared mission has been "fixing" structural problems in the investment world. We introduced fractional share brokerage in 1999 and direct indexing in 2002. In 2006, it was Burt's interest in China that ended up pulling me deep into exploring investment opportunities in Emerging Markets. EMQQ Global represents the culmination of that work, and our efforts to "fix" the problems with traditional Emerging Markets ETFs."

- Kevin T. Carter

EMQQ GLOBAL MANAGEMENT TEAM



Kyle Parker President

Mr. Parker is the President of EMQQ Global. Previously, Mr. Parker worked at Progress Investment Management Co., the San Francisco based firm focused on minority and womenowned emerging managers. He previously worked at AlphaShares, an investment firm founded by Mr. Carter and Dr. Malkiel, offering Emerging Markets and China focused ETFs in partnership with Guggenheim Investments. Mr. Parker holds a B.A. in Economics from the University of California, Santa Barbara.



Akeem BaileyDirector of Research

Mr. Bailey is the Director of Research for EMQQ Global. Previously, Akeem worked at Rondure Global Advisors, where he helped oversee research and due diligence on emerging market equities and at Arisaig Partners, a Singapore-based hedge fund focused exclusively on consumer and internet companies in emerging markets. Akeem began his career living and working in India as a strategy consultant for the Mahindra Group. Akeem holds a B.A. in International Relations from the University of Pennsylvania.



Kira L. BensonDirector of Business Development

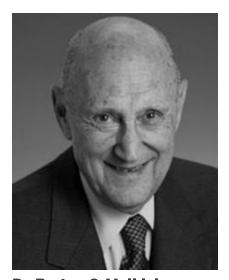
Ms. Benson is the Director of Business Development at EMQQ Global. Previously, Kira led business development at MARS SalesFocus Solutions, a provider of distribution intelligence for the asset management industry. Kira spent 7 years in London working in relationship management at both BlueBay Asset Management and BlackRock. Preceding her move to London Kira worked in securities lending at BlackRock's San Francisco office. Kira began her career at Morgan Stanley's Graystone Consulting after graduating from the University of California, Santa Barbara.



Erica AllabyChief Marketing Officer

Erica Allaby is the Chief Marketing Officer at EMQQ Global. Over the last decade, Erica has developed the art of investor-centric storytelling with a focus on disruptive technology and the companies on the forefront of digital transformation. Previously, she oversaw the content & product marketing for ROBO Global and its three innovation indices until its successful acquisition by VettaFi in 2023. Erica holds a B.A. in Communications from High Point University in North Carolina.

EMQQ INDEX COMMITTEE ADVISORS



Dr. Burton G. Malkiel Advisor

Dr. Burton G. Malkiel has served as an advisor to EMQQ Global since inception. Dr. Malkiel is a longtime Professor of Economics at Princeton University and is best known for his seminal book A Random Walk Down Wall Street, In 1999 he served as an advisor to elnvesting. a fractional share brokerage acquired by FTRADE in 2000. In 2002 he was a co-Founder and CIO of Active Index Advisors. He is widely considered one of the pioneers of index investing and ETFs. He has served on the Board of Directors of Vanguard, as Dean of the Yale School of Management and as Chairman of the Princeton University Economics Department. Dr. Malkiel holds BA and MBA from Harvard and a PhD from Princeton University.



Linda H. Zhang, PhD Advisor

Dr. Zhang is an Advisor to the EMQQ Global Index Committee. She is the CEO of New York based Purview Investments, a firm specializing in active ETF managed solutions and ETF innovation. Her career spans from quantitative analysis at Baring Asset Management, multi-asset portfolio management at Blackrock and MFS, to leading the investment team at Windhaven. She is a recipient of Top Women in Asset Management 2015 by Money Management Executive and a co-founder of Women in ETFs. She holds a B.A. from University of Regina, Canada, M.S. and Ph.D. in Finance from University of Massachusetts at Amherst.



Richard Kang Advisor

Mr. Kang is an Advisor to the EMOO Global Index Committee. He has the experience of over 25 NYSE listed ETF launches and was previously the Chief Investment Officer of EGShares and Portfolio Manager of the Columbia Emerging Markets Consumer ETF (NYSE: ECON). Over his 20 years of buy-side experience, Richard has had senior roles at a hedge fund, fund-of-hedge fund, investment counseling firm, index provider and ETF issuer/managers. He sits on FTSE's Country Classification Indexing Committee as well as the editorial board of Institutional Investors' The Journal of Index Investing, the only academic journal for the indexing and ETF industry.



Mike Venuto Advisor

Mr. Venuto is an Advisor to the EMQQ Global Index Committee. He is an ETF industry veteran with two decades of experience in the design and implementation of ETF-based investment strategies. Michael is currently Co-Founder and Chief Investment Officer of Toroso Investments, LLC. Michael is also a Director of Tidal ETF Services, which helps investors launch and grow ETFs. Previously, he was Head of Investments at Global X Funds. Before that, he was Senior Vice President and Portfolio Manager at Horizon Kinetics.



ADD TO YOUR WATCHLIST







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The India
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