As of 2005, the AAN strategic emphases include:

♦ **STRENGTHENING THE NURSING AND HEALTH CARE WORKFORCE**
♦ **ENHANCING QUALITY OF HEALTH AND NURSING CARE**
♦ **PROMOTING HEALTHY AGING**
♦ **REDUCING HEALTH DISPARITIES AND INEQUALITIES**
♦ **SHAPING HEALTHIER BEHAVIORS AND ENVIRONMENTS (ADDED 7/04)**
♦ **GENERATING INTEGRATED MENTAL AND PHYSICAL HEALTH CARE (ADDED 7/04)**

The AAN Board of Directors met in person in March, June and November of 2005 and several times on conference calls. This past year was marked by continued activities related to the strategic emphases, ongoing governance related to building the capacity of the AAN, strengthening support for the J. A. Hartford Building Academic Geriatric Nursing Capacity Program and Coordinating Center as well as the Council for the Advancement of Nursing Science activities, and expanding the model of AAN business support. Key Board activities are highlighted below.

**STRENGTHENING THE NURSING AND HEALTH CARE WORKFORCE**

**Commission on Workforce:**

- Initiated phase III of its work with funding from the Robert Wood Johnson Foundation.
- In partnership with the American Organization of Nurse Executives held an introductory meeting with potential industry partners in April 2005. Phase III will finalize the model for examining work environment improvement and the deployment of technology on medical surgical units throughout the United States.
- Published findings from three acute care sites in *Nursing Outlook.*
- Continue to seek support from the Robert Wood Johnson Foundation to connect work with that of the Transforming Care at the Bedside initiative.
- Completed a chapter for the next edition of *Nursing Policy and Politics* (Diane Mason PhD, RN, FAAN, editor) on the Commission's work with special emphasis on the need for technology funding to improve the acute care practice environment.

**Expert Panel on Global Nursing and Health:**

- Received white paper and proposed actions from the Expert Panel on Global Nursing and Health for sharing with Fellowship and future review and consideration.

**ENHANCING QUALITY OF HEALTH AND NURSING CARE**

**Expert Panels on Quality Health Care, Acute & Critical Care, Aging, and our NQF Membership:**

- Established a process with ANA enabling Expert Panel members to comment on up to 20 key documents
• Engaged other AAN Expert Panels for comments as appropriate.
• Ensured a voice from the full panel or a representative of the panel in key efforts.
• Participated with Acute and Critical Care, Quality Healthcare and Aging Expert Panels on ANF NCA (Nurse Competence in Aging) SNAPG Grant project to write a consensus document.
• Represented the AAN and Nursing on the National Quality Forum (NQF) by attending various conference calls and meetings, gathering relevant input from the nursing community, and voting on key issues.

PROMOTING HEALTHY AGING
J. A. Hartford Grant Initiative Coordinating Center – Building Geriatric Nursing Capacity (BAGNC) Program
• Dr. Pat Archbold assumed the role of Program Director on July 1, 2005.
• Awarded $10.7 million from the John A. Hartford Foundation, supporting continuing efforts in addressing the critical shortage of leaders in geriatric nursing education and research.
• Hired a third staff person for the D.C. office; Ms. Pamela Dudzik, MPP.
• Received largest pool of applications – ever – in response to call for the 2005 – 2007 Scholar/Fellow Award applications.
• Selected 13 Predoctoral Scholars and 11 Postdoctoral Fellows.
• Relocated the 2005 Leadership Conference due to Hurricane Katrina.

REDUCING HEALTH DISPARITIES AND INEQUALITIES
• The newly reconstituted Health Disparities Task Force held conference calls in August and September, facilitated by current AAN Board member, Divina Grossman.
• Areas of focus are community-based participatory action research, models of health promotion for diverse groups, and nursing education core training for culturally competent care.
• Two primary needs have been identified: 1) the need to publish and promote existing curriculum models for education that are evidence-based and are proven effective, and 2) the need to collect and document existing evidence-based models that can be used in clinical practice in various settings to address health disparities.
• The Task Force has the following proposed goals: 1) create a compendium of curriculum models to prepare a nursing workforce who can address health disparities, 2) publish/promote effective delivery models using nursing interventions to reduce health disparities, and 3) create and disseminate a “how to” tool kit that various stakeholders can utilize in health care education and delivery.

SHAPING HEALTHIER BEHAVIORS AND ENVIRONMENTS
• This year’s Annual Meeting and Conference theme.
• Next year we will plan for ongoing initiatives relative to this year’s meeting outcomes.

GENERATING INTEGRATED MENTAL AND PHYSICAL HEALTH CARE
• Next year’s Annual Meeting and Conference theme.

COUNCIL FOR THE ADVANCEMENT OF NURSING SCIENCE – OPEN MEMBER COUNCIL OF THE AAN
• Facilitated October 2005 Special Topics Conference in Washington, DC on Clinical Intervention Research to Improve Health.
• Planning ongoing for 2006 State of the Science conference to be held October 12-14, 2006 in Washington DC on Nursing Research - Improving Life: Development and Dissemination of Nursing Innovation (Chair, Margaret Grey).
• Chairperson of Steering Committee - L. Sommers, U of Cincinnati.

LEADERSHIP INSTITUTE
• IOM/AAN/ANF Scholar-in-residence 2005 was selected:
  o Jacqueline Campbell PhD, RN, FAAN
• 2005 Living Legends were selected:
  o Joyce C. Clifford RN, PhD, FAAN
  o Jean E. Johnson RN, PhD, FAAN
  o Imogene M. King RN, EdD, FAAN
  o Joan E. Lynaugh, PhD, RN, FAAN
• Honorary Fellow was selected:
  o Erik M. Joh Esq.
• Civitas Award presented to:
  o Claire M. Fagin PhD, RN, FAAN
• Presidential Award presented to:
  o Congresswoman Lois Capps

AAN OPERATIONS:
Management Oversight: As of January 1, 2004, management of the AAN has been under the auspices of Executive Directors Inc., a Milwaukee-based company. Staff includes Annette Hess, Director of Operations and Administration; Amy Stone, Director of Program and Fund Development; Carina Tran, Director of Meetings and Conferences, and Rebecca Gade, Administrative Coordinator. We have seen advancements including but not limited to Web site enhancement, improved communications, grant proposal writing, member database enhancements, documented operational guidelines for governance and procedures for staff, streamlined financial processes, and improved fiscal stability.

Communications: Include broadcast e-mails, print mail, Spotlight on the Academy E-Newsletter (D. Zazworsky, editor), and our journal, Nursing Outlook (M. Broome, editor).

Executive Director Search: Envisioned as an externally focused position to represent and advocate for the voice of the Fellows of the AAN in policy and practice circles and build resources for advancing the strategic directions. The search is open.

Future AAN Annual Meeting Dates and Sites:
November 9-11, 2006 - Doral Golf Resort & Spa, Miami, Florida
November 8-10, 2007 - JW Marriott Hotel on Pennsylvania Avenue, Washington, DC
November 13-15, 2008 - San Antonio, TX (Tentative)
November 12-14, 2009 - San Diego, CA (Tentative)
November 11-13, 2010 - TBD