In 2016 the Academy brought to fruition the successful efforts carried out in support of our 2014-2017 strategic plan. During those years, the board of directors refined and updated the strategies to reflect new opportunities for the Academy, while at the same time keeping the focus on our signature initiatives such as *Raise the Voice*, the Institute for Nursing Leadership, Primary Care, *Have You Ever Served*, Choosing Wisely, and many more. In addition, our expert panels produced timely, critical policy briefs and statements in support of our strategic direction.

As the end of 2016 was drawing near, the board began the process of generating a new strategic plan with the input of a survey sent out to the fellowship, as well as the assistance of a group of fellows who agreed to serve on a task force advising the board on new and continuing initiatives. As a result, the board has completed a document that reflects our direction for 2017-2020.
Although this document remains flexible in order for us to be responsive to urgent policy issues, the board is pleased with our revised set of goals coupled with new strategies and tactics. The strategies and tactics are linked to our current initiatives and ideas about future initiatives. I invite you to take a look at a summary version of the 2017-2020 strategic plan that will guide your board in the years ahead.

Sincerely,

Bobbie Berkowitz, PhD, RN, NEA-BC, FAAN
President

Policy Update

The Academy is pleased to co-sign a letter at the request of the National Partnership on Women and Families to the President as advocates for women's rights, equality, justice and inclusion outlining core domestic policy priorities to help ensure that all women in the US have the opportunity to succeed.

The American College of Obstetricians and Gynecologists requested the Academy join its organization in co-signing two letters, and the Academy is pleased to do so. One letter is addressed to Members of Congress urging they vote NO on H.J. Res. 43 and S.J. Res. 13 that would allow states to deny funding for the contraceptive and preventive care received at Title X clinics. The second letter is addressed to Congressional leadership urging they reject efforts to condition payment for health care services on factors other than medical and legal standards.

RNs in Primary Care: March 17 Event in Kansas City

Building on the Josiah Macy Jr. Foundation’s conference on Registered
Building on the Josiah Macy Jr. Foundation’s conference on *Registered Nurses: Partners in Transforming Primary Care*, the Academy is partnering with Children’s Mercy Kansas City on **March 17** to host a critical conversation on the resulting actionable recommendations. Put into practice, the recommendations will ensure that RNs are partners in transforming primary care to improve the health of our communities. Panelists for the event at Children’s Mercy Kansas City include:

- **Karen Cox, PhD, RN, PPCNP-BC, FACHE, FAAN**, President-Elect, American Academy of Nursing and Executive Vice President/Chief Operating Officer, Children’s Mercy Kansas City
- **Bobbie Berkowitz, PhD, RN, NEA-BC, FAAN**, President, American Academy of Nursing and Dean, Columbia School of Nursing
- **Bruce Bagley, MD, FAAFP**, Senior Advisor, Professional Satisfaction and Practice Sustainability, American Medical Association
- **Stacy Doyle, PhD, MBA, RN, NEA-BC**, Vice President, Ambulatory Services, Children’s Mercy Kansas City
- **Anne Edwards, MD, FAAP**, Sr. Vice President, Department of Primary Care and Subspecialty Pediatrics, American Academy of Pediatrics
- **Margaret Flinter, PhD, APRN, FAAN**, Senior Vice President and Clinical Director, Community Health Center, Inc.
- **Rupal Gupta, MD, FAAP**, Medical Director, Operation Breakthrough, General Academic Pediatrics, Children’s Mercy Kansas City
- **Ma’ata Lipford**, RN, MBA, CCM, Sr. Administrative Director – Care Continuum Integrated Care Solutions, Children’s Mercy Kansas City

Join us in Kansas City! [Click here to register](#) (scroll down to "A Critical Conversation").

### FEMA Seeks Applicants for National Advisory Council

FEMA seeks applicants interested in serving on its [National Advisory Council (NAC)](https://www.fema.gov). The NAC was established to ensure effective, ongoing coordination of federal preparedness, protection, response, recovery, and mitigation for natural disasters, acts of terrorism, and other man-made disasters. The NAC advises the FEMA Administrator on all aspects of emergency
management. FEMA is accepting applications in several discipline areas. All appointments are three-year terms starting September 2017. Applications must be received by March 15, 2017. Click here for full details.

**Appointments**

Donna Fick, PhD, GCNS-BC, FGSA, FAAN, was appointed to the National Academy of Medicine Forum on Aging, Disability, and Independence. The Forum addresses issues, long-term supports, and services related to aging and disability. Dr. Fick is professor of nursing and director of the Center of Geriatric Nursing Excellence at the Pennsylvania State University. She also serves as editor of the *Journal of Gerontological Nursing*. Dr. Fick was inducted into the Academy in 2009.

**Nominate a Fellow for an Academy Leadership Position**

The Academy is now accepting nominations for the following leadership positions through April 5, 2017.

- **President-Elect** (1 to be elected; two-year term)
- **Treasurer** (1 to be elected; two-year term)
- **Board Members** (3 to be elected; two-year term)
- **Ethics Committee** (2 to be elected; three-year term)
- **Fellow Selection Committee** (3 to be elected; three-year term)
- **Nominating Committee** (3 to be elected; two-year term)

Click here to learn more about the available positions and to nominate yourself or another fellow.

**Academy's 2017 Policy Conference**
Save the Date! The 2017 Transforming Health, Driving Policy Conference will be held **October 5-7, 2017** at the Marriott Marquis Washington, DC. Explore national health care issues, network with colleagues, honor Living Legends, and celebrate the new cohort of 2017 inductees.

Registration will open in early May. We look forward to seeing you there.

**Support the Academy**

[Please click here to donate to the Rheba de Tornyay Development Fund!](#)

Your gift, at a level that is meaningful to you, is truly appreciated and is a critical investment in the future of nursing policy. The Academy is an independent 501(c)(3) non-profit organization and your financial gift is tax-deductible to the fullest extent allowable by law. With a donation of $1,000 or more, you become a member of the exclusive President's Circle. Members of the President's Circle are invited to an exclusive reception hosted by the Academy President during the annual policy conference.

**In Memoriam**

The Academy mourns the death of **RADM (Ret) Faye G. Abdellah, EdD, ScD, RN, FAAN**, on February 24 at the age of 97. She was a charter fellow of the Academy.

After receiving a nursing diploma in 1942, Dr. Abdellah earned three degrees from Columbia University: a BS in nursing, an MA in physiology, and a doctorate in education. In 1949, she joined the US Public Health
Service and later served on active duty during the Korean War. In 1974, she became the first nurse to receive the rank of a two-star rear admiral.

Dr. Abdellah is credited with changing the focus of nursing theory from disease-centered to patient-centered. Well-known for her “21 Nursing Problems Theory,” her other seminal works include Patient Centered Approaches to Nursing (1960) and Better Nursing Care Through Nursing Research (1965).

As a public health nurse, she focused on the elderly and influenced public policy regarding nursing home standards. In 1981, US Surgeon General C. Everett Koop named Dr. Abdellah deputy surgeon general — the first nurse and first woman to hold the position. After retiring from the USPHS in 1989, Dr. Abdellah served as founding dean of the Graduate School of Nursing at the Uniformed Services University. In 2008, the University established the Faye Glenn Abdellah Center for Military and Federal Health Research.

In 1994, the Academy honored Dr. Abdellah as a Living Legend. Click here to make a donation to the Academy in her memory.

Call for Abstracts: Council 2017 Advanced Methods Conference

The Council for the Advancement of Nursing Science is now accepting research abstracts for the 2017 Advanced Methods Conference: Pragmatic Trials. Presentations will be electronic posters only for the 2017 conference. The deadline for abstracts is April 3, 2017. Abstracts can be submitted at nursingscience.org/abstracts2017.

Save the Date! The Council’s conference will be held October 4-5, 2017 at the Marriott Marquis Washington, DC.

Fellow Achievements
Dana Alexander, RN, MSN, MBA, FHIMSS, FAAN, received the 2016 Nursing Informatics Leadership Award given jointly by the Healthcare Information and Management Systems Society and the Alliance for Nursing Informatics. Ms. Alexander is executive director for health advisory at Ernst & Young, She was inducted into the Academy in 2011.

Sharon Baranoski, MSN, RN, CWCN, FAAN (far right) and Elizabeth Ayello, PhD, RN, CWON, FAAN, won first place in the 2016 AJN Book of the Year Awards (Medical Surgical Nursing) for Wound Care Essentials 4th Ed. Ms. Baranoski was inducted into the Academy in 2003 and Dr. Ayello was inducted in 2002.

Nancy DeBasio, PhD, RN, FAAN, president of the Research College of Nursing, recently received AACN's 2016 Sister Bernadette Armiger Award for outstanding contributions to the association, nursing education, and advancement of the profession. Dr. DeBasio, who was inducted into the Academy in 2012, is a member of the Rheba de Tornyay Development Fund Committee.

Terri Weaver, PhD, RN, FAAN (far right), and Lin Zhan, PhD, RN, FAAN, were elected to the AACN Board of Directors. Dr. Weaver is dean, University of Illinois at Chicago College of Nursing. She was inducted into the Academy in 1993. Dr. Zhan is dean, University of Memphis Loewenberg College of Nursing. She was inducted into the Academy in 2001.
Career Opportunities

(The following are Paid Announcements)

Chair, Family & Community Nursing, University of North Carolina-Greensboro

The University of North Carolina-Greensboro School of Nursing (SON) seeks a Chair for its Department of Family & Community Nursing. The successful candidate will have a vision and demonstrated ability to lead a department’s undergraduate and graduate teaching and curriculum development, build the research profile, undertake external outreach to the healthcare community and participate in institutional leadership. The position supports the teaching, scholarship, and service mission of the SON.

Click here for full details and application instruction.

Cone Health Distinguished Professor, School of Nursing, University of North Carolina-Greensboro

The University of North Carolina-Greensboro School of Nursing (SON) seeks an energetic, creative scholar to serve as the Cone Health Distinguished Professor to support the research, teaching, practice, and service missions of the SON. This position supports all academic programs, with special emphasis on the graduate programs. The scholar will engage in research, teaching, directing dissertations and DNP projects, obtaining external funding, and mentoring faculty, partners, and students.

Click here for full details and application instruction.