



## Meeting Topic

### Panel Discussion—Estimating Uncertainty

#### SPEAKERS

##### Panel Discussion:

Glenn Frank, LCPE, VMA  
Dan Lindenmuth, PE  
David Pawlak

#### MEETING LOCATION:

##### Aubree's Pizzeria & Grill

8031 Main St #101, Dexter, MI 48130

#### DATE / TIME

Wednesday January 21st, 2026

- ◇ 6:00-7:15 – Networking
- ◇ 6:30-7:15 – Dinner
- ◇ 7:15-8:00 – Program

#### COST

\$25 for pizza buffet with salad and bread sticks. Please pay when you get to the meeting.

Drinks to be purchased by individual.

#### ATTENDANCE

In person attendance RSVP — [CLICK LINK](#)

#### Virtual Attendance:

To access the meeting virtually, you will need to register by clicking the link below and an email with the meeting information will be emailed to you.

[LINK FOR VIRTUAL ATTENDANCE](#)

LinkedIn Page [CLICK LINK](#)

New Website: [CLICK LINK](#)

#### Estimating Uncertainty - Panel

This panel discussion will focus on how uncertainty is accounted for during the estimating process in different industries. Our panelists represent three large firms with diverse backgrounds in different industries. The discussion is meant to be interactive and to provide strategies that can be used across different industries.

##### Glenn Frank, LCPE, VMA



Glenn is a Senior Estimator at The Christman Company and has previously held positions at Barton Malow, George W. Auch Company and MCarthy Construction. Glenn is a graduate of the Construction Management program at Michigan State University.

##### Daniel Lindenmuth, PE



Daniel is a graduate of the University of Michigan with a Bachelor of Civil Engineering. Daniel has experience with the Michigan Department of Transportation, George W. Auch Company in addition to his current role as an Estimator at Walbridge.

##### David Pawlak



Dave is the Estimating Manager at Daifuku North America, responsible for Airport Technologies and Autonomous Vehicles. Dave started at Daifuku as an intern and has previously held roles as Controls Engineer, Controls Supervisor and Engineering Program Manager. Dave has a Bachelor of Science in Mechanical Engineering from the University of Michigan.

**You may claim up to 0.25 Continuing Education Units (CEU) by attending this meeting**

#### OUR VISION

To be the gathering place and source of thought leadership for professionals who drive successful project and program delivery.